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CROMBIE
TAILORED BY
simon

FINANCIAL TIMES

Tuesday November 2 1971

** 6p

Aspects of Taylor Woodrow Anag No. 1 (6,7)

WARY LORD TO WOO

ANSWER: RILEY'S RUMBLE

News Summary

BUSINESS

2 more police killed in Belfast

Wall St. sinks to 1971 low

BY MICHAEL HAND, LABOUR CORRESPONDENT

All BEA flights in and out of London's Heathrow airport were cancelled yesterday as the long simmering row over the operations of an American-based ground handling company came to a head with 40 arrests being made when fighting broke out during demonstrations at the airport.

The airport was disrupted for most of the day as workers first attended a mass meeting and then took part in picketing and demonstrations against the company involved, General Aviation Services.

GILTS had losses ranging to

THE £ improved 184 points to \$2,4981. Gold lost 20c at \$42.20.

WALL STREET'S Dow Jones Average fell 13.14 yesterday to 225.88, a new 1971 low. Trading was thin at a volume of around 10m. shares. Deep-set pessimism has brought the Dow Average down some 70 points in past weeks. Yesterday the gloom was enhanced when economist Mr. Eliot Janeway forecast a fall to

180. The Ulster death toll since Argyll, Central, East, Dundee, County Down, Londonderry, Northern Ireland, and West Belfast, has risen to 31 people met violent deaths in the last month in the 10 days up to yesterday. The figures do not include IRA fatalities.

Up to late last night investigations by scientists and explosives experts have failed to yield any important clues to link the explosions to the Post Office Tower attack. The Army thinks it

Cloudy. Rain at 1pm. Afternoon: S.W. Wind. Forecast: Warm. Outlook: Dry. Occasional rain.

ur bombs, says angry Brigade

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Business conditions at the Post Office Tower

d Tank Regt. HQ in West Belfast.

Nor was there any clue definitely pointing to IRA responsibility. Indeed, the angry "Brigade" yesterday claimed that both explosions were its work. A well-spoken man made the claim in a phone call to the Fresh Association in Belfast.

Seventy per cent of Ulster's clergy—priests—have signed a petition demanding a judicial inquiry into "torture" of prisoners by the RUC Special Branch. The petition has been sent to the UN, the International Cross and Westminster Park Page.

aid charges

HOLIDAY REOPENING

More men are to appear

court at Marybone, London, on Thursday that while the D. Mark Dutch guilder and other Common Market currencies

should be "upvalued" it would

be agreed to the French franc being pegged at the current commercial rate in return for French agreement to wider fluctuation margins for market currencies in terms of oil and currencies.

Back Page

loy, 12, cleared

f murder

Carroll, aged 12, was found guilty at the Old Bailey yesterday of charges of the murder of a man, an 82-year-old cripple. His co-defendant, a man of 23, was found guilty of aiding and abetting him and sentenced to life imprisonment.

Rolls-Royce lays off 1,100

ROLLS-ROYCE HAS TOLD

1,100 toolroom and related workers they will not be needed until further notice. This move may be followed by other Coventry employers next week if the five-month toolroom dispute is not settled. Rolls-Royce had given the 1,100 until last Thursday to accept the national agreement adding £4 to their £22 in place of the toolroom rate. The men, having taken the bigger pay last week, went on strike yesterday in the eighth Monday strike.

Vane kills 5,000

least 5,000 people died when cyclone and tidal wave struck the Indian coastal state of Orissa, about 220 miles south of Cuttack on the eastern coast.

His orders, "counter action,"

said V. Edging closer to the

link of war, Page 18.

years for Dean

Very Rev. Gonville French, 55-year-old Anglican

of Johannesburg and a

subject, has been

sentenced to five years' jail for

breaches of the Terrorism Act.

Pretoria Judge. He was

granted leave to appeal and let

on continuing bail. Page 9.

£12,500 pension

Britain is backing a UN proposal

to give U Thant, Secretary-General, a pension of £12,500

when he retires at the end of the year. It is double the present pension rate.

Bank

Heath has sent a telegram

to West German Chancellor Willy Brandt to his

support of Britain's efforts to

in the Common Market.

briefly

member is expected to be mild

rather than aggressive, Page 32.

main has eliminated

holders from the King

Unis Cup in Paris.

maximum reward payable by

Bank for help over

the raids has been raised from

£100 to £2,500.

Page 27

IEF PRICE CHANGES

ries in price unless otherwise indicated.

RATES

hworth Stewart 95 + 15

temal Bank 97 + 16

ing 145 + 18

thi Lico 68 + 18

is (Nestle) 120 + 18

ers Gross 120 + 10

ace 100 + 16

mer Hollings 150 + 10

land Electrical 125 + 4

FALLS

AB Electronic 110 - 11

Armour Trust 128 - 5

Barclays Bank 532 - 14

C.A.T. 303 - 9

Beacham 207 - 7

Bovis

Brit. Cimex Shpg 185 - 7

Burgess Bros 85 - 10

First Natl. Finance 312 - 13

Guardian Royal Ex. 240 - 8

Hill Samuel 124rd - 9

I.C.I. 228 - 9

I.C. Gas 429 - 15

Kwik Save Discount 210 - 11

Phillips Lamp 453 - 21

Slater Walker 272 - 16

Thoro Elec. 399 - 1

Burmah Oil 364 - 24

Caravelle Transp. 450 - 21

C.A.T. 182 - 11

Poseidon 680 - 40

West Wit 465xt - 204

Whim Creek 123 - 10

INTERNATIONAL STATEMENTS

New (Lloyds) Ltd 127 - 10

Pickering Group 127 - 10

Reed International 30 - 9

South African Breweries 32 - 11

Steel Brothers Holdings 32 - 21

Steffenbach Wine Trst 21 - 21

U.K. DAILY STOCK INDICES

FINANCIAL TIMES Nov. 1 Oct. 29 20 Year Ago

Govt. Secs. 78.29 78.62 62.25

Fixed Interest 78.58 78.49 72.18

Industrial Ord. 62.8 62.6 52.7

Industrial Govt. 62.7 62.7 52.7

All Share 125.21 127.12 124.85

Commodities Ind. 8.7 8.7 7.45

ANNUAL STATEMENTS

Decta Div. Yield 3.29 3.25 4.62

International Yield 3.28 3.25 4.62

P/I Ratio 15.85 15.59 14.53

Dealers' Marked 12,769 12,505 9,955

Far Index share index phone (01-206 0026)

FT ACTUARIES Nov. 1 Oct. 29 Yr Ago

Industrial Group 128.77 128.18 120.55

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FT Share Information

Home Contracts 42 & 45

International Company News 12 & 15

Leadership 22 & 25

Leading Articles 12 & 15

Letters to the Editor 2 & 12

Wall St. and Overseas Markets 42 & 45

World Valued of the E 2

Commercial 2

Interest rates

But he made clear that he himself was opposed to any direct interference with the level

of interest rates in the country

he believed to be "inefficient

and unworkable."

Dr. Burns pointed out that

Letters to the Editor

BRACKEN HOUSE, CANNON STREET, LONDON, EC4

Property bond publicity

Sir.—Property Bonds have been the subject of some comment in your correspondence recently. Your Premium Bond is not intended to be a short-term asset, but it is rather a means of acquiring life sense into the arguments.

Abbey Property Bond advertisements and goes on to say that the content of the advertisement, in so far as it relates to the operation of the annual withdrawal plan, could be capable of misunderstanding.

The letter is of great interest as, although we are continually striving to make the wording of our advertisements clear, precise and comprehensive, it is rare for members of the public to make comments on it. We are indeed most grateful that this point has been brought to our attention and we shall have a careful look at the wording to see how it can best be clarified.

One of the features which we have never stressed and perhaps we now should, is that the withdrawal plan of 6 per cent. per annum on a £1,000 single premium policy does not give a flat cash withdrawal of £60 per annum, but rather represents a variable income which, on the evidence of the fund's actual past performance, has tended to increase. I would like to know what the policyholder who came in at the launch of our Fund would have received if he had subscribed a premium of £1,000 at the initial offer price of 100p and asked for an annual withdrawal plan of 6 per cent. These cash amounts are after deduction of both the difference between offer price and bid price and the Company retention fee. Capital Gains Tax at the then rate of 20 per cent. incidentally is now intended that future Capital Gains Tax retentions will be at the rate of 16 per cent.

1968 562.21
1969 60.90
1970 60.57
1971 62.74

Our advertisements are quite open about the charges made for expenses and life assurance cover. Hence policyholders are aware that, surrendering the policy in the early years is likely to result in what is in effect an early surrender penalty. To illustrate still further the point made by A. J. Rother, I show below the progression of the residual value of the policy at each year after the operation of the above 6 per cent. withdrawal plan, again after deduction of both the difference between offer price and bid price and the Company retention for Capital Gains Tax at the historical rate of 20 per cent. Premium 1967 £1,000
Residual Value after expense and taxes 1967 £950
1968 £943
1969 £954
1970 £946
1971 £983

It would perhaps also be appropriate to stress that the payment of a premium to a Single Society or other organisation is not intended to declare their cut at the outset? Let us inject some common sense into the arguments. A property bond is a product like cash surrender value which one hopes will keep pace with inflation. If the policyholder opts for a 6 per cent annual withdrawal plan, then one hopes that the residual value of the policy will at least be maintained and the above information suggests that this has been the case.

Roy C. Lilley,
22, Clapham Mansions,
Lingdale Mansions, SW4

Advertisers, ITV and rates

Sir.—In your paper dated October 28 there was an article "Advertisers Angry with ITV". Although the text was brief, 4 inch by 3 columns, it managed to refer to ITV 2 longer viewing hours, rate increases this autumn, the CBI initiative, the TV companies' profits, some mythical new rate increases and advertisements on the BBC.

I have no doubt that any advertiser out there with the television scene might well be stoked into anger after he reads this brief catalogue on the misdeeds of the TV companies, but as usual, there is a little more to the story than might be apparent at first glance.

All I will say about ITV 2 is

that the Incorporated Society of British Advertisers is quite entitled to express its views about a second commercial channel and I am sure that it has no objection to the TV companies' interest in a subject that is vital to their future. It would be unfortunate if it was thought that television was invented only for TV companies and advertisers.

There is a vast body of people called "viewers" who should be taken into consideration.

You referred to the recently

improved profit figures of the TV companies and the fact that advertising revenue is up 14.2 per cent. in the first nine months of this year. This improvement comes after some very difficult years and it should be pointed out that the 12-month running net advertisement revenue for the network has only increased by 4 per cent. since January 1969. I am convinced that no advertiser would be "angry" about a 4 per cent. industry revenue increase over a period of 24 years.

Then there is what seems to be growing into the chestnut of the property bond field, the charges. One buys a product and then one enjoys it. A simple transaction and a simple principle provided you know what you are paying and when you pay it, there is no problem—and this surely is the crux. Open disclosure of management charges seems to be the practice of the property bond investment

Thames and all of the other companies to offer exceedingly attractive discounts to the advantage of the advertiser during the other nine months of the year.

Unlike other media, television is selling a fixed supply commodity. The number of advertising minutes available has hardly changed since 1955. We do not believe property will appreciate or it won't. I know what I think and let's face it—you can always say no and stuff your money in your mattress.

Roy C. Lilley,

22,

Clapham Mansions,

Lingdale Mansions, SW4

paragraph when referring to the Orange Order! Prior to that he confirms my contention that the Catholic Church is established in a privileged position in Ireland in his second paragraph!

As one who has great affection for Ireland and the Irish it is only too apparent that privilege North of the border is one of the root causes of the present troubles. If a million non-Catholics are to be absorbed into an all-Ireland community the question of privilege be it North or South of the present border must be tackled.

Perhaps Mr. McFarland, like the Orangemen to whom he refers, wants equality only for some, those with similar views to his own.

W. J. Wilson,
10, Old Jewry, EC4

Bank cheque cards

Sir.—I have been very annoyed recently on several occasions when after making a purchase at large retail stores and offering my cheque card to be asked by the assistant to put my address on the back of the cheque.

It is only when one makes a stand and refuses to sign and asks for the manager or head of department that any satisfaction is gained. The managers and heads of all retail outlets were all advised by the Clearing Banks and Scottish Banks when these cheque cards were introduced and any person producing a cheque with a cheque card there would be no question of the cheque being returned unpaid, and in fact guarantees the credit of the person up to £30 at any one time.

I should hope that any reader with assistants or employees on staff who has not instructed them on this form of guaranteed payment will delay no further in instructing them now.

L. G. Templeton,
1, Castleton Drive,
Renfrew Mearns,
Renfrewshire.

177, Vauxhall Bridge Road, S.W.1

Food subsidies

that we can make a living in no other way.

The British people were in no way responsible for a low standard of living in any other countries. On the contrary, British buying of farm products around the world helped to raise the standard of living of peoples everywhere. We provided the market without which they could not sell.

Mr. Leslie says that it would appear that Free Traders would prefer that we should live on French wheat (£36.40 per ton in the EEC) sold here at £20 by subsidy. Free Traders believe that our people should have the advantage of cheapness wherever it can be found and that if other people decide to impoverish themselves by subsidisation that is their business.

He overlooks the important fact that direct and indirect forms of subsidisation are an important element in some of our exports and that in that respect we are highly vulnerable. He is probably also too young to know that the development of tractor farming in the inter war years resulted in cheap grain and cheap feeding stuffs for animals resulting in a vast and valuable increase in our animal population. Mr. Leslie further claims that "Farmers are just entitled to fair prices for what they produce as are tariff protected motor, fertiliser manufacturers, etc."

My suggestion that no one is entitled to tariff or other protection which can be only provided at the expense of the rest of the community and we have yet to discover the individual who has the right to decide what a fair price is. Only a free market can decide. Doubtless, if Mr. Leslie is a farmer he will not disagree with the suggestion that import restrictions on fertilisers are a monstrous burden on the farming community.

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No entitlement to tariffs

Sir.—Mr. C. W. Leslie (October 28) has not the true facts at his disposal. Having just confirmed with the Canadian Wheat Board that grain producers of Canada are not subsidised in either the domestic or international markets, I would like to refute Mr. Leslie's statement "that most food entering the world market today is subsidised by deficiency payments, etc."

If incentives are reduced, output drops, less is produced, and there is less for everyone—especially for those on low incomes. Thus, by increasing taxation, the result is inflation, and the poor again suffer. If we can increase productivity, relative to wages, prices will tend to fall, and everyone, especially the poor, will benefit. Increasing taxation in the past has not improved matters; perhaps a policy of reducing it will.

The £500 exemption for agriculture is welcome enough but many are not rich men need far more than that to improve their income or to meet unexpected financial emergencies.

Ronald Beale,
Chinnerys,
27, Oatlands Road,
Weybridge, Surrey.

the world market and then sell finished product, which is inferior, at or below the world price, why should we complain at their stupidity?

What I can not agree with is that the British taxpayer or consumer should pay for the subsidisation of non-competitive farms or, in fact, any non-competitive industry, be it manufacturing cars or chemicals.

May I also point out that I am C. W. O. Smedley.
49, Lennox Gardens, S.W.1.

Incentives and taxation

Sir.—Mr. Turgoose, October 28, may be some loss in taxation when the recipient has made no contribution to the provision of the income, but to tax at a higher rate than the income of someone who has worked all his life to provide for his old age is a gross injustice.

W. F. Richardson,
34, Queen's Drive,
Fulwood, Preston, Lancs.

Gains Tax and time

Sir.—If the Government is not prepared to accept Mr. Ian Fraser's suggestion (October 28) to extend the gains tax to capital gains tax, it is beyond question that the introduction of a gains tax will be a just levy by the community and becomes confiscatory, or, as he may prefer to call it, plain theft.

Of course, there are those who would take the view that so long as there are people living below the poverty level, it would be a moral not to tax those with large incomes at an extremely high rate. In short, it could be a matter of deciding which was the bigger morality—confiscatory taxation or allowing a greater degree of poverty.

Unfortunately, the problem is not so simple. It is a fact of life that people do respond to incentives. A man may indeed produce more without a monetary incentive: he may do so because he is interested in what he does or because he likes power, or because of the prestige which goes with what he does; but, in general most individuals will improve their output if they are given sufficient incentive to do so, and that usually means more money, or paying less in tax.

If incentives are reduced, output drops, less is produced, and there is less for everyone—especially for those on low incomes. Thus, by increasing taxation, the result is inflation, and the poor again suffer. If we can increase productivity, relative to wages, prices will tend to fall, and everyone, especially the poor, will benefit. Increasing taxation in the past has not improved matters; perhaps a policy of reducing it will.

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Ronald Beale,
Chinnerys,
27, Oatlands Road,
Weybridge, Surrey.

To-day's Events appear on Page 14

TV Radio

* Indicates programme to black and white.

BBC 1

9.35 a.m. For Schools, Colleges.
12.55 p.m. Yr. Ethn. Geogr. E.P.
Derbyshire, Pembrokeshire, 1.30
Joe... Catch with Mother, 1.45
News, 7.20 For Schools, Colleges.
*245 Nurses in Training, part 5.
4.15 Play School, 4.40 Jackanory.
4.55 An Ideal Magic, 5.20 Harlem Globetrotters, 5.44 Magic Roundabout.

5.50 News.

*6.00 Nationwide and Your Region Tonight.

6.45 Transworld Top Team.

7.05 Z Cars.

7.30 Film for To-night: "Carry On Cabby," starring Sidney James, Hattie Jacques, Kenneth Connor, Charles Hawtrey and Liz Fraser.

9.00 Nine O'clock News.
9.20 Making A Republic: Fifty Years of Irish Independence.

10.15 On Location: Almeria—The Hollywood of Europe.

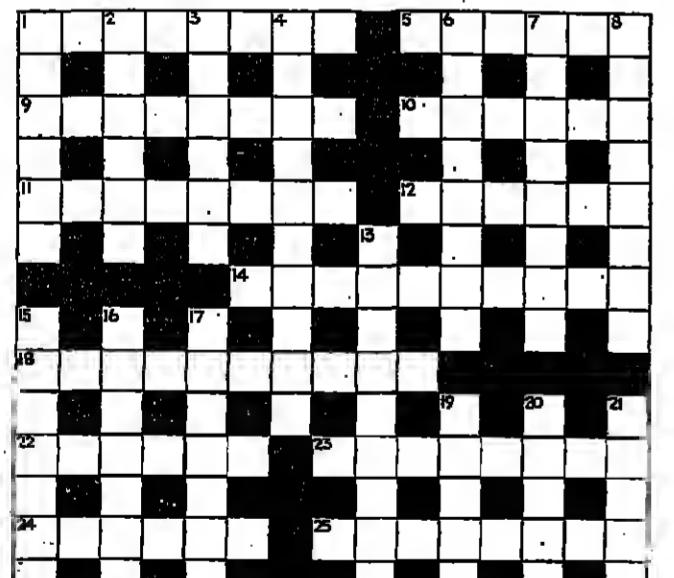
10.45 24 Hours.
11.20 Viewpoint.

All Regions as BBC 1 except at the following times:

Wales—5.20-5.44 pm. Teletext, 6.45-7.05

Heddwch. *10.15-10.40 Canar. Bobol.

F.T. CROSSWORD PUZZLE NO. 1,708



ACROSS

- Example of modish hearing (8)
- Made quiet animal spring (8)
- Put forward on the side of the enclosure (8)
- About the tune control (8)
- Go on in the abstract (8)
- Gave a melting performance! (8)
- Hinders poor poets with a shilling (8)
- Debt in a way to a big lion (10)
- The courtesan's effortless goodness? (4, 6)
- Dances on wheels (6)
- Ill-starred vessel? (8)
- After to-day, dog lacks oathing for putting on (6)
- The relevant stuff (8)
- Agreed with Homer (6)
- Admirer appears to confess to procrastination (8)
- Tell the skill of a devil (6)
- For meals! In courts? (6)
- "As the rapt Scrapp that — and burns" (Pope) (6)
- Ride to Lancashire town and see cathedral (10)
- Save Rose from going abroad (8)

SOLUTION TO PUZZLE NO. 1,707



DOWN

- Short Commons (6)
- Noted Up (6)
- Real Mean Well (6)
- Pretty Pass (6)
- Stop (6)
- Shum (6)
- Pig in a Poke (6)
- Threepenny Actor (6)
- Like a Sow (6)
- Chit Chat (6)
- Shockingly (6)

F.T. CROSSWORD PUZZLE NO. 1,708

2 Tell the skill of a devil (6)

3 For meals! In courts? (6)

4 "As the rapt Scrapp that — and burns" (Pope) (6)

5 Ride to Lancashire town and see cathedral (10)

6 Save Rose from going abroad (8)

7 Mix tonic in which herb turns up for the nervous (8)

8 Night service (8)

9 Very little help—on the face of it (6)

10 Go up to add some (8)

11 Possible use for anything you say (8)

12 Hinders poor poets with a shilling (8)

13 Call on Dad to return the ring (6)

14 Debt in a way to a big lion (6)

15 About the tune control (8)

16 Come up to add some (8)

17 Possible use for anything you say (8)

18 The courtesan's effortless goodness? (4, 6)

19 Call on Dad to return the ring (6)

20 I start

Farming and Raw Materials

Cheaper platinum for U.K. consumers

BY JOHN EDWARDS

THE U.K. price of platinum has been adjusted downwards by £1.50 a troy ounce, Johnson Matthey, selling agents for Rustenburg Platinum, announced yesterday. This reduces the price from £50.50 to £48.50 an ounce with immediate effect.

The reduction follows the change in currency exchange rates that has meant the sterling price has been out of line with the base dollar quotation ever since President Nixon's virtual devaluation of the dollar in August. The U.S. price for platinum remains unchanged at \$120 an ounce, but evidently Johnson Matthey and buyers of platinum consider the currency situation has settled down sufficiently at present for a more accurate sterling equivalent to be fixed. Engelhard, which sells the platinum produced by International Nickel among others, has also cut its U.K. price. Impala Platinum is continuing to base its price on the U.S. quotation of \$120 and any sales outside the U.S. are based on the current exchange rates.

Russian sales

The cut in the U.K. official price comes at a time when the free market for platinum is weakening. Yesterday the Lon-

don free market, following the trend in the New York platinum futures market, lowered its price range by a further £1 to £47.50 an ounce after falling by £1 last week as well.

There are persistent reports that Russia is planning to become a more competitive seller of platinum, although so far no confirmation of this is available. But the possibility of cheap price sales by Russia has caught the New York market in a nervous mood when there is little consumer buying to support prices. Once the selling started, it quickly accelerated with stop-loss sales by speculators and potential buyers withdrawing in the hope of obtaining even cheaper prices later. Prices in New York have steadied slightly, but the undervalue still seems to be very uncertain and a further decline in values would surprise no-one.

Although the platinum producers claim that the U.K. price reduction is merely an adjustment to the changed currency situation, the fact remains that they are now receiving less for their platinum in Britain and U.K. customers are getting their supplies cheaper.

A similar situation also exists for nickel, where U.K. consumers are receiving, with effect from November 1, a rebate each month for the producing companies.

Peru mines still gripped by strike

LIMA, Nov. 1. THE copper, lead, silver and zinc mines owned by the U.S. Cerro de Pasco Corp. in Peru remained paralysed by a strike by most of its 16,000 labour force to day, a union spokesman said here, according to Reuters.

The strike began last Wednesday and spread to most of the work force by Friday. The strikers want more pay and better working conditions according to a complex set of demands set out earlier this year.

Our Commodities Staff writes: A decline of copper stocks in the London Metal Exchange warehouses, and the continuation of the Cerro strike, helped keep copper prices steady in London yesterday despite the absence of consumer buying interest. The fall in the copper stocks of 2,100 tons to a total of 125,675 tons was slightly more than had been anticipated generally.

Tin stocks rose unexpectedly by 173 to 5,740 tons, while lead stocks were up by 850 to 48,075 tons and zinc down by 1,235 to 20,423 tons. LME silver holdings rose by 290,000 ounces.

Palladium cheaper

Mr. Wingate was commenting

on a steep decline in international Nickel's profits for the first nine months of this year to \$36m, compared with \$160.6m. in the same period last year.

Meanwhile the U.K. price for palladium is being cut to £4.50 and £15.35 per troy ounce for bulk and small sales respectively from £15.40 and £16.25 previously with effect from November 2 according to spokesmen.

Poultry outlook bright in EEC

BY OUR COMMODITIES STAFF

A CHEERFUL view of the poultry industry's prospects in the Common Market was given yesterday by Mr. Fred Kearns, a deputy secretary at the Ministry of Agriculture, who is closely concerned with entry negotiations. He told the poultry industry conference at Eastbourne that the British industry was regarded on the Continent as a very formidable competitor indeed.

Britain's "home" market would increase five-fold, and there would be more scope for consumption increases on the Continent, he said. Mr. Kearns said: "All we require is that the regulations should make sense—and in our opinion many of them don't at the moment—and that competition should be about the effect on their industry of joining the Market."

"We have no fears at all on grounds of comparative efficiency with our European rivals," he said. "All we require is that the regulations should make sense—and in our opinion many of them don't at the moment—and that competition should be about the effect on their industry of joining the Market."

Earlier Mr. Adrian Collingwood, chairman of the Eggs Authority, had told the 500 delegates that poultrymen, particularly turkey and chicken producers, had many misgivings about the effect on their industry of joining the Market.

"We have no fears at all on

grounds of comparative efficiency with our European rivals," he said. "All we require is that the regulations should make sense—and in our opinion many of them don't at the moment—and that competition should be about the effect on their industry of joining the Market."

Mr. Bernard Mallett, chief executive of the Eggs Authority, said decimalisation had persuaded housewives to pay more for an egg. He explained that before decimalisation, when the price went up to 6d an egg, dried whole eggs not in shell were raised to 55d per ton, but the levy on imports of frozen or liquid whole eggs not in shell is reduced to 45d per ton.

As an egg-producing country, Britain would be among the

largest in the new Community, with the housewife the way 6d used to.

Mr. James Prior, Minister of Agriculture, at the conference last night, called on the industry to make a major effort for a high level of vaccination again foul pest.

The conference, the biggest so far held by the industry, con-

tinues to-day.

CUT IN SUGAR SURCHARGE

A reduction in the surcharge on raw sugar to 5d per 120 eggs from 10d was announced by the Ministry of Agriculture yesterday.

The cut has been made following the recent rise in the world price of raw sugar as part of the policy of stabilising U.K. domestic sugar prices.

EGG LEVY CHANGE

Egg import levies are reduced from day-to-day by 5p per 120 eggs

for all weight grades, the Ministry of Agriculture announced last night. The levy on imports of

raw sugar, which was raised to 55d per ton in 1968, is to be reduced to 50d per ton, but the levy on imports of frozen or liquid whole eggs not in shell is reduced to 45d per ton.

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American News

Soviet Union offers Cuba continued backing against U.S.

THE Soviet Union assured Cuba of its backing against the U.S. in a joint communiqué issued here today, apparently to allay any concern in Havana over President Nixon's forthcoming visit to Moscow. The statement was publicised one day after Soviet Premier Aleksei Kosygin left Cuba at the end of a four-day visit.

"It said Moscow had reaffirmed its readiness to continue supporting Cuba "in the struggle to strengthen Socialist forces and against provocations by the forces of imperialism." Referring to Mr. Kosygin's talks with Prime Minister Fidel Castro and President Osvaldo Dorticos, it added that the Soviet side had again condemned "the U.S. imperialists' blockade against Cuba and various U.S.-encouraged hostilities."

The Soviet Union may have thought Cuba needed reassuring on Soviet policy in the light of the U.S. President's visit here next year. Whatever the aims of Mr. Kosygin's visit, the communiqué suggested it had been a major success. "The Soviet

and Cuban sides expressed full unanimity in appraising the present international situation and social development throughout the world," it said.

On Latin American issues, the statement contained no reference to violent revolution, for long an important part of Cuba's recipe for Communism in Latin America. But both countries expressed solidarity with Marxist President Salvador Allende's Government in Chile—which came to power through victory at the polls—and "structural changes being carried out by the Government of Peru."

The report, which has not yet been published but which has been given Press coverage, disclosed that 96 per cent of Association's nationwide panel of price reporters had said last week that commodity prices were the same as they had been a month ago. A further 2 per cent said that prices were actually lower and the remainder cited some increases.

Moscow and Havana were also satisfied with what the communiqué termed "the restoration of Chile's legal rights at the UN." At the same time Moscow's opinion has been expressed in an official communiqué, although it has been made clear in the Soviet press. But the communiqué, as summarised by the Soviet news agency Tass, made no reference to Mr. Kosygin's visit, a new Soviet aid programme for Cuba which informed sources in Havana said Mr. Kosygin had agreed on while there. Reuter

Tito shops for U.S. military hardware

PALM SPRINGS, Nov. 1.—RESIDENT Tito is shopping for U.S. military and commercial aircraft on his trip to the Western U.S., a senior advisor to the Yugoslav leader disclosed yesterday. He said Yugoslavia is interested in buying the McDonnell-Douglas F-4 Skyhawk, a high-performance fighter already sold in Australia, New Zealand, Israel and Argentina.

The Yugoslav party is also interested in seven or eight of Douglas's DC-9 commercial jets, each cost \$4.5m. each, said the Yugoslav official, who asked not to be named.

McDonnell-Douglas officials confirmed to-day that they were having discussions about the DC-9 with two Yugoslav commercial aviation firms, Jat and Avimex-Adria. President Tito will visit the Douglas Long Beach plant tomorrow. The Yugoslav official said the aircraft shopping was the real purpose of President Tito's trip to the Western U.S. and he understood that he would meet officials from McDonnell-Douglas's St. Louis plant when he stops in Des Moines, Iowa, on Tuesday.

Slow fourth quarter ahead for steel

By Nicholas Colchester

NEW YORK, Nov. 1.—Very large numbers of U.S. steel companies now face the recent and themselves facing an unexpectedly slow fourth quarter in the year will round off a very lean year.

The size of steel orders for the month of December, placed by the large auto, truck, motor car manufacturers has been reported to be disappointing. They tend to support earlier forecasts that deliveries in the fourth quarter might not total more than 17m. tons. This would compare with the level of 17.7m. tons shipped in the third quarter, which was reckoned to be a disastrously low figure.

The big buying of the current quarter took place in the spring quarter when the steel users were building up their inventories in order to hedge against strike that might have accompanied the three-year wage negotiations in mid-summer. In that quarter the U.S. companies shipped 28m. tons of steel.

The expectation of another quarter of low sales seems to hold for the industry's profits already.

Spain to insist on aid pledged

By OUR OWN CORRESPONDENT

PAIN will insist on the fulfilment by the U.S. Government of its commitments made under the new U.S.-Spanish defence and friendship agreements signed last year.

This is the first unofficial reaction to the news that the U.S. Senate had killed the 23-year-old Foreign Aid Programme and shut off American defence, economic and relief assistance to scores of nations around the world. It is believed that the Spanish Government will ask for an immediate meeting of the joint U.S.-Spanish committee for discussion of U.S. future policy towards Spain.

Established last year after the signing of the new agreement on U.S. air and naval bases in Spain, the committee is supposed to solve problems of military, technical and cultural problems arising within the framework of the signed agreements.

Local observers believe that, with an eye on the strategic position of their bases in Spain, the Americans will probably continue the delivery of military hardware.

The Export-Import Bank in Washington will probably also continue the financing, with long-term credits, of purchases made by Spanish private and State-owned enterprises. But it can also be obtained from France.

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Wage freeze restores stability

By Nicholas Colchester

NEW YORK, Nov. 1.

THE WAGE and price freeze imposed by President Nixon has in a joint communiqué issued here today, apparently to allay any concern in Havana over President Nixon's forthcoming visit to Moscow. The statement was publicised one day after Soviet Premier Aleksei Kosygin left Cuba at the end of a four-day visit.

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SAN FRANCISCO MAYORAL ELECTION

BY ART GARCIA, CALIFORNIA CORRESPONDENT

Return to Barbary Coast days

CHAS. J. GARCIA

BY ART GARCIA, CALIFORNIA CORRESPONDENT

SAN FRANCISCANS will vote today in a city election with all the colour, controversy and ballyhoo of the city's wild Barbary Coast during the Gold Rush more than a century ago. The Incumbent Mayor, Mr. Joseph Alioto, appears to be the front-runner in his bid for a second term, but he is being challenged hard by Mrs. Dianne Feinstein, first woman president of the San Francisco Board of Supervisors, wife of a neurosurgeon (and mother of a teenage daughter). Should she win, Mrs. Feinstein, who won her first election only two years ago, would become the first woman mayor of a major American city.

She is a Democrat, as is Mayor Alioto, running for the top job in a city that has seen only three Democratic mayors in 60 years. A close third in the campaign at present is Mr. Harold Dobbs, Republican former Supervisor and a familiar candidate for Mayor. Mr. Dobbs, 52, a lawyer and owner of a restaurant chain, finished second in two previous runs for the top seat in City Hall.

Hitting hard

Mrs. Feinstein, 38, is quiet and soft spoken but possesses strong views and an ability to get them across. An underdog now, she beat the odds two years ago in leading 17 candidates running for the City Council. A third-place finisher, she promises to create Utopia in San Francisco; a member of the Trotskyite Socialist Workers Party; an unaffiliated citizen who promises to bring an end to "racism and oppression"; and an actor-song writer whose campaign slogan is, "I'll give you anything you want."

Proposition T

Some stir was caused in September by the Police Chief, Mr. Al Nelder, who resigned because he felt his authority was undermined by subordinates who are openly—and illegally—campaigning for Mr. Alioto. The 1,800-member Police Officers Association, an arm of "new politics" and an era of "new politics" and says here goals are crime control, new revenue sources, civil service reform, better transportation and consumer protection.

Mrs. Feinstein has challenged the Mayor to a "head-on debate" any time, any place," and urged him to "come out and fight like a man." But Mr. Alioto has replied that it would be physically impossible for him to "go around the city debating each candidate individually."

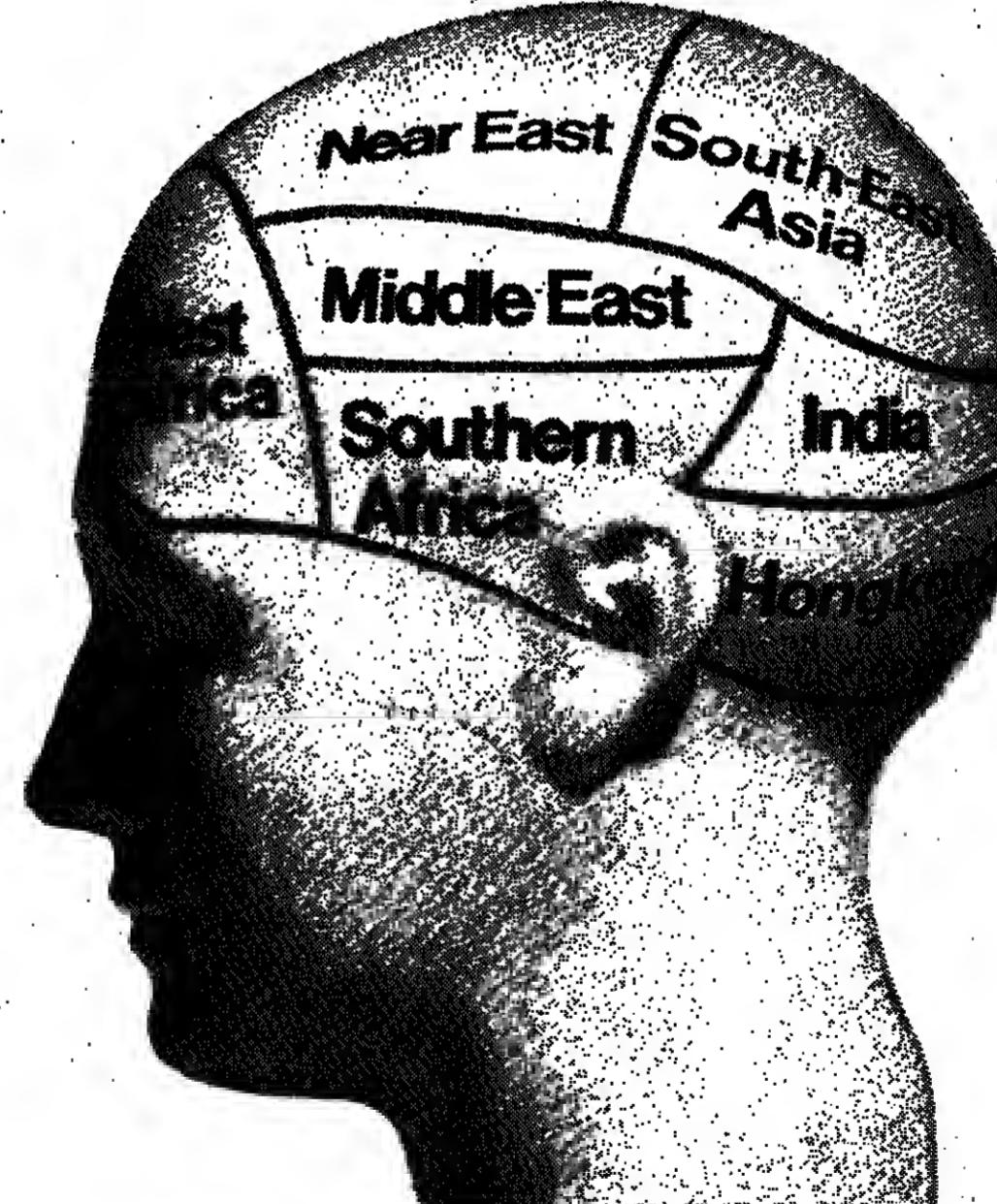
Besides the race for Mayor, the most heated subject on the Tuesday ballot is Proposition T, which would be "destructive of the planning process" while the city's Controller estimates the six-storey limit could add as much as \$1.44 a year to the property tax rate over the next decade.

They urge voters to give the city a chance to implement its Urban Design Plan, a 155-page book

made possible by \$180,000 Federal grant that "unlike Proposition T, does not offer simplistic solutions to highly complex problems."

Mayor Alioto opposes Proposition T while most other candidates have avoided commitment.

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Export News

TRADE DRIVES

Lord Thorneycroft gets Export Board "hot seat"

BY DAVID CURRY, EXPORTS EDITOR

LORD THORNEYCROFT is to be the chairman of the British Export Board, the Government's successor to the British National Export Council, the Department of Trade and Industry has announced. The other members of the Board have not been named but, like Lord Thorneycroft, they will be unpaid. He will serve for a two-year term.

Yesterday, the chairman-designate pledged that businessmen would have the executive direction of the Board's activities. Its work would be to create the right climate in which exporters can operate.

Its initial budget will be about £8m., and total costs, including staffing by some 1,300 civil servants in the DTI's export promotion divisions, would be about £15m. a year. Lord Thorneycroft said.

The contract will keep a section of the plant running into 1973. It has been signed with a leading bushing and bearing manufacturer in the Mid-West. The winning of the order in face of the recent U.S. surcharge on imports is attributed to product quality.

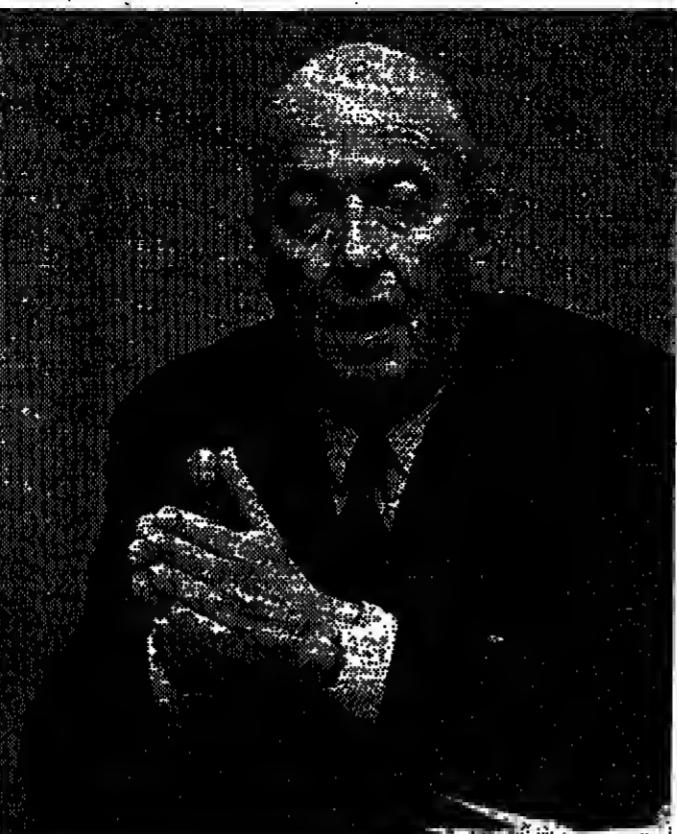
Mr. Robert Cunningham, company chairman, said: "It is quite a coup for us and brings additional business to Dundee. In the American market we are up against a lot of expertise in metallurgical processes. Competition is very keen. The latest surcharge on imports makes it even tougher. Our product quantity won through, and I anticipate that the continuing competition will follow."

Dens Metals is a subsidiary of Malcolm Ogilvie and Co., Dundee, was formed as a group diversification. *

A THIRD order for wall and roof cladding materials and daylighting units for buildings in the Jeddah Port development scheme has been awarded to H. H. Robertson (U.K.) of Ellesmere Port.

It is for Galbestos protected sheet steel and Styroflex translucent glass reinforced fibre daylighting for a new warehouse in the port area. The warehouse will serve the nine deep water berths which give Jeddah extended facilities for cargo traffic and leave the No. 1 berth free to handle the annual influx of 300,000 pilgrims on their way to Mecca.

With two previous orders, Robertson will supply over 55,000 square metres of Galbestos to the project. This includes the roof and wall cladding for the new Pilgrim Hall at berth No. 1, and for seven new transit sheds. The three contracts are worth over £215,000.



Lord Thorneycroft yesterday—a dynamic low profile.

Advice

He described the bringing of business into an active role in Government as "a very big step indeed." "The Board," he said, "will lean very heavily on existing organisations for advice and support. Its emphasis would be in product areas, and here the experience of groups like BEMA, the NFU and Chambers of Commerce would be invaluable.

"The Board would also support the work of outside bodies with a similar constitution to the Eastern European Trade Council or the Sino-British Trade Council."

It is clear that the new Board will have virtually nothing to do with BNEC, despite the fact that Lord Thorneycroft has invited the heads of the BNEC area committees for talks on the "transfer of power." Of the 16 executive branch members of BNEC only 15 will join the Board.

Programme

The DTI has prepared for the Board, which takes over on January 1, a full programme of activities for 1972 including joint ventures and missions. The two major trade drives planned for Denmark and South Germany will go ahead, and the broad range of services to exporters will be continued without a break.

The official definition of the Board's work is to "give broad direction to the execution of export intelligence work, the work on trade fairs and other promotional activities overseas, the schemes for financial support for companies to participate in missions and for inward commercial visits to this country. The Board will thus have much wider executive responsibility than BNEC and will have charge of stressed the need to involve

a considerably larger budget for export promotion work (about £8m. excluding staff costs).

Within this budget the Board will be free to select priorities and to allocate resources to different forms of activity or different areas of the world. The Board will also be able to consider and introduce new techniques.

The Board will have at its disposal the staff of the DTI concerned with export promotion and including some BNEC staff who have transferred with their work. The staff concerned are in the Export Services Division, the Export Planning and Development Division (including Fairs and Promotions Branch), and the Overseas Projects and Technology Division. Fairs and Promotions Branch is also to be responsible for work previously done by the COI in exhibitions and trade fairs. This is a step to further integration. The Board's work overseas will be carried out by the commercial staff of the Foreign and Commonwealth Office in Embassies, High Commissions and Consulates.

The Government decision to replace BNEC with an Export Board was announced in May. It stressed the need to involve

Gem of a deal

An order for more than 45 tons of Huntley and Palmers Gén Biscuits, one of the world's smallest biscuits, has been secured from Ghana.

The order, which is worth £17,700, comprises over 62m. Gem biscuits, 600 of which are needed to weigh one pound.

businessmen in export promotion work; integrate that work and avoid duplication; and the realisation that the Government would have to bear the major cost of export promotion services.

Lord Thorneycroft is a former President of the Board of Trade and a Chancellor of the Exchequer. He is chairman of Pye of Cambridge, of Pye Holdings, and the Pirelli companies in the U.K.

His appointment is likely to be received enthusiastically. He is associated neither with BNEC nor the chambers of commerce and has established a reputation for being able to manage a "mixed" board during the course of his work on the SITE PRO committee on the simplification of export procedures. See Men and Matters Page 18

£2m. slip in wool textile overseas sales

A FALL of £2m. in September is reported in exports from the British Wool textile industry based mainly in the West Riding.

Total export sales of £10.6m. were 16 per cent less than in September last year.

One of the main reasons for the decline is the increasing popularity of knitwear in North America, particularly for men's garments. Trade with the Common Market countries is holding its own.

Total earnings of the industry from overseas in the first nine months of the year were £98.5m., 12 per cent less than in the same period last year. A fall of 33 per cent in cloth exports to North America was recorded.

Neepsend's French move

ARRANGEMENTS have been concluded for Neepsend Steel and Tool Corporation to take a 12 per cent equity stake in the French company, DOGA (Ets. Desouches, Marion, Houssin and Cie, SA). Based in the outskirts of Paris, DOGA is a well-established distributor of engineering products.

It has for many years marketed a range of Neepsend products under the brand names of Speed, Pearlite and Novo—such as metal cutting saws, drills, tools and pre-machined tool steel.

Mr. Kenneth Jacques, finance director of Neepsend, is joining the Board of DOGA. It is planned to set up a separate marketing division within DOGA to handle the complete range of Neepsend products. The volume of Neepsend exports through the DOGA outlet has grown substantially in recent years, and this closer association is expected to lead to a more rapid expansion of sales.

Distributors for Ewart

EWART Chainbelt Company's world network of some 70 distributors has been strengthened by the appointment of new distributors in Belgium and Indonesia, and extension of an existing arrangement with a leading engineering company in Malaysia.

The new Belgian distributor is SA Vermeire-Beling NV, which has offices in Brussels, Ghent and Ensival. In Indonesia, the new distributor is P. T. Ometraco of Surabaya.

Stargill Engineering, of Kuala Lumpur, which has until now handled Ewart's range of transmission chains, has been appointed to distribute the entire chain range, embracing conveying as well as drive chains throughout Malaysia.

Ewart Chainbelt Company is based at Derby. *

Air Products, of New Malden, Surrey, is to build two air separation plants, costing £4.5m., in South Africa.

The plants are part of a R20m. contract to supply oxygen gas over a 15-year period to Iscor's Vanderbijlpark works won by Air Products South Africa (Pty.).

The air separation plants will be adjacent to the liquefier and argon purification facility inaugurated at Vanderbijlpark in September. Each will be able to produce 290 metric tons a day of oxygen gas, 150 metric tons a day of high-purity nitrogen gas and six metric tons of crude liquid argon daily.

The plants will be supplied on a turnkey basis and will be commissioned by August, 1974.

The Air Products South Africa Pty. contract comes less than eight weeks after the same company was awarded a 15-year £25m. contract for the supply of tonnage oxygen and tonnage nitrogen to Iscor's Newcastle works in Natal.

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Having your cake and heating it

By David Curry

YESTERDAY morning, 2,000 cubic feet of British cake set out in a specially prepared deep-freeze lorry to travel 4,000 miles to Kuwait.

The consignment represents United Biscuit's biggest cake order from Kuwait (£78,000 McVitie's Swiss Rolls), worth £2,600 (F.O.B. price). The task of delivering the goods has been entrusted to Union Cartage Corporation of Brentwood, Essex.

Previously the only method of transport considered feasible was by ship; not only was this expensive but the long journey time restricted the possibilities to long life products like fruit cake or biscuits. By land, the journey, although passing through eight countries, will only take 14 days, compared with 28 days by ship.

The temperature in the trailer will be held at -5° to -10°F which will ensure that the cake will arrive in perfectly good condition.

The transport side of the operation should pave the way to a big Gulf area penetration for McVitie's cakes, the company hopes.

Biscuit sales in Kuwait have already shown a 300 per cent growth for United Biscuit this year and the McVitie's brand name is now becoming established, a fact which will further assist the company's penetration of the cake market it believes.

McVitie's agent in Kuwait is hoping that all goes well with this first consignment it will develop into a regular delivery service, just like the unusual cake-van delivery which provides daily distribution in the U.K. UB believes this will make the longest range cake-van service in the world.

The recent merger of McVitie's and Cadbury's cake interests only applies to the U.K. market. Exports, while jointly manufactured, are still handled under separate brand names, by each company's respective overseas divisions.

Headed by Dr. Zsuzsanna Hegedus, wife of the former Prime Minister, this advance party reported back to Budapest and the full delegation arrived in England on October 28—only three weeks later.

Computer

The system which the delegation is considering would link Dataplex terminals sited in the polymer works, based on technology and equipment bought from Imperial Chemical Industries, and the ethylene works, which are Russian-planned and equipped. British and Russian technicians supervised the assembling and installation of the equipment, instruments and appliances.

Raw material for the new plant is low-grade petrol. The polyethylene powder will be produced under high pressure and most of the annual output will be processed in other units of the Tisza chemical combine.

End products will include polyethylene foil, various sacks and packs, household and technical goods and injection-moulded products. The polyethylene powder will also be used for bottle and container manufacture and in the manufacture of cables.

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Raw material for the new plant is low-grade petrol. The poly-

ethylene powder will be pro-

duced under high pressure and

most of the annual output will

be processed in other units of

the Tisza chemical combine.

End products will include

polyethylene foil, various sacks

and packs, household and tech-

nical goods and injection-moulded

products. The polyethylene

Drive your competitors to bankruptcy and win £500.

The National Management Game simulates through a computer the problems, the risks, the decisions and their consequences that managements meet in running a company. To its intrinsic fascination the sponsors are this year adding an extra attraction: a prize of £500 to the winning team.

Although designed as a training exercise the Game is sufficiently realistic to challenge fully fledged management teams from many of Britain's better-known companies: almost 800 entered last year. It is expected that even more will respond this year, so if you'd like to enter send off the coupon below at once to make sure of a place.

The 3rd National Management Game is sponsored jointly by the Financial Times, The Institute of Chartered Accountants in England and Wales and ICL.

There is no limit to the number of entries per company and the entrance fee is £25; in some cases this may be recoverable from the appropriate Industry Training Board.

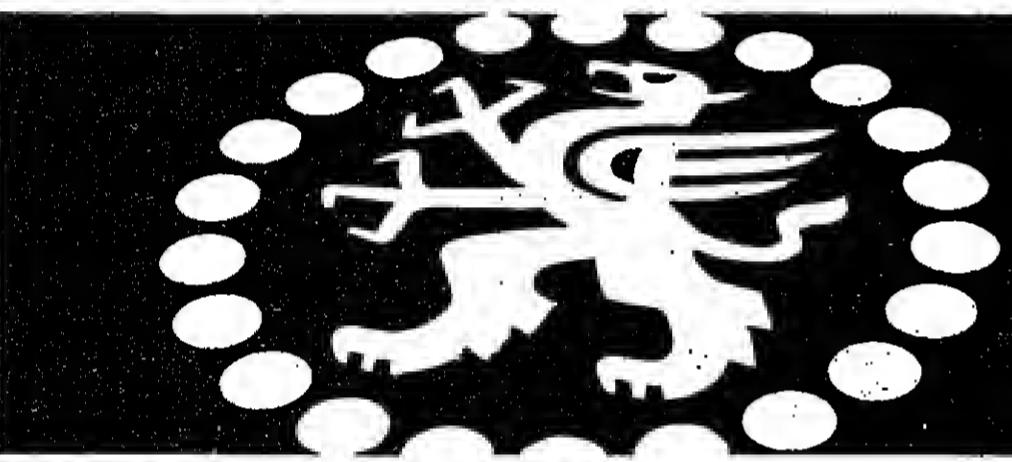
Entries should be submitted not later than Dec. 4 1971.

Send to:
The Administrator, The National Management Game,
ICL, Bridge House South, Putney Bridge, London S.W.6.
Please send me details and application form for the
National Management Game.

Name _____
Address _____

**The National
Management Game 1972**

SPOTLIGHT ON OVERSEAS TRADE



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The 'Spotlight' pamphlets, prepared by the Midland Bank, analyse markets and markets important to Britain's overseas traders. They examine the prevailing economic situation, point out existing regulations, and survey underlying trends.

If you're selling to the U.S.S.R. and Eastern

Europe, you'll need all the information you can get.

Either fill in the coupon below or pop in at any Midland Bank branch and ask for the latest 'Spotlight' pamphlet 'Trade with the U.S.S.R. and Eastern Europe'.

There is a booklet too—'Trading Abroad'—which is also freely obtainable if you fill in the coupon.

Please send me 'Trade with the U.S.S.R. and Eastern Europe' (and 'Trading Abroad')* together with the previous issues of 'Spotlight' I have ticked.

*delete if not required.

- Argentina Australia Belgium Denmark Finland France Greece Italy
- Netherlands New Zealand Norway Portugal Singapore and Malaysia Spain
- Target California Western Germany The Common Market Agriculture and the E.E.C.
- British Industry and the E.E.C. Setting up in Europe (booklet) Documents for Exports
- Finance for Exports

NAME _____

ADDRESS _____

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The North East for profitable business

Labour support for U.K. computer venture

BY TED SCHOETERS

A LABOUR Administration would not choose against Britain if it were put in the position of having to make up its mind between a national computing company and one controlled by the U.S., Mr. Harold Wilson, Leader of the Opposition, told the Financial Times yesterday.

Mr. Wilson, clearly intrigued as to how the French and German Governments were banding this problem, said he was deeply concerned on the question of how much Britain was investing in advanced technology.

That was very closely involved with the particular function at which he was assisting—the opening of a new headquarters for the computer bureau effort

of the Rothschild organisation, known as DataSolve.

Mr. Wilson made it clear there would not have been a U.K. computer organisation but for Government intervention. He gave the then International Computers and Tabulators organisation—in 1964—at best a six-week lease of life but for the action of the then Ministry of Technology.

There was no area of industry or business that was not involved in some way with computing techniques, he commented.

Significantly, Mr. Wilson made the point that in his view there was not a single area of technology in which it could be said that a company could involve itself in all the research work—let alone development—it needed

to stay ahead of the field without some form of Government support.

This conclusion was the fruit of so many visits to research centres in Britain over a number of years when he had been either in power or in opposition.

Mr. Wilson showed particular concern for the rising generation, since at Bradford University where he is chancellor, some 10 per cent of this year's graduates were still looking for work.

In the specialised fields of computer sciences, mathematics, chemistry and chemical engineering, the level of unemployment was as high as 18 per cent. This was considered to be a dangerous thing for the country as a whole.

Other speakers

In addition to Sir Leslie O'Brien, Governor of the Bank of England, will be the first speaker at the conference on the City and Europe organised by the Financial Times in association with the Investors Chronicle and the London Europe Society.

He will discuss Sterling and Europe when the conference opens in London on December 8.

The speakers will evaluate the opportunities facing some of the main institutions of the City, and the extent to which City business with other countries will be affected by Community membership.

Mr. John Prudeux, chairman of the National Westminster Bank, will talk on the Clearing Banks and the European Money Market.

Mr. Charles Villiers, chairman of Guinness Mahon, and Cross-Fronder Mergers in the enlarged EEC, and Sir Martin Wilkinson, chairman of the Stock Exchange, on the Stock Exchange's Role in Europe.

At the end of the conference there will be an open forum on the City and Europe with Mr. John Nash, a director of Samuel Mootz. Mr. Robin Pringle, deputy director of the Committee on Invisible Exports, and Professor Alan Peacock of the University of York, part of the Committee on Invisible Exports, will be chairman of the discussion.

Mr. Geoffrey Rippon, the Government's Common Market negotiator, will be guest speaker at the luncheon during the conference.

Applications to attend the conference should be made to the Financial Times Conference Department, 388 Strand, London, WC2R 0LT.

Conoco lays 86-mile North Sea pipeline

By John Trafford

CONOCO, the U.K. subsidiary of Continental Oil Company, has completed the longest pipeline in the North Sea to take new gas supplies from the Conoco-NCG partnership Viking Field off the Yorkshire coast.

The pipeline 86 miles long, and 28 inches in diameter, connects the field to a terminal under construction at Theddlethorpe. Lines will be feeding the terminal October 1972. The pipeline has a three-inch concrete coating, and is buried beneath the sea-bed at depths of up to 12 ft.

It is a major step in the Conoco-NCG Viking project development, which is expected to cost about £50m when complete. Viking will produce an average of 550m cu. ft. of gas daily, and will be capable of delivering more than 900m cu. ft. a day on demand.

GLAXO Pharmazeutika, the West German subsidiary of the Glaxo Group, has started building its new £800,000 pharmaceutical processing and packing plant on a nine-acre site at Bad Oldesloe, near Hamburg.

Funds for the new investment

are expected to come from the DM75m loan which Glaxo raised in Germany last July.

The German plant is likely to be completed next September and will produce a range of ethical pharmaceuticals, including the two major corticosteroids products, Betamethasone and Betamethasone, and the anti-asthma bronchodilator, Ventolin.

These products are already marketed in West Germany by Glaxo, which has been operating from an office in Dusseldorf since 1965, mainly as a market research operation.

The group has manufacturing subsidiaries in Italy and France. In the other EEC countries, and in Switzerland and Scandinavia, the group operates marketing companies. In some cases linked to local pharmaceutical manufacturers.

Scotch bond withdrawals 15.7% down in August

FINANCIAL TIMES REPORTER

THE quantity of Scotch whisky withdrawn from bond in August this year was 15.7 per cent down on withdrawals in the same month in 1970 at 789,000 proof gallons compared with 336,000.

This is due to the stocking-up which went on in advance of home market price increases in October last year—increases concerning which Distillers gave about six weeks' warning.

Consequently, the figures released to-day by the Customs and Excise continue to give a pretty confused picture.

However, the year's running total of withdrawals of Scotch from bond up to the end of August was 5,496m. gallons, just 0.3 per cent. or 18,000 gallons ahead of the total for the first eight months of 1970.

Gin and vodka, lumped together for this publication purposes, suffered a similar fate.

Tax payments on gin and vodka this August fell 20 per cent. compared with the previous August, to 419,000 gallons, though their running total for this year's period was 4 per cent. ahead of last year's and amounted to 2,477,000 gallons.

Rum tax-paid withdrawals in August at 148,000 gallons were only 4,000 gallons up on the previous August, but the running total showed a vigorous 15 per cent. increase to pass the im-

gallon mark and reach the full figure of 1,016m. gallons.

Brandy did best of all. Tax payments on brandy rose in August by 8 per cent. to 123,000 gallons, and at 839,000 gallons, this year's running total was 19.7 per cent. ahead of last year's comparable figure.

Imported spirits overall, however, slipped back 4 per cent. in August to 515,000 gallons, but the running total of 2,223m. gallons was 8 per cent. in advance of last year.

Whisky production in August showed a surprising increase of 7.5 per cent.—compared with the previous August, and output amounted to 8,690,000 original proof gallons.

This made a running total for the calendar year of 94,894m. original proof gallons, an average advance for this year of 9.7 per cent.

Spirits production in the U.K. in the eight-month period moved up 4.2 per cent. to 190,971m. gallons, the first time such output has passed the 100m. mark for this period of the year.

They are concerned that fishing rights may be conceded in EEC ministerial negotiations in Brussels on November 9.

Director apologises to Cunard ex-colleagues

FORMER Cunard Steam-Ship Company director Mr. Donald Forrester apologised in the High Court yesterday for an unjustified allegation he made about other directors on the Board.

Mr. Forrester, one of two Cunard Board members who voted against a takeover bid, told a newspaper reporter the nine directors who voted in favour of the bid did so to protect their own position.

Mr. Forrester, of Portland Place, London, apologised to Sir Basil Smallpeice and nine others who were directors of Cunard for the distress he had caused them.

He had also agreed to pay the costs of the plaintiff directors.

Mr. Leon Britten, counsel for Sir Basil and the other directors, told Mr. Justice Shaw they had voted in favour of recommending acceptance of offers made by Trafalgar House Investments for Cunard stock.

Mr. Forrester, one of two Cunard Board members who voted against the recommendation and subsequently resigned, had spoken to a Daily Mail journalist shortly after the Board's decision.

In this conversation he spoke words which bore the clear implication that Sir Basil and the other directors decided to recommend acceptance of the Trafalgar offer because they had received an assurance that the personal position of those who were executive members of the Board would be protected, and not because they truly believed that acceptance would be in the best interests of stockholders.

Leave was given for the record of the action to be withdrawn.

The other plaintiff directors were Baron Mccroft, Mr. Philip Hammond, Shirley, Sir John Edward Wall, Mr. Peter Wrightson, Mr. Norman Sinclair, the son, Mr. John Dennis Miles, Dr. Kenneth Glynne Bergin, Commander Walter Whitehead, and Lord Shackleton of Burley.

Regret

Mr. Peter Bowsher, counsel for

O'Brien to speak at City and Europe conference

SIR LESLIE O'BRIEN, Governor of the Bank of England, will be the first speaker at the conference on the City and Europe organised by the Financial Times in association with the Investors Chronicle and the London Europe Society.

He will discuss Sterling and Europe when the conference opens in London on December 8.

The speakers will evaluate the opportunities facing some of the main institutions of the City, and the extent to which City business with other countries will be affected by Community membership.

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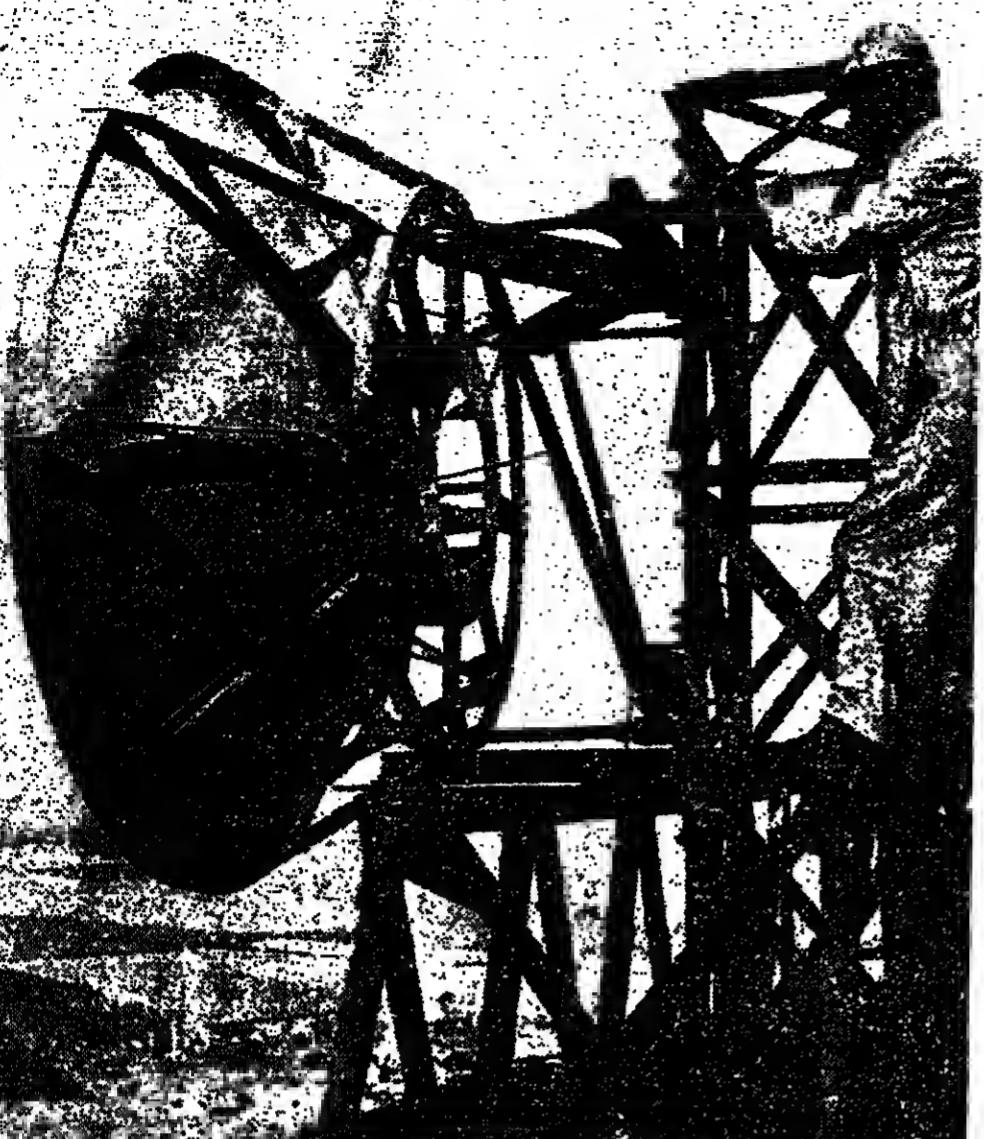
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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS



Growth

Further north, in Shetland Islands, further will be on a smaller scale of greater economic importance. Invergordon, a place by Brown and Root, could build large platforms from scratch from between junks. There are second company

No oil major has forecast the entry of the North Sea—whether it will be a quarter of Britain is expected the end of the century. The city of already the city of a dish aerial mounted on the top of the 650 feet chimney at CEGB's 2,000 MW power station at Kingsnorth in Kent. The aerial economy of the part of a micro-wave radio link for the paper textiles and industries, is coming dramatically in the year. The North will have its market share well as

COMPUTERS

RCA in new venture

A has been selected by NASA, U.S. space agency, to develop test model of a space computer that will be 100 times smaller and lighter than equivalent commercial systems. The microprocessor could be the forerunner of a system for future manned unmanned space vehicles such as the Space Shuttle and the International Space Station.

The shuttle is a reusable craft that will take off like a rocket and land like an airplane. The space station would be a permanent orbiting laboratory able to accommodate a contingent of scientists.

Heart of the computer under development by RCA will be 15 large-scale integrated (LSI) chips—one-eighth-inch square chips each containing up to 600 electronic elements. Although the computer will weigh just 10 pounds, occupy one-half cubic

feet and require only 15 watts of

ing 12,000-cubic-foot Kardex filing power, it will be capable of processing functions equivalent to folders, using the technique room-size commercial computers, known as Micronation, or U.S.A.

RCA is developing the SUMC (Computer Output to Microfilm) demonstration model under a \$587,000 contract from NASA's puter records contained on mag-

Marshall Space Flight Center, Huntsville, Ala. It is one of several continuing computer projects under way in the company's Government and Commercial Systems group.

System Ten on the way

FREIDEN Division of Singer has installed System Ten computers at Kendal Computer Book-keeping Service and Medical and Biological Instrumentation (MBI) of Ashford, Kent.

These two installations amount to a total value of £53,000. At Kendal, the System Ten configuration consists of a 20K core central processor, two disc drives and two work stations. The service includes sales, accounts, purchase accounts, nominal and private ledger accounts and payroll. From these accounts, a draft trading, profit and loss and balance sheets can be prepared instantly. In addition, both sales and purchases can be analysed in different categories such as area and product.

System Ten at MBI consists of

10K core central processor, a menu-driven system and a disk drive.

A further nine System Ten computers with a total value of £330,000, will be installed by the end of 1971.

Storing a huge file

THE General Nursing Council for England and Wales is to transfer its records of 600,000 qualified nurses and 120,000 value of the contract is of the order of £250,000.

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FIDELITY INTERNATIONAL FUND N.V.

REGISTERED OFFICE: DE RUYTERKADE 2, CURACAO, NETHERLANDS ANTILLES

Notice of Special Meeting to the Shareholders

Please take notice a Special Meeting of the shareholders of Fidelity International Fund N.V. ("the Corporation") will take place at 2.00 p.m. at De Ruyterkade 2, Willemstad, Curacao, Netherlands Antilles on November 25th 1971.

The following matter is on the agenda for this Meeting:

Approval of a new Investment Management Agreement between the Corporation and Fidelity Management and Research (Bermuda) Limited, the terms of which are the same as the existing Agreement with the exception of those related to the management fee. The new Agreement replaces the present annual fee of 0.5% of average net assets plus 10% of appreciation over the year (less any accumulated depreciation) with a quarterly fee payable at an annual basic rate of 1.2% of average net assets with an upward or downward adjustment if the variation between the investment performance of the Corporation and Standard & Poor's Stock Price Index Composite (500 common stocks) exceeds 10 percentage points over a three year measuring period. During the first three years of the Agreement, the measuring period will be from the effective date of the Agreement to the quarterly date of payment. For each 1 percentage point of variation above 10 percentage points the basic annual fee of 1.2% will be increased or decreased by 0.1% depending upon the Corporation's performance in comparison with that of the Index up to a maximum of 0.8% of average net assets annually. The maximum annual fee cannot exceed 2% nor be less than 0.4% of average net assets.

Holders of bearer shares may vote by proxy or mailing a form of proxy and certificate of deposit for their shares obtained from the Corporation's Principal Office in Hamilton, Bermuda or from the Banks listed below, to the Corporation at P.O. Box 305, Curacao, Netherlands Antilles. Holders of registered shares may also vote by proxy by means of a form of proxy, obtainable from the Corporation, and/or certificates of deposit must be received by the Corporation not later than 9.00 a.m. on November 25th 1971, in order to be used at the Meeting.

Julius Baer International Limited
38 Mincing Lane, London, E.C.3, England

The Bank of Bermuda Limited
Hamilton, Bermuda

Julius Baer & Co.
Bahnhofstrasse 36, Zurich, Switzerland

Holders of bearer shares, wishing to exercise their rights at the Meeting, may deposit these shares or a certificate of deposit therefor, obtained from the Banks listed below, not later than 9.00 a.m. on November 25th 1971, with the Corporation at De Ruyterkade 2, Willemstad, Curacao, Netherlands Antilles, against receipt thereof, which receipt will enable said shareholder to exercise such rights.

By Order of the Management
Charles T. M. Collis
Secretary

Alfa Romeo's new Alfasud.

Car men confident 'now brakes are off'

THE British motor industry was confident now that "the brakes are off," Mr. Gilbert Hunt, managing director and chief executive officer of Chrysler U.K., said in Turin last night.

"This year, our home market has been freed from most of the Government-applied shackles which so restricted our impact at home and abroad over recent years," he commented.

"Now that we are free to get on with our business as real competitors, as much among our own companies as with the very spirited opposition we see from your country and others, we can be confident in our optimistic plans for the remainder of the '70s and beyond."

Mr. Hunt, a vice-president of the Society of Motor Manufacturers and Traders, was speaking at a British motor industry press reception prior to the Turin International Motor Show which opens tomorrow.

"Already this year, U.K. car production has risen by 7 per cent. against 1970," he said. "Our home market will this year pass the 1m. mark for the first time ever, and export production will move up from 723,000 last year to 780,000 in 1971."

Important

Mr. Hunt added: "Undoubtedly the two most important factors during 1971 which will have a beneficial effect on our motor industry are the British Government's Industrial Relations Act which we are sure will go a very long way towards bringing greater industrial stability to our plants, and the decision to enter the European Economic Community."

"We feel that the motor industry were among the first to recognise the logic of the Community and the long-term necessity for Britain to play its part in this great free market. We know also that we can contribute and gain greatly in the years to come."

"It is disappointing that some segments of our population have even now not grasped the full meaning of market membership."

"As industrialists and leaders of our country's biggest manufacturing industry, however, we are sure that the benefits of our partnership with our nearest neighbours will soon become evident, and dispel the remaining doubts of this minority."

Golden Egg properties to be hotel

By Arthur Sanders

GOLDEN EGG is converting its recently acquired King's Road, London, properties into a small, de luxe hotel development. Club Dell'Arethuso plus surrounding properties will become the Golden Egg Hotel, a £500,000 project which will retain the club.

The Golden Egg project, Mr. John Bosman, Golden Egg's joint managing director, told me last night, might involve closure of the club for a few weeks. "We will try to keep it as short as possible." The company bought Dell'Arethuso from Alvaro Macchioni and Lauro Resti in the summer of last year for £205,000 in a mixture of cash and shares.

The hotel will have 40 rooms and thus be added to the 2,000-plus rooms which the company is to own in Central London over the next year or so. Mr. Bosman has made it clear he has no intention of indulging in investments outside the city centre.

Apart from the recent rash of direct hotel investments—including the management contract for the new Selfridges Hotel in London's Oxford Street—Golden Egg bought five Scottish city-centre hotels two weeks ago from Mr. Gordon Currie's Clydesdale and Commonwealth hotel group.

Notice of Extraordinary Meeting to the Shareholders

Please take notice that an Extraordinary Meeting of shareholders of Fidelity Pacific Fund S.A. ("the Corporation") will take place at 2.00 p.m. at the Corporation's Principal Office, Mercury House, Front Street, Hamilton, Bermuda on November 22nd 1971.

The following matter is on the agenda for this meeting:

Approval of a new Investment Management Agreement between the Corporation and Fidelity Management and Research (Bermuda) Limited, the terms of which are the same as the existing Agreement with the exception of those related to the management fee. The new Agreement replaces the present annual fee of 0.5% of average net assets plus 10% of appreciation over the year (less any accumulated depreciation) with a quarterly fee payable at an annual basic rate of 1.2% of average net assets with an upward or downward adjustment if the variation between the investment performance of the Corporation and a combined Index composed of Tokyo Stock Exchange "New Index" (60%) and Standard & Poor's Stock Price Index Composite (500 common stocks) (10%) exceeds 10 percentage points over a three year measuring period. During the first three years of the Agreement, the measuring period will be from the effective date of the Agreement to the quarterly date of payment. For each 1 percentage point of variation above 10 percentage points the basic annual fee of 1.2% will be increased or decreased by 0.1% depending upon the Corporation's performance in comparison with that of the Index up to a maximum of 0.8% of average net assets annually. The maximum annual fee cannot exceed 2% nor be less than 0.4% of average net assets.

Holders of bearer shares may vote by proxy by mailing a form of certificate of deposit and proxy for their shares obtained from the Corporation's Principal Office in Hamilton, Bermuda, or from those companies listed below, to the Corporation at P.O. Box 670, Hamilton, Bermuda. Certificates of deposit and proxies must be received by the Corporation not later than 9.00 a.m. November 22nd 1971, in order to be used at the meeting.

By Order of the Board of Directors
Charles T. M. Collis
Secretary

Julius Baer International Limited
38 Mincing Lane
London, E.C.3, England

Rowe & Pitman
Woolgate House, Coleman Street
London, EC2R 5BL, England

Julius Baer & Co.
Bahnhofstrasse 36, Zurich, Switzerland

The Bank of Bermuda Limited
Hamilton, Bermuda

All these securities having been sold, this announcement appears as a matter of record only.

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Incorporated

Merrill Lynch, Pierce, Fenner & Smith
Incorporated

Salomon Brothers

Stone & Webster Securities Corporation

Wertheim & Co.

Dean Witter & Co.
Incorporated

Equitable Securities, Morton & Co.
Incorporated

November 2, 1971



Alfa Romeo's new Alfasud.

New mass-market Alfa

BY JAMES ENSOR

THE NEW Alfa Romeo Alfasud, which is unveiled at the Turin motor show today, represents a major bid by the Italian company to join the ranks of the European volume car producers. The little 1200 cc model is a direct rival

all four wheels with dual circuits for safety. The suspension, with MacPherson struts at the front and a rigid rear axle, has been chosen to provide optimum roadholding.

The Alfasud is a car of higher specification and performance than most of its rivals in the 1200-1300 cc class which in Italy, as in the rest of Europe, has become the most popular single market sector. Alfa hopes it will preserve its exclusive image while expanding the volume of production.

The car will be built at the new Alfasud plant near Naples, which Alfa—a subsidiary of the State holding company IRI—has established as part of a plan to bring work to Southern Italy. Production will start this year but a British launch is unlikely before late 1972.

**SOCIETE
INTERNATIONALE
PIRELLI S.A.**

Basle, Switzerland

The Annual General Meeting of SOCIETE INTERNATIONALE PIRELLI S.A. was held in Basle on 5th October 1971, and the following is a summary of the Report and Accounts for the financial year ended 30th June 1971.

The financial year just closed ended with a net profit of Sw.Fr.24.14m. as compared with Sw.Fr.24.14m. the previous year.

Activities in the UK

On 1st January this year, the Company entered into association with Dunlop Limited. This association has proved most successful and future prospects are entirely satisfactory.

Sales for Pirelli Limited in 1970 rose by 33 per cent. over those of the previous year. The improved results enabled a gross dividend of 6 per cent. to be distributed.

Pirelli General Cable Works

Limited was also able to resume the distribution of a dividend, at a gross rate of 18 per cent. Sales increased by 9 per cent. over the previous year.

Gibril Affiliates

In Spain, the turnover of Productos Pirelli S.A. increased by 5 per cent. in 1970. A gross dividend of 6 per cent. was distributed.

Turnover of the Greek affiliate, Pirelli Hellas S.A., rose by 18 per cent. partly due to an increase in exports. For the first time, a gross dividend of 6 per cent. was distributed.

Due to trade union disturbances, the general sluggishness of the market, the devaluation of Turkish lira and several other factors, the results in Turkey were lower than in the previous year. However, the same dividend as in 1970 was distributed.

Results in Mexico and Peru were reasonably satisfactory and considerable improvement was apparent in Canada, Brazil and the Argentine.

In Italy, Pirelli S.p.A. closed with a small profit. A dividend of Lit.110 per share was distributed. The difficult conditions of last year persist and substantial improvement can therefore not be expected on a short-term basis.

Results

The balance sheet total at 30th June 1971 amounted to Sw.fr.684.15 m. (Sw.fr.639.48 m. in 1969/70). The increase was due also to new investments in affiliated companies.

It was proposed to distribute a dividend of Sw.fr.12 gross per share, or Sw.fr.8.40 after advanced tax deduction, payable from 7th October, 1971, against coupon No. 11.

The Report, the Accounts and the Proposals put forward by the Board were adopted.

STELLA-META TO JOIN PERMUTT

Stella-Meta Filters will become a division of The Permunt Company on January 1, 1972, as part of the rationalisation of the liquid treatment and engineering activities of the Portals Group.

Higher sales and earnings from NICHOLAS INTERNATIONAL LIMITED

Mr. M. A. Nicholas in his annual review states:

Following the decision of the shareholders at the last Annual General Meeting the name of the Company was changed from Nicholas Australia Limited to Nicholas International Limited.

The 1970/71 financial year has been one of re-organisation and adjustment following the merger of the Company with Aspro-Nicholas Limited.

It has also been marked by intensive development activity in all major markets and a record number of new product introductions took place.

A detailed programme of future products and market development has been drawn up by Management which I am confident will over the space of the next five years be measurable by a steady improvement in results and commensurate gains in the existing rewards to shareholders.

During the period under review we completed arrangements for the purchase of an Italian pharmaceutical company, La-Che-Mi, which produces a range of prescription medicines for use in the ear, nose and throat field. The factory and offices acquired through this merger have been modernised and extended to house all local manufacture and our total Italian marketing operation.

Negotiations for the acquisition of the world rights to the 'AMBI' products were also completed. The intangible assets so acquired highlight the Group's dependence on this type of property. The development of 'AMBI' continues to be exciting. Additional profits arising during the current year from this acquisition have been re-invested in the introduction of this product in the U.S.A. and Caribbean.

In addition, effective from 1st April 1971, as a result of the arrangements referred to in last year's Annual Report, branch operations of Nicholas Proprietary Limited in Indonesia were vested in a new company, P. T. Nicholas Parke-Davis, which is owned by Nicholas Proprietary Limited and Parke-Davis of America and has a percentage holding by Indonesian nationals.

On a world basis, sales of prescription medicines showed an increase in the order of 14%, despite enforced price reductions in India, and disturbances in Pakistan, two of our fastest developing markets, for ethicals.

The Annual General Meeting is to be held on 25th November 1971 in Australia.

Results in brief	1969/70 \$A 000's	1970/71 \$A 000's
Group Sales	56,418	59,634
Trading Profit	8,950	8,800
Profit before taxation	7,915	8,144
Profit after taxation	3,611	3,926
Earnings attributable to Ordinary Shareholders	5,294	3,620
Issued Capital	40,177	40,177
Dividend	6,170	6,170
Times covered	1.16	1.39
Number of Shareholders	1969/70	1970/71
Melbourne Register	3,911	4,312
London Register	1,360	1,349

Copies of the Annual Report may be obtained from The Secretary, Aspro-Nicholas Ltd., Slough, Bucks.



Activities in the Group Company entered into a joint venture with Dunlop Limited. This collaboration has proved most fruitful and future prospects are extremely satisfactory. Sales for Pirelli in 1980 rose by 33 per cent. in those of the previous year. Improved results enabled a dividend of 6 per cent. distributed.

Pirelli General Rate of Dividend was also raised, the distribution of a dividend at a gross rate of 18 per cent. increased to 9 per cent. previous year.

In Spain, the other Spanish Productor Pirelli S.A. paid a 5 per cent. in 1980 dividend of 6 per cent. distributed.

Turnover of the Cava Pirelli Hellas S.A. per cent. partly as increase in volume of sales, a gross dividend was distributed.

Due to the decline in demand, the turnover of the market in Italy, Turkey, Iran and Argentina were lower than the previous year. No dividend was distributed.

Results in Mexico were somewhat improved, however, operations in Canada, in Argentina.

In Italy, Pirelli S.p.A. (a small company) £ 1.12 m. was distributed. The number of employees of management and technical personnel increased in 1980.

The Pirelli Group in 1980 had a turnover of 1.820 m. The net profit was 24.62 m. The net assets were 1.762 m. The shareholders' equity of the Pirelli Group increased to 1.450 m.

STELLA-META
JOIN PARTNERS
Prestigious partners will
join us in The Pioneering
development of the materials
and chemicals of the future.

FINANCIAL TIMES

No. 28,675

Tuesday November 3 1981

15p

News Summary

The decisions you make now might be reflected on this page in 10 years time.

The front page of the Financial Times is like a mirror. It reflects the conditions, the trends, the influences that affect industry, marketing and finance.

Look at the front page of the Financial Times in 10 years time and one thing you will see is evidence of the almost explosive growth of chemicals.

The growth rate for the last decade has been 6.6% for chemicals and 12.2%

for plastics, as against overall industrial growth of 3.1%.

This trend, it is confidently expected, will be accelerated during the next decade. By the mid-eighties, volume production of plastics is likely to exceed that of steel. And the rise and fall of shares—and of the companies themselves—will to an even greater extent reflect the degree of success with which those companies have adapted themselves to the changing situation.

To many, going into chemicals seems a radical step. But with a partner like BASF to supply the right basic materials plus the technical know-how, the way can be made smooth.

We've spent the equivalent of £3 million on research during the last decade. And it's been an investment that has re-paid us handsomely.

It could re-pay you, too.

BASF United Kingdom Limited
Knightsbridge House
197 Knightsbridge
London SW7 1SA

BASF—your partner for progress.

BASF

Good ideas helped us grow into a \$4,300 million company. Even better ideas help keep us growing.

We prefer to innovate rather than emulate. To use imagination rather than precedent. To break new ground instead of treading old trails.

And, as a result, we have grown to over \$4,300 million in assets. And to over \$2,500 million in annual sales. In just 27 short years.

But we've been around enough to know that a good way to keep on growing is to keep on coming up with better ideas. Which is just what we're doing. And in many areas:

Auto Components: Our Walker Manufacturing Company is working with new car manufacturers on exhaust system hardware to minimize auto pollution. With 15 years of research and 32 patents, we have broad experience and capability in the area.

Shipbuilding: Our Newport News Shipbuilding, the world's largest private shipyard, converts ordinary tankers into giants. That's "Jumboizing"—and we coined the word and pioneered the technique. Case in point: SS Baltimore Trader, an 800-foot jumbo tanker created at a saving of time and money by joining a new 625-foot forebody to an existing stern.

Agriculture/Land Development: Our Heggblade-Marguleas-Tenneco agricultural company has found a way to bring consumers naturally ripened fruits and vegetables. This is made possible through faster processing and shipping (including jet express).

Pipeline: Our Tennessee Gas Transmission system keeps constant check on our 15,290 miles of land and undersea pipeline. On land, by helicopter patrols. Undersea: by special submarines that enable divers to exit, check the line, and return.

Chemicals: Our Tenneco Chemicals group is using a cold-mold process to create furniture out of urethane foam. Frames—even a complete chair—can be molded in one piece. Significance: more economy and greater design flexibility for the home furnishings industry.

Construction/Form Equipment: Our J.I. Case Company has developed new machines to handle concrete more efficiently. And of lower cost. Case Hydra Placer pumping systems deliver concrete to heights of 20 stories or more.

Packaging: Our Packaging Corporation of America has introduced a unique line of storage units. Although they look like furniture, they're made of corrugated. The idea: to provide attractive functional storage at low cost.

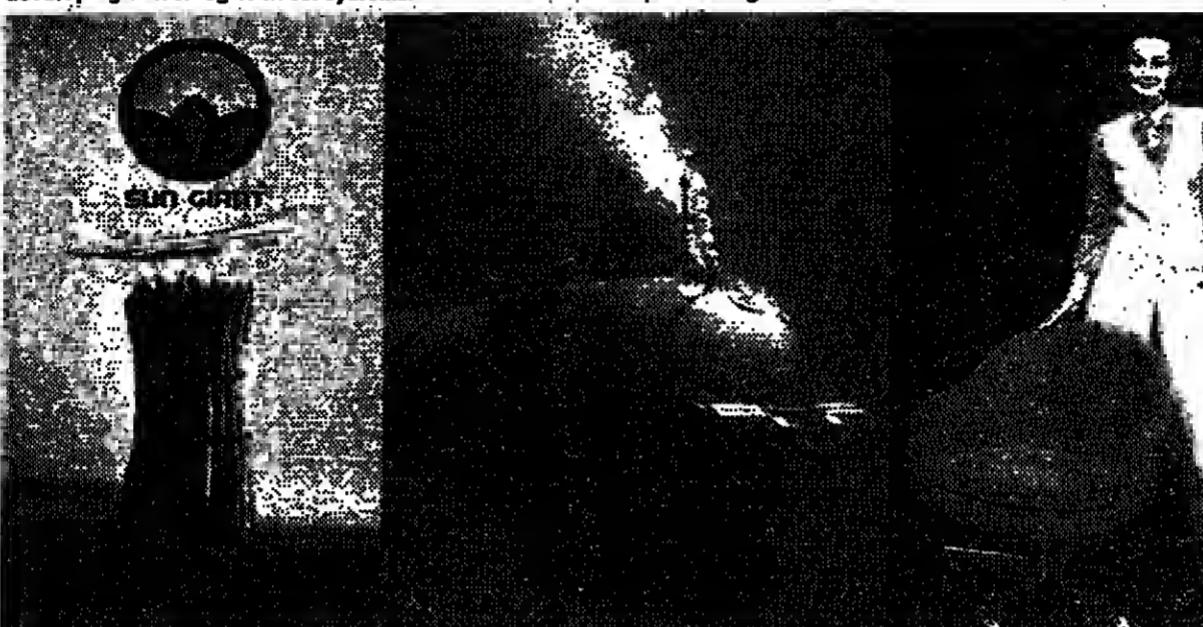
Oil: Our Tenneco Oil Company is injecting super-heated steam to rejuvenate dormant oil wells. Through this thermal recovery process, we have made more than 800 wells productive again. Thereby helping alleviate the energy shortage.

We have found that Tenneco ideas like these make excellent building material. They're the kind of ideas that have helped us build—and keep on building.

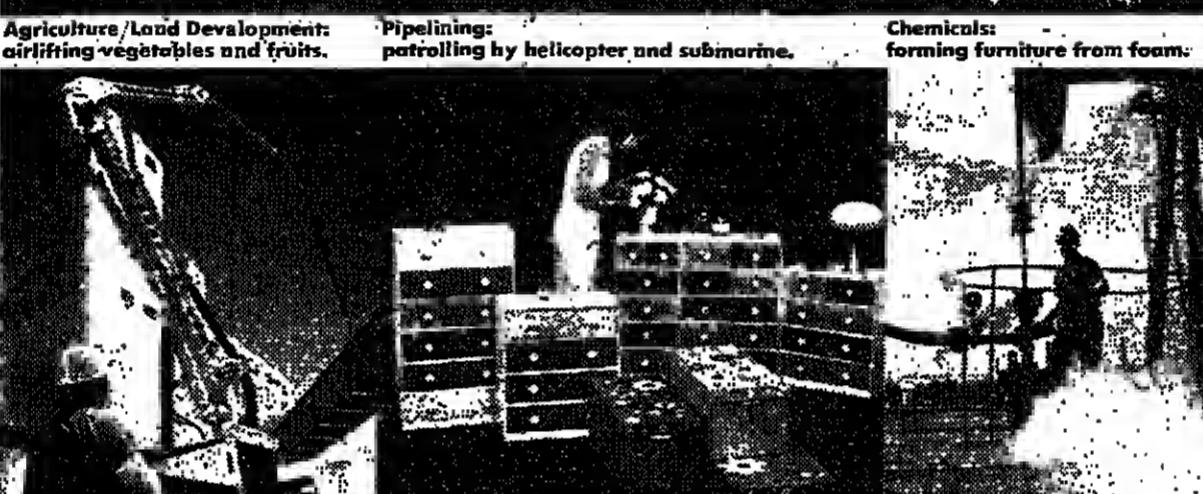
For the latest Tenneco Annual and Interim Reports, write: Section 31, Public Relations Department, Tenneco Inc., P.O. Box 2511, Houston, Texas 77001, U.S.A.



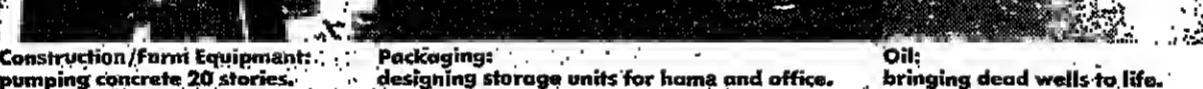
Auto Components: developing anti-smog exhaust systems.



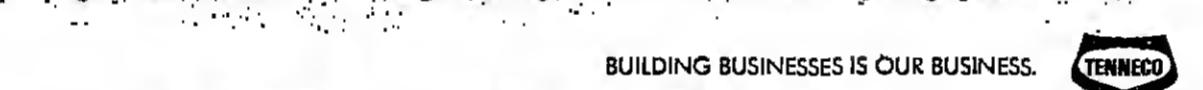
Shipbuilding: jumboizing of tankers.



Agriculture/Land Development: circling vegetables and fruits.



Pipeline: patrolling by helicopter and submarine.



Chemicals: forming furniture from foam.



Construction/Form Equipment: pumping concrete 20 stories.



Packaging: designing storage units for home and office.



Oil: bringing dead wells to life.

APPOINTMENTS

Mr. Howlett on Norvic Shoe main Board

Mr. Eric W. Howlett, managing director of Norvic Children's Shoes, has been appointed a consultant. He will succeed Mr. Kyrie Simond, now deputy chairman.

Mr. John Kavanagh, who joined Norvic three years ago, has been appointed managing director of NORVIC STORES. He takes over from Mr. Eric J. Cattle, managing director of Norvic Retail, who relinquishes his association with stores to concentrate full-time on the running of 140 retail shops.

Mr. R. G. Schweitzer has joined the Board of MARTIN THE NEWSAGENT as managing director succeeding Mr. B. H. S. Martin.

HOWARD FARROW CONSTRUCTION announces that on the acquisition by Imperial Chemical Industries of a majority shareholding, Mr. John A. de Norman, chief executive of the ICI Building Development Group who has been a member of the Farrow Board since 1966, has been appointed deputy chairman of the company.

Mr. S. Barr, the present financial controller and company secretary of Farrow, has been appointed to the Board along with Mr. L. J. A. Merckx, of Engineering Services, ICI, Millbank, who becomes a non-executive director. Mr. Leslie H. Farrow who retired as a full-time executive in 1966, retires from the Board after 31 years' service.

Mr. R. G. Epton, marketing director of the Hepton Group, has been appointed to the Board of GEORGE DOLAND, the present company of the Hepton Group.

Changes in executive responsibilities of members of the parent company Board in relation to UK operations have been made by LINREAD.

Mr. A. H. Lynall, chairman and joint group managing director, is chairman of the Aircraft Products Division. Mr. D. G. Edwards, joint group managing director, will become chairman of the Commercial Products Division. Mr. G. B. Edwards has been appointed deputy to the group managing director while retaining executive responsibility for finance.

Mr. J. C. Steward becomes managing director of the Commercial Products Division and relinquishes his present overall responsibility for manufacturing in the UK group. Mr. J. S. Griffiths is no longer managing director of the Aircraft Products Division and relinquishes his present overall responsibility for marketing and sales in the UK group.

Mr. Charles Villiers has been appointed chairman of the Wogau Group of companies, subsidiaries of Guinness Mahon and Co. in Mr. Guinness' place. Mr. J. D. Power has relinquished his managing directorship of the Wogau Group but remains non-executive vice chairman. He has been appointed a director of the Industrial Building Corporation, another Guinness Mahon subsidiary.

Mr. I. C. Glanvill and Mr. S. Steiner have been appointed joint managing directors of the Wogau Group.

Mr. Henry Eason, who recently retired as secretary general of the Institute of Bankers, has been elected an honorary life member of the BANKERS' INSTITUTE OF AUSTRALASIA "for meritorious service rendered." He is the first non-Australasian to receive this honour.

Mr. D. W. Dyer, an executive director of Barloworld, has been appointed managing director of Hume, from January 1.

During the past 44 years he has played a leading role in the promotion and encouragement of industrial investment and development in the principality. Graduate of Edinburgh University, he joined the Board of Trade in 1948; was private secretary to successive Parliamentary secretaries and in 1952-54 private secretary to the President.

After working in the division concerned with problems of textile, clothing and knitwear industries he became British trade commissioner in Cape Town and later Board of Trade controller for Wales.

In February last he was made director of the Department of Trade and Industry bringing together the Board of Trade and Ministry of Technology.

HOME CONTRACTS

Southern Counties wins £14m. building work

Southern Counties Construction Company has won a £1.23m. contract from the Eastleigh Borough Council. This is for extensions to the Chickenhull sewage disposal works. The company has also received orders worth nearly £500,000 from four local authorities for extensions to the area electricity boards for 2,000 houses. The contracts were awarded by the Rural District Council of Chichester for work on the Birdham and Arundel foul sewage scheme and another one valued at £98,781 by the Petworth and West Sussex Rural District Council for roads and sewers in the Station Road housing site.

Standard Telephones and Cables has received contracts worth a total of about £70,000. These are for a five-classroom primary school near Salisbury, a new crematorium in Southampton and an officers' mess for the Royal Armoured Corps at Bovington. The largest order, for the crematorium which will cost £250,000.

Plessey Avionics and Communications has received a £172,000 contract for weapon control systems to be fitted to a number of RAF versions of the Anglo-German Tornado fighter aircraft.

James Laidlaw and Sons has been awarded a £172,000 contract for the extension to Glenwood Secondary School in the Castlemilk area of Glasgow.

E.C. LTD. (Chairman, Mr. D. E. Clark) CALCUTTA ELECTRIC SUPPLY CORPORATION, Victoria Hall, Newbury Square, W.C. 1. (Chairman, Mr. I. A. Macpherson.) OILSWELL HOLDINGS, 37, Queen Street, E.C. 2. (Chairman, Mr. J. S. Lascelles.) MILM MASTERS GROUP, Europa House, W. 11. (Chairman, Mr. D. E. P. Peltier.)

TELEFUSION, Compton House, 1230. (Chairman, Mr. J. C. Williams.) COMPANY MEETINGS BROCKS GROUP, Winchester House, 1230. (Chairman, Mr. D. E. Clark.)

FACTORY EQUIPMENT

The Financial Times will publish a survey of Factory Equipment in its issue of Thursday, November 18. The following indicates the proposed editorial content.

1. Introduction. The size of the market and its growth trend. The companies involved and their European and U.S. rivals. Price trends. The buy-or-lease question. Stock and availability.

2. Services to the Factory. Keeping today's complex and costly manufacturing techniques in profitable operation demands equally advanced and foolproof services: power supplies (buying at a cheap rate from the CEGB or generating it yourself?); Water and air equipment, heating and refrigeration, pumps.

3. Storage and Warehousing. American companies are eyeing the growing British and European market for automated warehousing—a market growing because of rising labour costs. Automated warehousing can be ultra sophisticated... or ultra simple. Storage of small items was, until recently, a neglected area; now larger suppliers have begun to cash in—and savings in costs of up to 30 per cent are claimed for some systems.

4. Environmental Control in the Factory. People do work better in the right atmosphere... which means growing demands to control dust, heat, light, ventilation and noise problems. How is it being achieved? Mostly, the equipment is there—if firms want to spend the money.

5. Maintenance in the Factory. Highly qualified staff now run teams responsible for factory maintenance services ranging from machinery lubrication to cleaning services and disposal of factory waste. A growth area because if expensive machinery and highly-paid men are prevented from working, then at today's prices the cost is enormous.

6. Buildings and Components. No longer is the factory like an unchanging Victorian warehouse building. It has to change as rapidly as the technology inside it. To lease or buy? How to use portable buildings and partitions, and even portable factories to give flexibility. Fitting out a pre-built factory.

7. Security, Safety and Welfare. Security systems now range from new-fangled burglar alarms to guard dogs and anti-hijacking devices. With crime rising and industrial espionage increasing, what are the systems, services and equipment available to combat this problem? Then there is the in-factory safety problem... machinery guards, protective clothing etc. and allied to it the welfare needs of workers, ranging from canteen and vending equipment to medical services.

8. Handling. Shifting materials and components about the factory is a vital part of the manufacturing process. Overhead cranes, fork-lift trucks, pallets, hoists, conveyors, filling machinery, should be, but are not always, part of the factory scene. What are the development areas? In more ways than one, this part of factory equipment is on the move. Handling means linked output.

9. Packaging in the Factory. Packaging at the factory is where automation really has made strides. Some manufacturers buy in a packaging service, others buy their own wrapping, packing and boxing or crating equipment. Packaging may be the final process, but it is one no factory can do without.

MR. R. BUCHANAN

Mr. R. Buchanan, Labour MP for Glasgow Springburn, voted in favour of British entry to the Common Market in last Thursday's division.

Turnover in October on the £7.9m. to £8.9m., while turnover on the month to £8.3m. However, it was still £2.5m. greater than £5.7m. included in the fixed £29,508. Of these, 24,867 were equity deals, which were only marginally down on the month.

Special deposits with the Bank of England were repaid on September 15. Gross deposits less "Cheques for Collection" and items in transit between offices of the same bank included in advances. Credits in course of transmission and suspense accounts. If these include pensions, taxation and dividends payable. Reserve assets as a percentage of eligible liabilities.

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London Clearing Banks' statements

The following table, compiled from the summary issued by the Committee of London Clearing Bankers, shows the position of each of the clearing banks on October 20, 1971. In the percentage columns are given the ratios of the respective items to gross deposits.

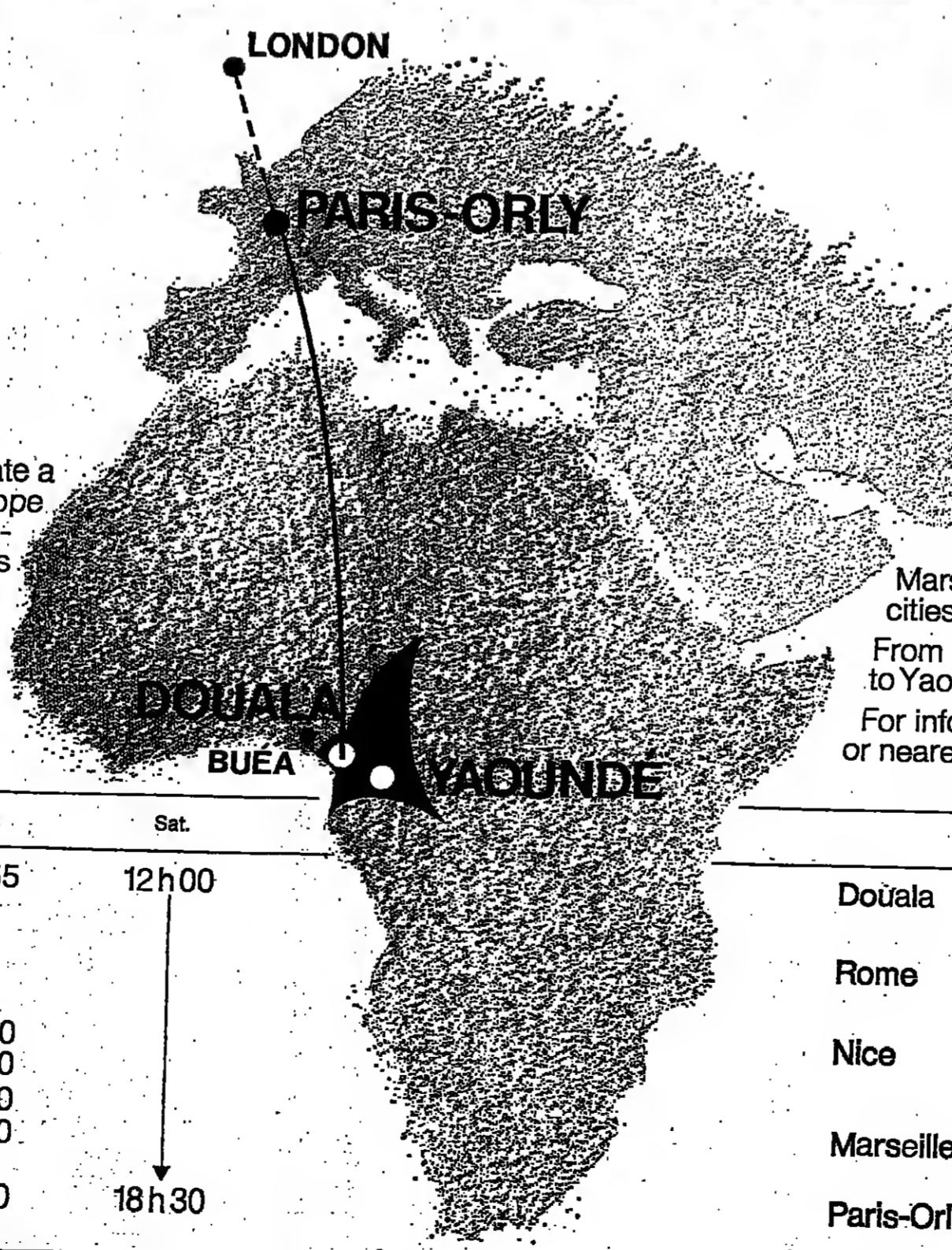
	Barclays	Coutts	Lloyds	Midland	Nat. West.	Williams	Glyn's	Totals	Sept. 1971	Changes on Oct. 1970
LIABILITIES										
Capital	126.8	1.0	64.9	64.7	152.3	13.5	423.2			+ 0.1
Reserve funds	283.7	5.5	211.1	147.5	225.7	32.5	676.0	+ 0.1	+ 101.7	
Provisions	17.9	0.9	16.1	25.6	21.3	3.0	84.8	+ 3.9	+ 4.2	
Gross deposits	3,238.2	85.1	2,175.1	2,572.0	3,404.6	612.8	11,667.6	+ 497.3	+ 1,418.8	
Total liabilities	3,137.3	70.3	1,813.2	2,317.7	6,248.0	265.6	19,732.1			
ASSETS										
Cash & balances with Bk of E.	271.6	8.1	2.0	187.5	6.3	171.7	6.7	247.5	7.3	- 4.5 - 0.3 + 14.8 - 0.5
Call and short money	463.1	13.9	20.7	658.1	16.5	270.7	10.5	655.4	10.4	- 62.5 20.0 + 1,327.4 12.6 + 136.3 + 0.6 - 90.2 - 2.7
Bills discounted										
Treasury	0.4	—	0.3	0.4	46.2	2.2	28.6	1.0	59.4	1.7
Other and receivable debts	223.4	6.9	2.0	21	236.4	10.9	281.3	11.0	351.4	10.4
Liquidity ratio	28.9	2.9	25.2	35.9	29.2	29.8	30.7	30.5	30.5	- 0.2
Special deposit* ¹	—	—	—	—	—	—	—	—	—	- 258.4
Cheques for collection, etc.	121.8	4.5	—	77.1	—	90.2	—	117.9	—	- 28.5 - 30.4 + 19.7
Investments	576.4	17.6	21.4	25.1	387.1	16.9	349.0	16.6	633.1	18.6
Advances	1,343.6	55.2	42.1	49.5	1,087.1	50.0	1,461.7			

Cameroon Republic announces Cameroon Airlines



Starting Today

Douala three times a week



Cameroon Airlines, a new airline, will operate a regular long distance service between Europe and the Cameroon by Boeing 707 Intercontinental. It will connect with domestic flights and flights to other African States.

Flights will start today! Cameroon Airlines will

operate a service three times a week from Paris (Orly) to Douala:

	Tue.	Wed.	Sat.
Paris-Orly	dep. 22h 15	19h 55	12h 00
Marseilles	arr. 23h 30	21h 10	
	dep. 00h 20	22h 10	
	Wed.	23h 10	
		00h 10	
		Thur.	
		05h 40	18h 30
			06h 00

	Wed.	Thur.	Sun.
Douala	dep. 10h 15	10h 15	10h 15
Rome	arr. 15h 45		
	dep. 16h 35		
Nice	arr. 17h 25		
	dep. 18h 10		
Marseilles	arr. 16h 45		
Paris-Orly	arr. 19h 30		
	16h 45		

CAMEROON AIRLINES

Serves you better

APPOINTMENTS

Finance

• THIS is a new top level appointment with a successful, progressive and broadly based British International Holdings Group with a turnover exceeding £80m.

• EVALUATING companies, acting in takeovers, break-up situations, flotations and raising capital are the principal features of the task. Responsibility to the Chairman.

• DEMONSTRABLE achievement in a comparable role at a high level of responsibility and a close acquaintance with the City and its institutions are essential. Ideally such achievement will have been attained in the Corporate Finance Department of a leading Merchant Bank - alternatively it could stem from relevant experience with a major commercial organisation.

• TERMS and incentives to match the man and what he can justify are negotiable with salary up to five figures. A directorship will depend on performance. Preferred age not over 45 but age is less important than calibre. Location — London.

Write in complete confidence to:

Sir Peter Youens as adviser to the group.

**JOHN TYZACK & PARTNERS
LIMITED**
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UNITED REAL

seek a SENIOR PROPERTY EXECUTIVE

Energetic and experienced man required who is able to initiate new office development schemes in Central and Greater London areas.

Previous experience of Central London Offices essential.

If you are a person of exceptional ability and are looking for a challenging and generously rewarded executive position with a "blue-chip" property company, then please write in confidence to:

The Chairman,
United Real Property Trust Ltd.,
9 Cavendish Square,
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ASSISTANT DEALER

Required By

BANCO DO ESTADO DE SAO PAULO, S.A.—BRAZIL
London Branch to work in expanding bank. Good opportunity offered to a keen man under 25 years with some experience of dealing room procedure.

Attractive salary and benefits.

Write giving full details of career to date to Plantation House 31/35 Fenchurch Street London EC3M 3NA.

STOCK EXCHANGE EXPERIENCE

Write, Call or Phone in confidence to—
The Stock Exchange Clerks Provident Fund
14 Austin Friars, E.C.2. Tel. 01-588 3015

UNIVERSITY APPOINTMENTS

UNIVERSITY OF QUEENSLAND

Australia

CHAIR OF ECONOMICS
The University invites applications for the Chair of Economics. Applicants should be suitably qualified in some field of economics, including Economic Statistics and Applied Economics.

The successful applicant will be expected to make substantial contributions for the development of the Department's programme of teaching and research in his field, and for the further development of the University. He will also be expected to take part in the general administration of the Department.

The salary for a Professor is £4,564 per annum and the University provides travelling and removal expenses, maintenance and subsistence, F.S.S.I., housing assistance and study leave.

Additional information and application forms will be supplied upon request to the Secretary-General, Association of Commonwealth Universities (Appointments), Gordon Square, London WC1H 7AJ. Tel: 01-337 5331. Applications close on 15 December 1971.

UNIVERSITY OF AUCKLAND

New Zealand
Chair in BUSINESS STUDIES carrying with it the Headship of the Department.

Business Studies is a new Department which has expanded in the range of teaching within the Commerce Faculty. It has the advantage of being located in the business community which has contributed towards the success of establishing the Chair.

Foster Turner & Benson Limited, established within the College, offers \$12,500 per annum having regard to the qualifications of the candidate concerned. In the case of overseas candidates, the current practice is to pay salaries from an approved departure date.

Preference will be given to a young person who has completed studying for a degree in Business Administration and/or a relevant qualification. This is an excellent opportunity to gain all-round accounting experience.

Write, giving full personal and career details, quoting FT/116/71 by 15th November to: RICHARD BUSBY, PERSONNEL OFFICER, The Electricity Council, London, SWIP 4RD.

STOCKBROKERS

Investment Assistant—Leading firm require a young Partners Assistant in the Institutional Sales and Services Department. The successful candidate will have 'A' level education at least, be aged between 22 and 25, and have some Stock Exchange experience. An excellent prospect without limitation for quick ambitious and hard working person. Box No. 4018 c/o Charles Barker Recruitment Ltd, 20 Cannon Street, London EC4P 4BY.

APPPOINTMENTS APPEAR EVERY TUESDAY WEDNESDAY

THURSDAY

AND FRIDAY

RATE £13 PER

SINGLE COLUMN INCH

UNIVERSITY OF THE WEST INDIES, JAMAICA. Applications are invited for (a) LECTURESHIP or (b) ASSISTANT LECTURESHIP IN THE DEPARTMENT OF MANAGEMENT STUDIES. Preference given to applicants able to teach in the following fields: Personnel Management, Industrial Psychology, Organisational Theory and Behaviour. Salary scale £2,100-£2,660 per annum. Child benefit: £100. Family passages: triennial study leave. Details application to controller of examinations, 53 Grosvenor Road, London W1, by persons living in the Americas, Europe, Australia, Canada, New Zealand, South Africa, India, Pakistan, Sri Lanka, Malaya, Ceylon, Hong Kong, Japan, Korea, Thailand, Indonesia, Philippines, and Fiji. Further particulars obtainable similarly.

COMPANY SECRETARY FOR PUBLIC COMPANY

A Public Company in the printing industry, whose Head Office is in the West End, requires a Company Secretary.

The successful candidate will be a qualified Accountant, not over 30, who should be conversant with stock exchange requirements and capable of assisting the Managing Director in all financial matters.

A salary in excess of £4,000 per annum is envisaged, dependent on age and experience.

Write, giving full career details and salary required to Box A.2322, Financial Times, 10, Cannon St., London EC4P 4BY.

BANKING APPOINTMENTS The specialist Consultancy for posts at all levels (abs. confidential.) 836 7222 (10 lines).

Managing Director

A Chief Executive with exceptional leadership qualities is required for the national concessionaire company importing and distributing Mercedes-Benz vehicles and related products in the United Kingdom.

Applicants must be able to prove successful experience in the general management of marketing and distributing nationally known products, ideally in the field of motor vehicles.

The ability to use modern management techniques, to plan, control and develop the profitable growth of sales of Mercedes-Benz products through a national distribution network is essential.

Possession of a professional qualification or degree would be desirable and career progression to date must indicate a high level of commercial judgement, vision and determination.

A highly qualified executive is required and the appointment will command a commensurate salary with suitable ancillary benefits, which include a share incentive scheme.

Please write in confidence—substantiating how the requirements are met—to:

Patrick M. Meaney,
Chairman,
Mercedes-Benz (Great Britain) Ltd.,
Crown House, (6),
Curzon Street, London, W1.

A member of the Thomas Tilling Group.

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for its International Department

The applicant will preferably have:

★ Worked with a stockbroking firm for at least three years.

★ A thorough knowledge of the London market.

★ Experience of handling institutional accounts.

★ A good knowledge of at least one Continental language.

The work will entail day-to-day contact with a wide range of active institutional clients in Europe and frequent visits to the Continent.

The successful candidate will report to the firm's international partners, work in the firm's international dealing room and be backed by its well-established research services.

The applicant should be under 30.

A fully competitive salary will be paid.

Applications will be treated in confidence and should be sent with full personal details to Box A.2327, Financial Times, 10, Cannon Street, EC4P 4BY.

STATISTICIAN BANKING

A progressive International City Bank wishes to appoint a Statistician to the staff of its Economics Department. He will be responsible for the analysis and presentation of banking statistics.

The successful candidate will be in his mid-twenties and will probably hold a degree or equivalent qualification plus at least two years' experience as Statistician in a Bank is most desirable.

This is a new appointment and offers scope and prospects to the right man. The Bank has an attractive salary structure and an interesting range of fringe benefits.

Applications should state age, qualifications and experience and be addressed to Box CL 3850.

Foster, Turner & Benson Limited,

Recruitment Division,
St. Alphege House,
Fore Street,
London EC2Y 5DP

Should there be any company to whom you do not wish your application forwarded, please advise us in a covering letter omitting the reference number on the envelope.

ACCOUNTING ASSISTANT

£1,35 to £1,821

The successful candidate will be mainly responsible for keeping the cash books, investment registers and auxiliary records of the electrical supply industry's two largest consumer Societies, and will also give general assistance within the Department from time to time.

Preference will be given to a young person who has completed studying for a relevant degree or equivalent qualification. This is an excellent opportunity to gain all-round accounting experience.

Write, giving full personal and career details, quoting FT/116/71 by 15th November to: RICHARD BUSBY, PERSONNEL OFFICER, The Electricity Council, London, SWIP 4RD.

STOCKBROKERS

Investment Assistant—Leading firm require a young Partners Assistant in the Institutional Sales and Services Department. The successful candidate will have 'A' level education at least, be aged between 22 and 25, and have some Stock Exchange experience. An excellent prospect without limitation for quick ambitious and hard working person. Box No. 4018 c/o Charles Barker Recruitment Ltd, 20 Cannon Street, London EC4P 4BY.

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Deputy Education Officer

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Application forms and further details of the post are obtainable from the Education Officer (Estab 2a/1) I.L.E.A., County Hall, S.E.1.
Closing date for receipt of applications: Monday 13 December, 1971.

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FRONTIER TRUST Société anonyme, Luxembourg

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THE QUORUM required by law for the holding of a General Meeting of Shareholders held on October 11th, 1971, of the shareholders of the shares of the Company, is hereby summoned to take part in a second Extraordinary General Meeting to be held on the 18th November, 1971, at the registered office of the Company, 14, rue Aldringen, Luxembourg.

The purpose of the meeting is to change the name of the Company.

FRONTIER TRUST

THE FRONTIER TRUST is hereby informed that the shareholders of the Company, at their General Meeting held on October 11th, 1971, have adopted a resolution to propose to the shareholders of the Company to change the name of the Company to "FRONTIER TRUST".

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NETHERLANDS

FINANCIAL TIMES SURVEY

A return to tranquillity

by LORELIES OSLAGER

own position is one of conflict, and has been employed by our employer with great force. But she cannot afford to do so. The real problems are that only after the war did India lost the way of arguing, then Pakistan. The Netherlands to-day, there player federations (still divided into religious groups) are trying to hammer out a central wage and social security contribution "stagnation" or the "British pact" which will be of crucial importance for the economy.

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One of the first acts of the new Government was to abandon all claims to Government interference in wages and prices (which had been a more or less permanent feature of Dutch life since the end of the war and had proved futile in the end) and to give the two sides of industry a completely free hand.

Everyone agrees that something must be done about inflation, yet the unions and employers are still far apart. At present the only thing that unites them is fierce opposition to any suggestion that the Government should again interfere with their new found freedom. However, although they acknowledge that things may have to get a lot worse before they get better, nobody seems to think that the era of Dutch labour peace has come definitely to an end.

On the political front, a similar "polarisation" — currently a favourite word in the Netherlands—is apparent. Last April's general election saw a further erosion of the position of the denominational parties of the centre, and increase in the votes for both moderate right and even more extreme left. (Under the Dutch system of proportional representation, and therefore a constant danger of splits, the other hand, consensus will always be represented in Parliament.)

On the other hand, the Labour Party—not long ago in a bad decline—also managed to increase its vote considerably on a programme of increased taxation and public spending.

As for the three main Christian parties (one catholic

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Weak element

Formation of the new Government was as usual slow and painful, and bad the economic situation not been so bad it might never have come about.

As it is, the circumstances dictated the strategy. DS '70 accepted that it was impossible to cut Government expenditure in a situation where rising wages and prices were forcing it up automatically and that taxes would have to go up next year, and the denominational parties agreed to cuts in expenditure to avoid inflationary budget.

One sector that survived comparatively unscathed is the housing programme, the public

ministerial pension for a married couple is £14 a week, that there should be a serious housing shortage. Yet it is reckoned that there are some 60,000 homeless families and 500,000 to 600,000 sub-standard dwellings.

The Government has promised 130,000 housing starts next year, to be stepped up by 1,500 a year until 1975. The opposition wants 200,000 starts a year for the next three years.

Some Liberal supporters argue that building and rent control strike" because they claimed they could not breathe any foreign policy that is expected from the new Foreign Minister, Norbert Schmelzer (as demonstrated by the Dutch decision to vote for the exclusion of Taiwan)

Continued on next page

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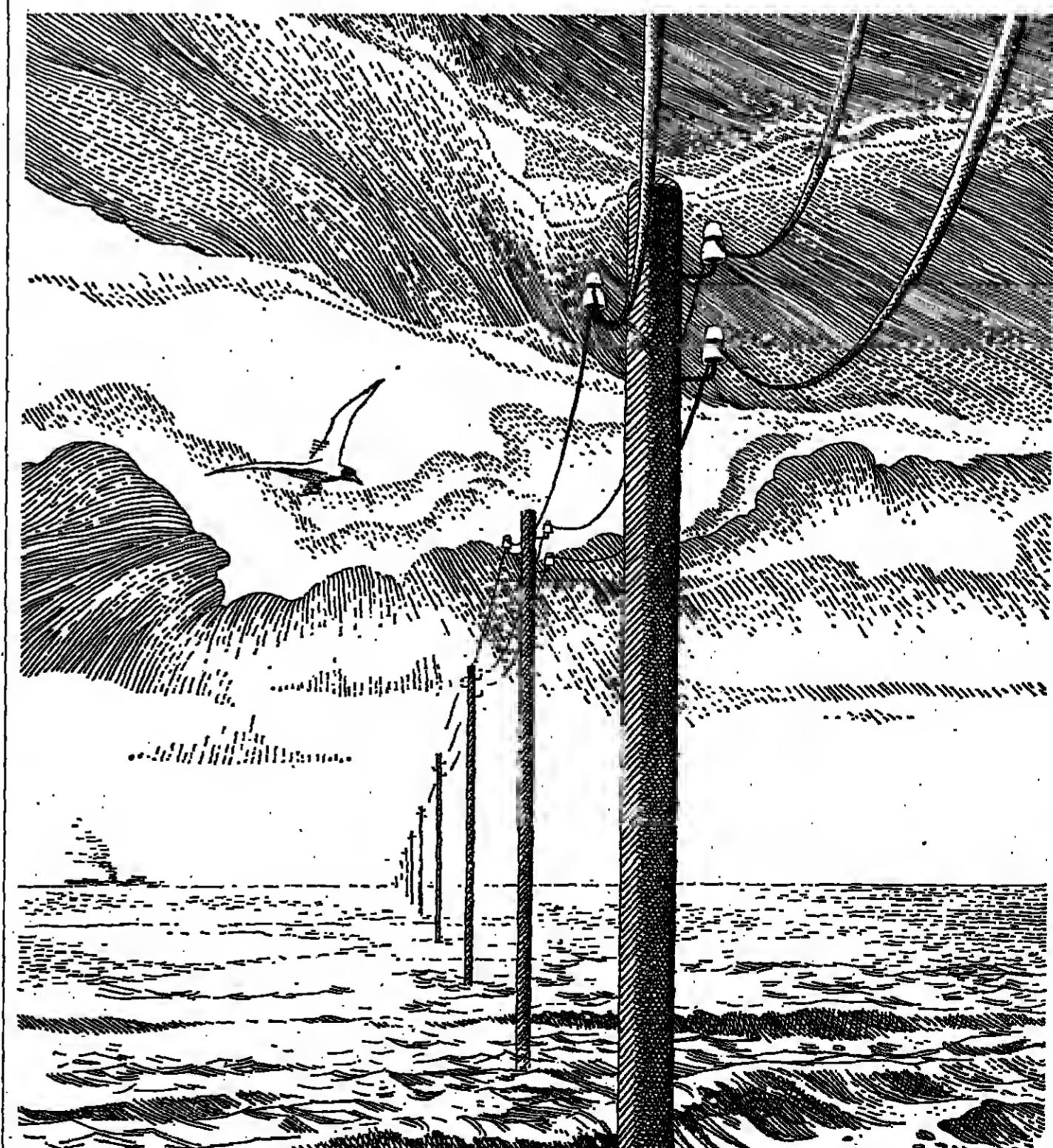


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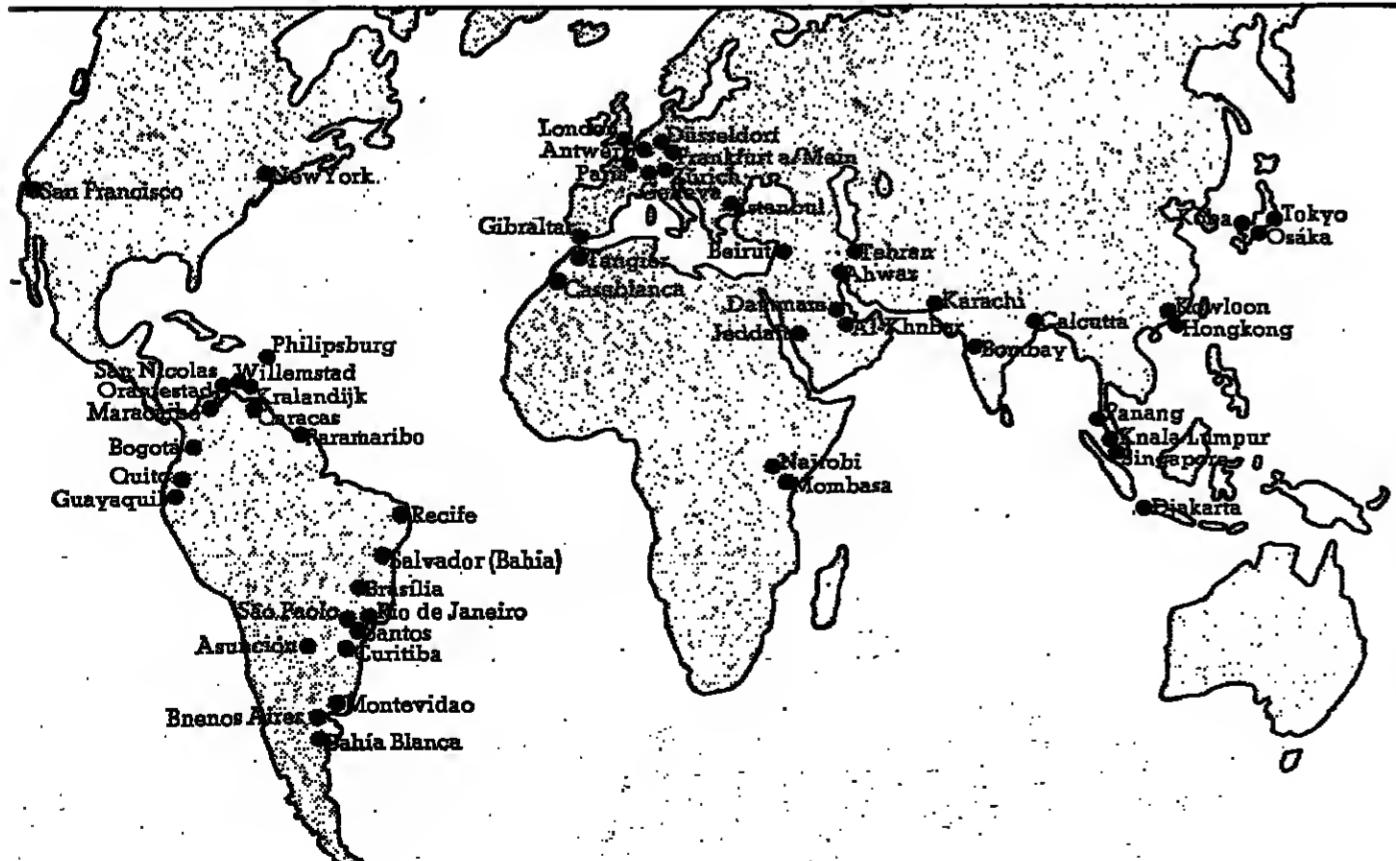
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NETHERLANDS II

Economy hit by inflation

By LORELIES OLSLAGER

A favourite joke among Dutch still at 5 per cent, and growth economists and businessmen in industrial investment drop these days runs as follows: A ping from 11.5 per cent in 1970 young man, having just bought to 7 per cent. Numerous smaller his first colour television set, companies, particularly in the is so delighted with it that he underdeveloped north, have gone bankrupt and profits in gone up to Mr. Phillips (of well-known concern) and thanks him profusely for having brought out such a marvellous product. "Oh," says Mr. Phillips, "so it was you who bought that set, we had been wondering..."

In the present state of the Dutch economy, it is not only an "in" but a sick joke as well, although Phillips' troubles, which brought share prices down from Fls.67 (38.50) in the summer of 1970 to about Fls.35 last month, were caused by world-wide rather than just domestic factors and although insiders suggest that the worst may be over.

But Phillips' recovery will to some extent depend on what is going to happen in the Netherlands, and there the prospects look grim. This year was bad enough, with wages rising by 14 per cent, consumer prices by 6.5 per cent, GNP beginning to grow more slowly, although

Shrinking profits

The rise in costs and shrinking of profit margins have already pushed unemployment up slightly to 1.5 per cent. The balance of payments deficit on current account is threatening to reach a record Fls.2,000m. (\$240m.), largely because of worsening terms of trade, compared to Fls.1,600m. (£194m.) in 1970 and only Fls.20m. (£24m.) in 1969.

For next year, the Central Planning Office, assuming a slowdown in the growth of world trade, has forecast worse to come. While wage and price rises are to be about the same (13.5 per cent and 7 per cent respectively), gross industrial investment is expected actually to drop by 5 per cent, and agreement that moderation in indirect taxation and social security charges.

Although some people argue that the planning Office's forecast has to be taken with a pinch of salt, as it has been known to underestimate Dutch growth before, there is general agreement that moderation in heating of the economy. The

growth in GNP and productivity to slow down to 3 per cent.

Wage costs per unit in Dutch manufacturing are expected to rise by 8 per cent compared with an expected average increase of 4.5 per cent abroad.

The only glimmer of light seems to be in the balance of payments, where the deficit on current account is expected to drop to between Fls.1,000m. (£120m.) and Fls.1,250m. (£150m.). But for a healthy equilibrium, it is reckoned, the Netherlands would need a surplus of about Fls.1,000m.

Real disposable income is expected to rise by 4 per cent. This is possible because since 1968 collective labour agreements all contain an "indexation" clause, automatically adjusting wages to rises in the cost-of-living index, including

indirect taxation and social security charges.

Although some people argue that the planning Office's forecast must not only involve some change in Government policy on welfare spending, but also curbs on industrial investment, which they blame for the over-

employers admit that a boom, stably upset by a large inflow of foreign capital — aka taken place, but say that Fls.1,800m. (£215m.) net—a curb on investments would be imposed on foreigners, buy counter-productive.

The Government, exasperated with attempts to curb inflation by decree—the wage and price freeze imposed for the first six months of the year had virtually no effect at all—has put the ball firmly in the unions' and employers' court and has said that it will not interfere in wages and prices again.

The bargaining positions of the two sides of industry remain wide apart. The quarrel is over what real wage rise there should be, as both the Government and employers accept that indexation has come

to stay.

Welfare spending

In addition, the unions have complicated the situation by insisting that any new wage

wage and price controls left to the Government are bndetary and monetary policy. Yet here too, with strong political pressures for more spending on welfare and inflation imposing its own conditions, the room for manoeuvre is limited.

The new Government inherited a budget deficit of Fls.3,900m. (£400m.) (Fls.1,300m. more than forecast) for the current year, of which Fls.500m. (£60m.) can only be found through recourse to inflationary financing. For 1972 the Government has submitted a fairly neutral budget, which will reduce inflationary financing to nothing by a combination of spending cuts, extension of the fiscal regulator that was imposed on income-tax, road tax, wages tax, company tax and petrol duty last year and raising it from 3 per cent to 5 per cent.

There will also be other tax increases, and a speeded-up collection of taxes. It is hoped to use Fls.500m. of the yield of the tax regulator for a reduction in the money supply.

During the first nine months of this year, Dutch anti-inflationary efforts have been con-

tinued to western neighbour.

Return—(Cont'd)

Continued from previous page. partner before polling from the United Nations) is taken place.

likely to cause the Government If the economy goes from any immediate trouble with its to worse, on the other hand supporters in Parliament, the coalition's prospects.

But the first real danger holding on to office looks like coming next summer, when the 1973 budget has to be prepared. The conflict over taxes will not be allowed to rise pre-

pared. The conflict over taxes will be pre-agreement that unemployment will not be allowed to rise pre-

above the 2 per cent, as cariously kept in check this without some inflation.

year, is likely then to break out measures by the Government with a vengeance. The proba-

bility at the moment is that the payments (the Netherlands Government will survive, simply have very healthy reserves)

because the religious parties some banking among busi-

will still find it difficult to accept Labour's condition that "British cure" to "Brit

they must pick their coalition disease."

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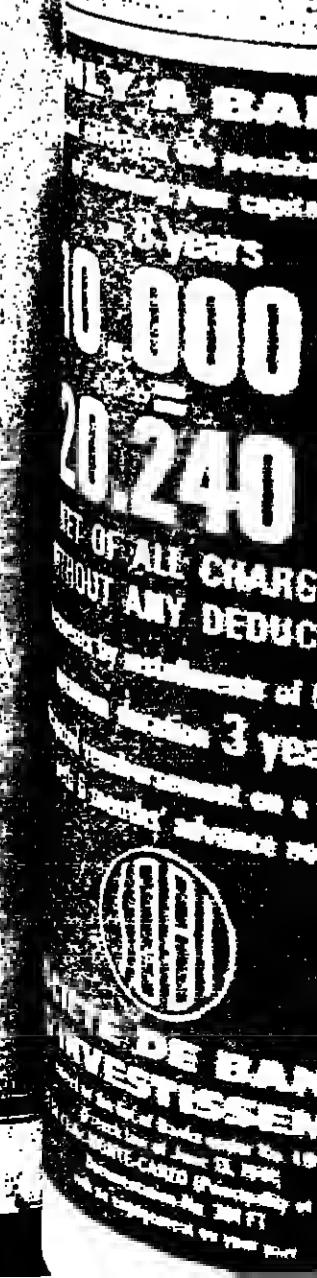
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NETHERLANDS IV

Huge successes in energy production

By ADRIAN HAMILTON

After a decade of rapid increase of nearly 17m. tons on being expanded; BP, Chevron and Shell are all undertaking substantial programmes to increase their refinery capacity to 23.1m. tons, while exports of crude oil in the Rotterdam area, and of supplies through bulk sales went from 1.1m. tons to 7.7m. tons. This was far greater than any other country in Europe and formed over 45 per cent. and the Netherlands Government, 40 per cent.

The basic marketing policy has rested on an early build-up of industrial consumers and the electricity industry, coupled with a pricing policy in which the price of gas is pegged to that of industrial fuel oils with a certain ceiling. Despite the relatively high price that this has entailed, the industrial value of gas in terms of quality and pollution-free factors as well as availability has encouraged strong demand in most sectors. Production has increased from some 330m. cubic metres going to Germany, about 10,500m. going to Belgium 9,000m. to France; 6,000m. to Italy and 500m. to Switzerland.

Internally the dominating factor in the Netherlands has been the rapid build-up of natural gas supplies. Total recoverable reserves in the country are now estimated to be 2,000 billion cubic metres, the bulk of which is concentrated in the northern part of the country in NAM (50 per cent Shell, 50 per cent Esso) concession. The gas is produced by a financial partnership in which NAM holds 60 per cent and the Dutch State Mines 40 per cent, and the Dutch State Mines 40 per cent, and the Dutch State Mines 40 per cent.

Last year, for instance, the Netherlands as a major import country imported some 87m. tons of crude oil, compared to 48m. metric tons in 1969, and exported 37.6m. tons, an increase of 25 per cent. the Dutch State Mines a further 25

per cent.

The positive effect on the Netherlands' balance of payments, both in terms of import substitution and exports, is already about Fls. 1,250m. a year and, with the rises in general energy prices, is likely to be nearer Fls. 3,000m. by the middle of the decade.

But if the Netherlands, there

outside of this, gas strikes have been made by NAM in southern, Italian and Swiss customers. Exports last year totalled about 11,271m. cubic metres, or about 36 per cent of total production and, as the major contracts build up to full flow in 1974-76, the total should reach a level of about 14,000m. cubic metres, or half total production, with some 14,000m. cubic metres going to Germany; about 10,500m. going to Belgium; 9,000m. to France; 6,000m. to Italy and 500m. to Switzerland.

The positive effect on the Netherlands' balance of payments, both in terms of import substitution and exports, is already about Fls. 1,250m. a year and, with the rises in general energy prices, is likely to be nearer Fls. 3,000m. by the middle of the decade.

But if the Netherlands, there remains in a phase of very considerable expansion in the energy sector, it is also entering a period when the pace of change will soon start evening out. Of the total of over 2,000 billion cubic metres of recoverable reserves in the country, over 1,800 billion are in Groningen, whose production is now virtually committed until 1990.

NAM has found further fields at the north and south-east Drenthe and in the Twente region, while Dutch point of view. Despite sold to the Netherlands last year, a high proportion went directly to industry and a total of French companies and the demand in Europe of over 4,000m. cubic metres of gas, the Groningen scalar will be reached earlier than the 1974-75 period previously calculated. At the same time, efforts are being made to raise contract rates. How successful this will be remains uncertain, but the recent energy crisis has done much to increase the attractiveness of gas in the European market, and there are strong indications that energy prices as a whole will continue to rise over the next few years, both in terms of internal and export consumption.

The discovery of major natural gas reserves within its boundaries, indeed, could hardly have been better-timed from the Dutch point of view. Despite threats of competition from Russia and LNG from North Africa, the demand in Europe

has gone up, while producers are now concentrating on maximising the benefits of its present production. The build-up of export deliveries is being speeded up and the plateau rates may well be reached earlier than the 1974-75 period previously calculated.

With new conversion and power plant coming into service, the rates have been calculated at over the last two years,

Gas supplies

About two-thirds of present output is consumed within the country and gas supplies, at 22m. metric tons of coal equivalent covered nearly 30 per cent of the country's energy requirements, against 34m. tons coal equivalent for petroleum and 7m. tons for coal. Of the 20,136m. cubic metres of gas sold in the Twente region, a high proportion went directly to industry and a total of French companies and the demand in Europe of over 4,000m. cubic metres of gas, the Groningen scalar will be reached earlier than the 1974-75 period previously calculated. At the same time, efforts are being made to raise contract rates. How successful this will be remains uncertain, but the recent energy crisis has done much to increase the attractiveness of gas in the European market, and there are strong indications that energy prices as a whole will continue to rise over the next few years, both in terms of internal and export consumption.

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Motorway system expanding fast

By Th. H. JOEKES

The construction of the motorway construction and planning in the Netherlands excellent motorway network was first inspired by the economic depression of the 1930s. Now, more than a generation later, the national road system's expansion and improvement are in full swing. But the limits set by sheer space in what is already the most densely populated country in the world are coming into view. By present standards of judgment, these limits will be reached before the century is out if any undisturbed open spaces with a minimum of wildlife and breathable air are to remain.

Work on the first Dutch motorways started before the need really arose. Up to about 12 years ago the number of cars per 1,000 population lagged far behind the comparable figures for such countries as Britain, Germany and Sweden, let alone the U.S.

During the 1930s, when Nazi Germany built her first autobahns to create both employment and military lines of communication, the first Dutch kilometres of Autoweg were the fruits of purely Keynesian economics. The Wellians monsters which now resurface two or three motorway lanes in one single operation sometimes work on hallast transported five years ago by a man with a wheelbarrow. And while the tanks rumbled in on May 10, 1940, civilian traffic on the Rotterdam-The Hague motorway was still so light that the Luftwaffe could plan to use it as a landing strip.

The new system, introduced nearly seven years ago, is still in use. The motorway programme has been financed since then from a National Road Fund fed from two sources.

One is an exchequer contribution of whose size is determined by the increase in the number of registered vehicles. The other consists of a surcharge on the motor vehicle duty.

The new system, introduced nearly seven years ago, is still in use. The motorway programme has been financed since then from a National Road Fund fed from two sources.

Next year, Fls. 688m. (£84m.) will be spent on new motorways and their connecting bridges and tunnels. Motorway maintenance—a new charge on the Fund, which used to be paid direct by the Department—will require Fls. 180m. (£12m.). An accumulated deficit of Fls. 540m. (£45m.) also has to be paid for.

The Exchequer will contribute Fls. 376m. (£45m.) to the Fund next year and the surcharge will yield an additional Fls. 540m. (£45m.).

These figures only refer to the road building programme. Comparable sums of money are spent annually on other main roads, provincial roads and along the motorways which stretch in built-up areas. Two were unfortunately replaced some years ago. Until then, Mr. Gees Leher.

The number of Dutchmen has increased from some 8.5m. in 1945 to 13.1m., and the number of private cars from 100,000 just before the war to 2.5m. this year.

The two-level roundabout is no longer the height of sophistication. The emphasis in the road building plan has shifted from inter-city connections to urban and semi-urban motorways, and to-day's showpiece on the northern edge of Rotterdam, the Kleinpolderplein, consists of a knot of four-lane roads and fly-overs on four levels.

When the war ended, there was one road tunnel in the whole country. Soon there will be a dozen.

These late 1960s and early 1970s are the golden years of nearing its physical limits.

recent departmental publication on transport planning for the year 2000 contained the following illustration of what will be in store for Amsterdam if the forecasts for 900,000 inhabitants and 375,000 cars (one to 2.4 inhabitants) are realised. If all these vehicles were parked in four-storey garages, the sites required would cover 750 acres or nearly two-thirds of the present city area inside the outer borseshoe of the old canal system.

The second major element is connected with the first.

The traffic problem, it is now felt by those responsible for planning and policy, will never be solved and only grow more pressing year by year unless private and public transport are closely integrated and treated as complementary rather than competitive, as at present.

The new Minister of Transport, Dr. Willem Dress, has just announced that plans are being worked out for a General Transport Fund. This would not only be used as a source of finance for rail as well as road construction in and between towns; it could also serve to channel part of the motor tax surcharge (and perhaps part of the petrol duty) yield into public rail and bus services, which now operate at a loss.

Some private motorists would undoubtedly regard this as a retrograde step. It would also be hotly contested by the road hauliers, who already tend to think that their fiscal position at home is little help to them to put it mildly, in their fight against both commercial and (unfair) official competition on the roads and railways of Germany and beyond.

National network

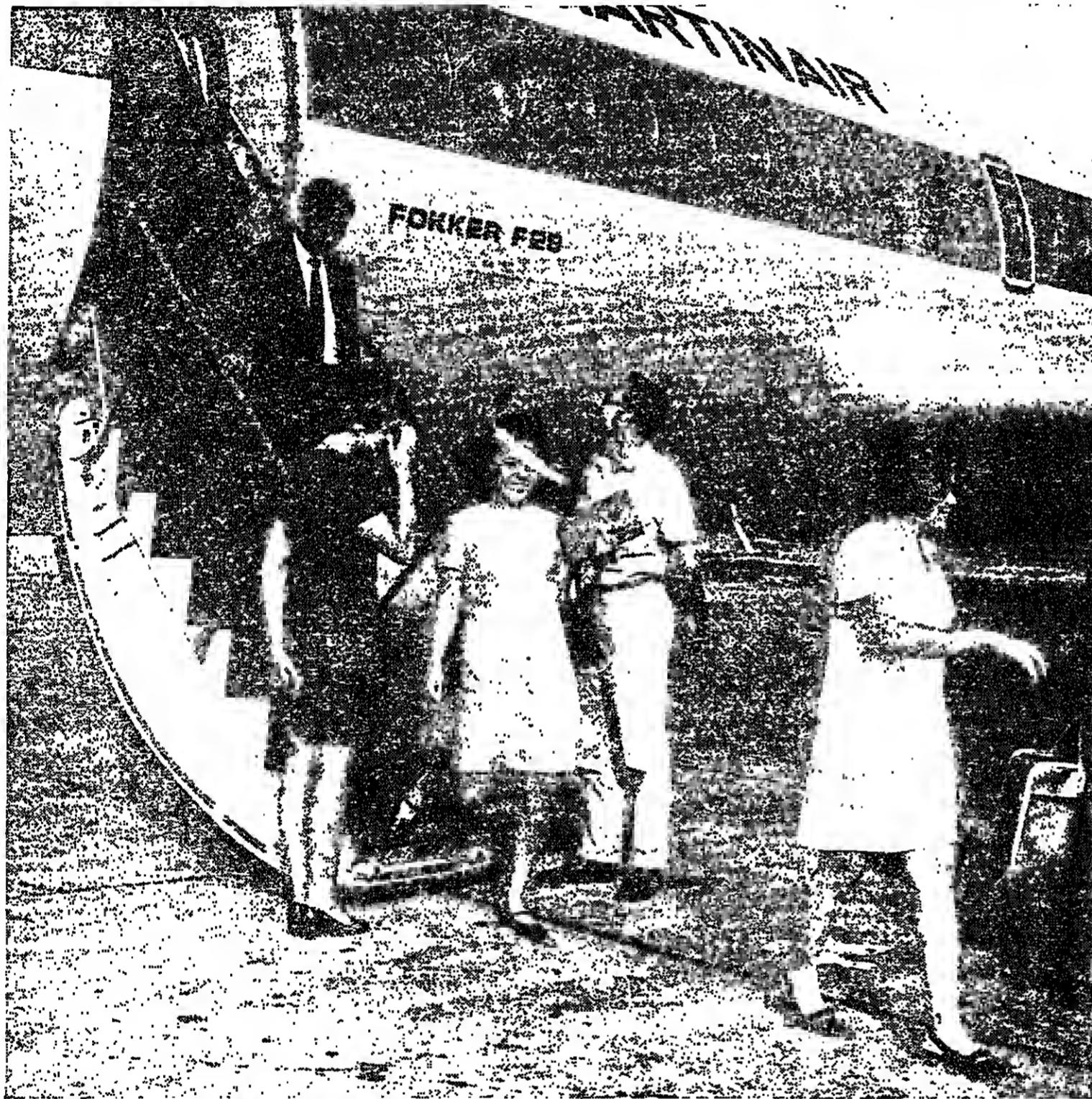
But the Dutch transport planners are not sitting idly by. Looking forward-looking. Where applicable, the national motorway network has been deliberately redesigned from the earliest possible moment to fit into the larger European network of E-roads. Such futuristic schemes as the electronic guidance of electrically-propelled private road vehicles have been under active study here for a number of years. It is the authorities' declared intention to apply differentiated pricing mechanisms to parking and even to driving as soon as the necessary counting and metering apparatus has been perfected.

The Exchequer will contribute Fls. 376m. (£45m.) to the Fund next year and the surcharge will yield an additional Fls. 540m. (£45m.).

Nothing made this forward-thinking attitude more visible than the ordinary motorist in Holland, where the old milestones

roads, provincial roads and along the motorways which streets in built-up areas. Two were unfortunately replaced some years ago. Until then, Mr. Jaesoen, the local fruit grower, relation between motorway could drive his old Mercedes traffic and traffic in towns and from his farm near Arnhem to parking space near popular recreation centres. Urban con-

gestion has grown enormously in the past decade and is now beyond the horizon: "E-36 metres that the end of the road



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مكتب من الأهم

NETHERLANDS V

Chemicals hard hit by rising costs

by EDWIN KISMAN, Editor, Chemisch Weekblad

Recent findings of chemists is foreseen in the Netherlands in the near future have been made by the results of an inquiry held by the Royal Nether-Chemical Society among chemical firms and institutions which have also made new researches. It is revealed that in the next two years several strikes will lead to a demand of 500 (optimistic estimate) or 650 (pessimistic estimate) will be met by a supply still continuing of about 1,250 newly graduated students.

As a result of a decline in profitability the chemical industry is trying hard to recover. Producers are now in control over rapidly rising costs on maximising this means the restriction of its present production investment programmes, build-up of export rationalisation of production being speeded up by research effort; all of which reached earlier than the demand for period previously envisaged. Giant companies like Shell, Esso (DSM) and AKZO have led the way to raise pay and others followed. In the past decade the chemical industry in the Netherlands has seen a tempestuous development. In particular, the production of basic chemicals, which are strong independent about 70 per cent of energy prices as a percentage of the industry's turnover has made this specification both in internal growth possible. Last year the turnover was approximately \$1,050m, which was 10.9 per cent of the turnover of the natural gas reserves of the Dutch industry.

Glamour eroded From the beginning of 1970 the glamour of the booming African industry was eroded. The demand for chemicals remains potential stronger than supplies, coincided with a period of lower growth in demand and surplus capacity for many chemicals. These were international problems which affected the Dutch chemical industry to the same degree. A recently published Shell report gives some of the cost factors—though these are related to the manufacture of organic chemicals, they are of general validity—which are likely to be substantially in the near future.

There were large increases in cost of new chemical plant during 1970. The estimated costs of the refinery which was to be built by DSM and Shell in Zuid-Limburg are a good example. Technical modifications raised the price from \$170 million to \$175 million. Calculations illustrate what would have happened at the beginning of the year for the first time that the estimated costs had to be increased from \$170 million to more than \$175 million due to rises in the costs of design, labour and materials. The Shell report states that the world would have to pay nearly double the capital cost of plant in Western Europe may increase by 40 per cent between 1970 and 1975. This forecast might prove to be on the low side. Furthermore, with the rise in the cost of feedstocks might increase by as much as 25 per cent by those respects, and the cost of energy by 40 per cent in this manner and possibly.

DSM reported an average increase of wages of 12.5 per cent in 1970, an increase in energy costs of 11 per cent, and a rise in the cost of raw materials as at present. Dr. W. J. van der Linde, managing director of Geest Transport and Geest People operating this unrivalled service.

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A serious over-supply of materials of 8 to 10 per cent is one reason for the emergence of new responsibilities, because in sharp contrast to these rising costs stands a steep fall in prices as a result of large-scale manufacture, through which lower unit costs could be achieved. Lower prices stimulated the penetration of organic end-products into many aspects of consumer demand. Yet prices have to rise again to maintain a level of profitability which will allow the industry to continue its investment programme. The reaction to this, however, will be a slowdown in market penetration.

One of the reasons for the decline in profitability was the fact that many large plants were brought into operation at a time when demand was low, which caused reductions in plant utilisation. To fight this problem DSM as well as AKZO advocated in their latest annual report the design of some kind of investment scheme rotation, which must of course be compatible with the Treaty of Rome.

In spite of the present difficulties and uncertainties the prospects are still those of substantial growth. The Central Planning Bureau estimates a gross production growth of 10.5 per cent for 1971, against a growth of 12.5 per cent in 1970, but holds to the earlier forecast of an average growth of 13.3 per cent in the period 1968-73.

Growth in production of basic chemicals is expected to remain encouraging, at a mean 15 per cent in 1968-73. The estimated rise in gross production of the entire Dutch chemical industry in the period 1968-73 averages 13 per cent a year, which is slightly below that of the period 1963-68 (14.5 per cent).

One of the characteristics of the Netherlands is its high density of population, which means that the limited space must be handled with great care. This

is a recent severe smog situation in the Rotterdam area, a new phenomenon for Holland, part of the anti-air-pollution legislation recently became operative, giving provincial governors the power to force industries to shut down plants which obviously cause air-pollution for as long a period as is necessary to regain a prescribed level of air purity.

These governors meanwhile seem to be unhappy about their

issue, which accelerated anti-pollution legislation. Under the pressure of public opinion, Amsterdam refused the establishment of a carbon disulphide plant proposed by the French company Progil. Gulf had to some months ago with an AGA delay starting up its Rotterdam ethylene plant for some time, a factor for new plants. These extra costs may damage the competitive position particularly of Dutch bulk chemicals, although it must not be forgotten that the Dutch bulk chemical industry now enjoys advantages over other chemical centres and that in the long run an advanced anti-pollution technology will give this industry a lead, since sooner or later severe measures will be taken in all the industrialised countries.

It is difficult to introduce the present-day anti-pollution lobby as a factor in the long term forecasts. Even more difficult is it to forecast the effect of the rejection of the growth philosophy, or the absolute separation of industrial and living areas, which are perhaps inevitable alternatives in the long run.

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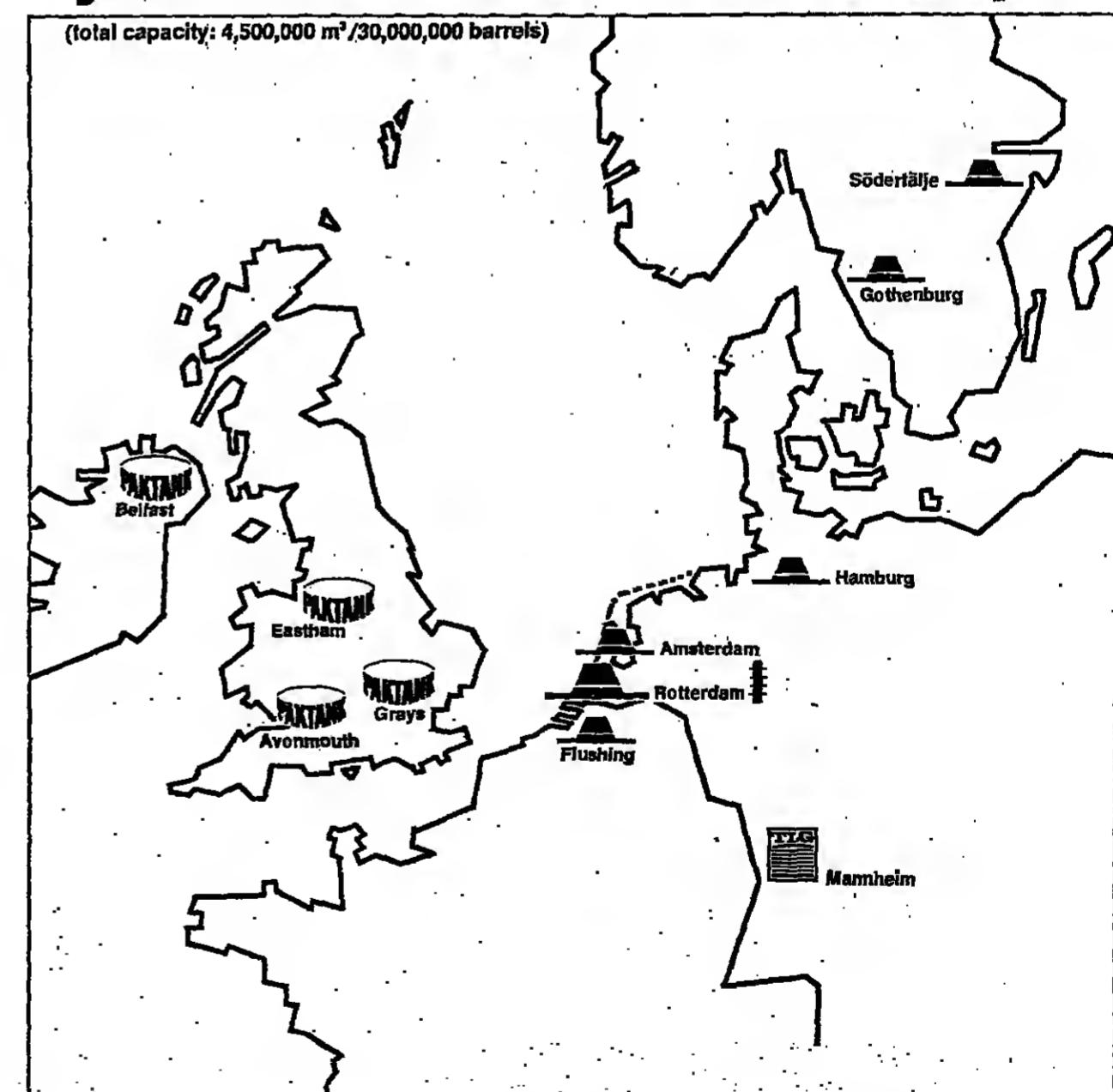
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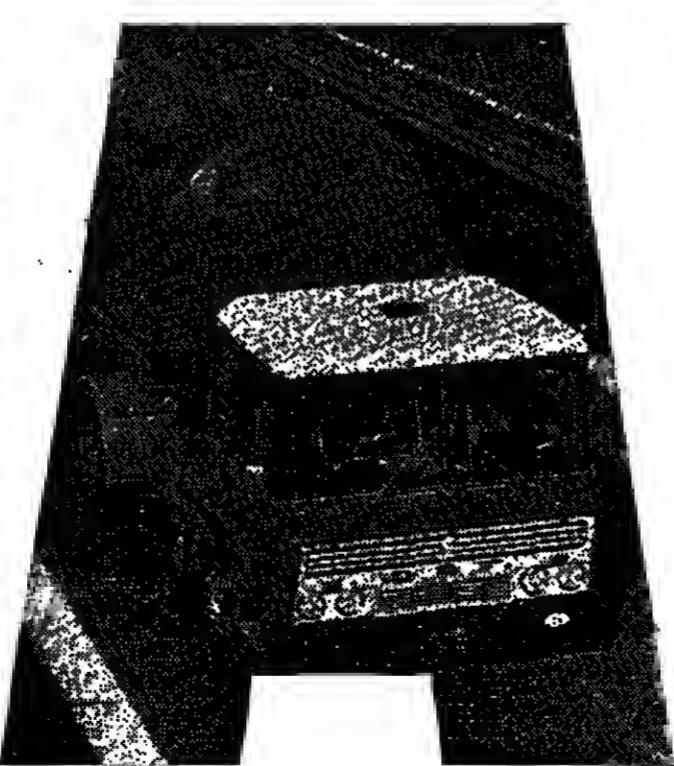
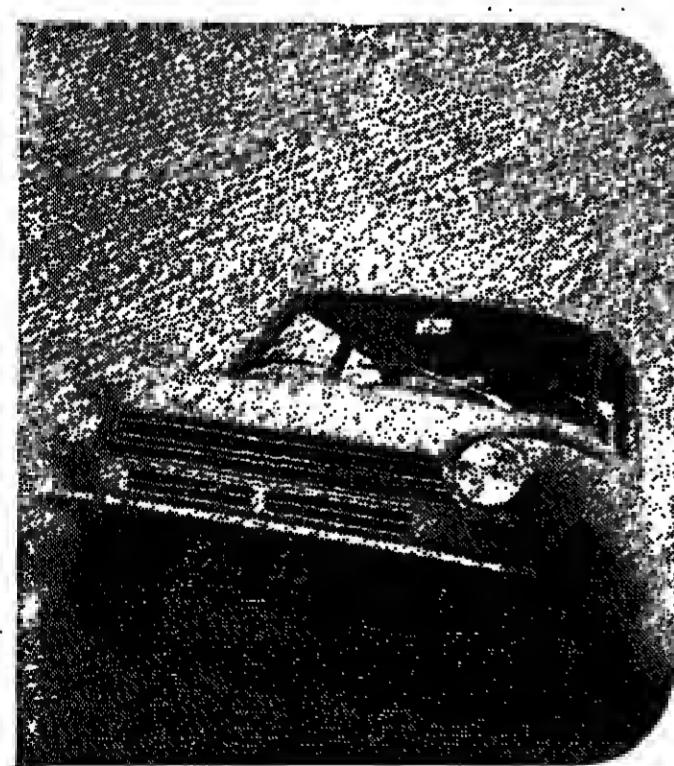
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NETHERLANDS VI

Political problems for the ports

By ROBERT HAWKINS, Editor, Seatrade

Rotterdam-Europoort had again the Mobil refinery based high revenue general cargo, and another record year in 1970, there some years ago has still not had remarkable success in attracting petrochemical plants. The city's one advantage over Rotterdam is that its labour resources are not stretched as far. But the Dutch branch of the Imbucor consulting firm in Amsterdam, on the other hand, had another glut year. Its problems are practical and connected with pollution fears. The port is growing by only 2 per cent a year compared with a 7 per cent average for the rest of Western Europe. It urged that the Government had need of a second major port in Netherlands, that the port should be Amsterdam, and that without a new outer port (cost about Fls.1.265m.) below IJmuiden it would not be possible to protect even the existing facilities in Amsterdam. It urged better marketing and management (although the port is considered to be over-endowed with equipment by many), and the encouragement of more industry in the area. The Government had shied a decision on this until the elections just past, but in the meantime Amsterdam can but wait and hope.

But the age of giant tankers has brought problems of draught to Rotterdam-Europoort itself. Throughout its rapid growth story, which began after the war, the port has never been denied finance for necessary infrastructure, for as the chief service port for Europe the Dutch Government has always taken the view that what is good for Europe is good for Europoort, and consequently good for the Netherlands. Only this year a new deep channel was opened to safely admit very large crude carriers (VLCCs) of 250,000 d.w.t., and there is every indication that the Government is on the verge of plunging into even deeper waters by dredging the approaches several miles out to sea to accommodate ships of up to 500,000 d.w.t. Behind the scenes there is a serious move to promote the building of wide-beam shallow-draught VLCCs that need "only" 72 feet of clearance against the present 65 feet available at Europoort. Capital for dredging that depth would be forthcoming, but for further depths up to 90 feet dredging would be ten times more expensive. The outcome may be the appearance of a "Europoort VLCC" of considerable economic importance to Europoort and other ports with draught problems.

The question of oil is central to the Dutch port and industrial scene. Rotterdam, heavily endowed with refineries and related chemical plants, is the centre of a network of pipelines to surrounding countries and cities. While Amsterdam, Flushing and Antwerp in the immediate vicinity have given up any aspirations to accommodate VLCCs, they stand to benefit industrially from Rotterdam's oil services. The anti-pollution lobby is discouraging the industrialisation of reclaimed areas to the south of Rotterdam, the prime example being the indecision over whether to go ahead with the massive Hoogovens-Hoesch steelmill, on the expensively reclaimed Maasvlakte.

Antwerp and Flushing are now developing oil centres, but this year of the Verolme concern Amsterdam could well lose out with the Rijn Scheide

Far East service under the banner of ScanDutch as far as April 1 next year. The partners have invested \$250m. in six containerships, who it is thought will use the European Container Terminals (which expects to handle 250,000 containers this year). The other major Far East service group getting ready for the 1972 slate consists of 17 vessels supplied by a consortium of P&G and Nippon Yusen Kaisha, an Hapag-Lloyd and others, who makes up the biggest joint containership operation anywhere in the world. Under the name of TRIO, it will operate five new N.V. Unicentre terminals. It is significant that these giant operators have considered Europoort a must for the European side of the venture.

Head start

The world's biggest port therefore has a head start in the new European container race, but Hamburg and Bremen are willing competitors. Antwerp eager to snap up dissatisfied customers, a dark horse for the big port, though, is Le Havre which is becoming increasingly ambitious in the container sector, and the French Government is said to be willing aid construction of an oil terminal owned by a local outfit to save tankers the trip via the English Channel to Rotterdam.

Mergers among shipbuilders

By R. F. GIBNEY, Seatrade

Shipbuilding in the Netherlands, as in most other European countries, has taken great strides forward during the past five years. Dutch yards are fast building for themselves a reputation for versatility. Since 1968 they have won export orders for passenger liners, containerships, dredgers, ferries and supertankers. The high level of skills inherent in the industry has had to carry the shipyards through the financial difficulties which have plagued many leading shipbuilders. The skill and the capability to construct specialised types of ships is being harnessed by rationalisation of the yards, mainly in the form of mergers and co-operation.

Antwerp and Flushing are

the amalgamation earlier

now developing oil centres, but

this year of the Verolme con-

cern with the Rijn Scheide

group of yards means that the pleted hull somewhat vertically into the water. A group of shipyards, has at least one combine comparable in size to some of the leading Japanese companies. Rijn-Schelde-Volme Machinefabrieken en Scheepswerf NV Groningen. The plant, known, currently holds shipbuilding contracts for 32 vessels over £2m. The stevedores, totalling nearly 4,200 dead-weight tons—over 90 per cent of all tonnage now on order in Dutch yards.

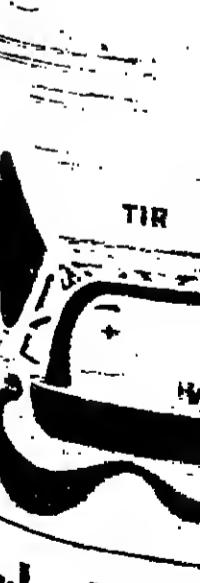
In the North, a number of shipyards have formed the Groningen association and in Groningen, several yards have established NV Scheepshawoncombinatie (Nescos). Van der Zanden's Scheepswerf NV, Capelle a.d. IJssel, and Zaandam Scheepswerf Mij, Zaandam, have, through successful liaison obtained a big series run of faeder containership orders from Sea Containers, the New York based leasing organisation. Van der Giessen-De Noord, itself the result of a merger between two builders in Krimpen a.d. IJssel and Alblasdam some years ago, is the remaining major individual shipbuilding company. It has held talks with several other yards and earlier this year appeared to be interested in joining the new RSV concern. However, nothing has come of its explorations so far. Van der Giessen-De Noord has an attractive order book which includes containerships, multi-purpose cargo liners and products carriers, providing full employment well in 1973.

Dredging equipment

The L.H.C. Holland group, which itself prefers not to be classed as a shipbuilder, claims to be the world's biggest producer of dredging equipment. It has plans to completely modernise its Smit-Kinderdijk dredging division at a cost of Fls.20m.

The Schiedam works of L.H.C. recently signed a contract worth around £2m. to build a huge pipe-laying vessel for Soviet interests. The vessel, which will incorporate pipe-laying equipment, will be able to lay pipes twice as deep as can existing pipe-laying vessels.

Zaanlandse has also an other factor which gives a major investment for concern among Dutch scheme which will also provide builders is the question for "covered in" shipbuilding. Government interest and Expenditure of nearly £4m. rates for financing new building will give Zaanlandse what it needs. In October, considers will be more like a the subsidy rate on open motor vehicle assembly plant credit was reduced by rather than a shipyard. Utilis cent to 34 per cent in using unique "keelcarriers", with OECD recommended which will run on railway lines. Naturally, any further as a ship will be built gradually of interest rates will as it makes its way towards a the competitiveness of 4,000-ton-capacity "ship-lift" shipyards, under further which will launch the com-



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NETHERLANDS VII

Shippers threaten to abandon Dutch flag

By ROB VAN MESDAG

"Reduce tax or we leave" shipping amounts to £180m—a that asking for a subsidy can be interpreted as a sign of weakness. Besides it is doubtful whether such a request would be granted in view of the disappearance of shipping from the Netherlands will affect such related activities as shipbuilding, ship maintenance, use of Dutch ports, recruitment of Dutch personnel, taking in of Dutch-produced stores, as well as losing prestige. The value to the State of these "imponderables" is impossible to assess. But as H. R. Hoekstra, KNRV's director, put it: "Surely the Government realises that its inland revenue department is in the industry's major shareholder." A third point, namely that of all people in the world shipowners are the ones who can most easily change the location of their activities, presumably no longer needs making. For this reason the Dutch shipping world contends that "To agree to our proposal will cost the Government nothing. But if it does not, and we leave, the consequences will be disastrous."

The question now is whether the Government is likely to agree to a concession such as the one proposed. It would be contrary to the principles of Justice, in a State where for the whole of industry only one rate of corporation tax applies. An exception would set a precedent.

First and foremost therefore, the Dutch Shipowners Association (KNRV) (Koninklijke Nederlandse Reederijen Vereniging) is recommending (or should one say, imploring) the Dutch government to reduce corporation tax to level comparable to that paid by nations with ships registered in flag-of-convenience countries. Or, as the KNRV themselves put it: "To re-enter in the Netherlands a tax haven for shipowners." Implied in this suggestion is the view that such freedom might well induce shipping companies from other nations to register their vessels in Holland. But far more important is the Association's concern for its own members, the most important of whom have made some sad announcements of late. KNRM, one of Holland's biggest shipping groups, told government officials in no uncertain terms that it will no longer register new ships in Holland. And SU, a consortium founded several years ago, plans to register abroad a £20m. gas liner now under construction.

This trend is also noticeable when looking at the total tonnage of new ships which Dutch companies have on order: this amounts to 4m. tons. Yet only 6m. tons of this total will be registered in the Netherlands. The Dutch economy will therefore not be able to reap the benefit of the remainder. This is the strongest argument with the Dutch Holland's shipowners have in support of their case. They now that should the industry be forced to "emigrate," the Netherlands' balance of payments will be brought out of attack: the Common Market reasons for this move. But the

KNRV has been quick to point out that such a request would be granted in view of the disappearance of shipping from the Netherlands will affect such related activities as shipbuilding, ship maintenance, use of Dutch ports, recruitment of Dutch personnel, taking in of Dutch-produced stores, as well as losing prestige. The value to the State of these "imponderables" is impossible to assess. But as H. R. Hoekstra, KNRV's director, put it: "Surely the Government realises that its inland revenue department is in the industry's major shareholder." A third point, namely that of all people in the world shipowners are the ones who can most easily change the location of their activities, presumably no longer needs making. For this reason the Dutch shipping world contends that "To agree to our proposal will cost the Government nothing. But if it does not, and we leave, the consequences will be disastrous."

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This committee concluded that Dutch ship owners in comparison to their Greek or Norwegian competitors were "too prudent" in respect of their leading shipping companies have pooled their resources, merged, risks. Also, that because of a formed consortia on a national and international basis. One positive result of this has been that the total tonnage of new ships on order by Dutch

shipowners is greater than Holland's share in world tonnage currently available. So at least there's hope. History tells us that in the 17th Century Holland's fleet comprised 35,000 ships. The country at that time dominated world trade. Such a position could hardly be achieved today. Yet Dutch shipowners are hopeful that the benefits so evident from the "live-and-let-live" policies of yesterday will not be forgotten by the politicians of today. Dutch shipping faces intense competition often associated with discriminatory action towards so-called traditional maritime nations of which Holland is one. If the country is to play its part in this struggle, its shipping industry must have greater freedom from taxation. Hence its plea: "For the good of the country, give us a chance."

Apart from the opportunity of escaping Dutch taxation without hindrance to themselves, there are other reasons why Holland's shipowners are in a position of strength. During the past five years changes have taken place inside the industry to arrest its downward trend in world shipping and eventually to reverse it. Signs are that these attempts will succeed. While Dutch shipping until the early sixties was reluctant to change, some radical thinking has been going on since then. This process was begun by members of the KNRV themselves who in 1967 agreed to a detailed and thorough self-analysis of their industry to be undertaken by a neutral committee of shipping, accountancy, and economic experts under the chairmanship of Mr. J. J. Oyevaar, formerly Chairman of the Board of PHS van Ommeren.

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Pace hots up for liquor trade

By KENNETH GOODING

The past two years have seen quite a shake-up of the brewing and distilling industry in the Netherlands, and it is no coincidence that the changes began to take place around the time that Allied Breweries, one of the two biggest concerns of its kind in Britain, became the first of the UK brewers to gain a Continental base from which to expand its market. This seemed to leave little room for further mergers in the brewing industry, because the announced it was taking over Breda, the two major remaining group now accounts for about 55 per cent of the Dutch beer market. Oranjeboom (plus Breda) claims around 20 per cent, while the rest of the trade is split between Grolsch, with some 10 per cent, and a number of small fry.

Heineken is, therefore, the giant of the Netherlands drinks business. It sold £87m-worth of beer last year, not only in Holland but in many other parts of the world. For it markets one of the world's leading brands, often producing on the spot in other countries, mostly with local partners. The brand is now also well-established in England and Wales where in the past two years it has captured 21 per cent of the draught lager market. This followed a deal with Whitbread, third-largest of the British brewers, which pays royalties for the use of Heineken's production know-how and the use of its world-famous brand name.

An indication of how Heineken continues to build up its position in the Netherlands comes from the fact that its domestic sales were up 20 per cent last year during a time when the beer market as a whole advanced by 10 per cent—quite a fast growth rate. But at 5.6 litres per head annually, the Dutch market is still well below the corresponding figures for Germany, Belgium, and Denmark. At the same time Heineken managed to clock up an 11 per cent increase in exports last year.

Profitability knock
Profitability in the domestic market for all brewers took something of a knock because of rising costs and a back-dated wage increase in 1970 that could not have been accounted for in forward planning. But early this year price increases were allowed for both beer and soft drinks and this alleviated the position to some extent.

The setback was particularly disappointing for Allied, which had seen its plans race ahead before the wage increases took some of the steam out of the situation. From the outset there had been complete harmonisation of production between Allied's two new acquisitions—one supplies draught beer and the other bottled. On the marketing side the sales forces welded together almost overnight.

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Continued on next page

The New York Stock Market has suffered three weeks of virtually unbroken decline. The euphoria that greeted Phase One of President Nixon's economic controls has evaporated since the announcement of Phase Two. Nicholas Colchester, in New York, assesses Wall Street's mood

The blues return to Wall Street

J. Colchester

SUDDEN relapse that has hit the New York stock market in recent weeks has brought the fashionable attitude of pessimism. It has brought plants at almost technical analysis to the market's declaration that the bull market is now

bound upwards at record-breaking speed from \$80 to \$25. When the euphoria faded, with the announcement of "Phase Two" of President Nixon's programme of controls, it was replaced by rank scepticism. It is this that has sent the market into three weeks of virtually unbroken decline, taking the Dow Jones down by more than 70 points.

Paradox

That the stock market should adopt such a pessimistic viewpoint when the business outlook for 1972 is regarded as so healthy seems something of a paradox. With U.S. manufacturing industry operating at only 75 per cent of its capacity, the increase in demand, spurred on by the programme of tax reductions, should have a tonic effect on profits.

But, confused by the vague explanation of the workings of "phase two" and mistrusting its feasibility, the fund managers are taking rather a jaundiced view of the prospects for the coming year. They fear that the nation's labour leaders are not going to acquiesce to "phase two" in the same way that they co-operated during the freeze, and this leads them to expect the controls on prices to be more rigorously enforced than the controls on wages.

This pessimism is exacerbated by the unsettled world monetary situation and by the growing feeling that the 10 per cent im-

port surcharge imposed by the developed as a result of the two major anomalies of the current fire on the U.S. multi-national year—the marked surge in the companies. There is also some volume of new equity issues, doubt as to the immediate effect and a sustained period in which of the investment tax credit the mutual funds have suffered a net outflow of money. Since Capital spending accounts for 1959, individuals have been net

The sale of stocks by committed to stocks. Their cash of 1970 shares represented 60 individuals has stabilised over is being lured away into the per cent of the assets of the past two years at a rate rival attraction of fixed interest pension funds, and just 7 per cent of the assets of the life growth in the supply of shares bond market, which, confident insurance funds. Their leeway new issues. After 1965 has been due to the growth in of falling interest rates and is immense. If private pension unaffected by wage fears, is funds put all their \$9,000 net chronic gap developed between U.S. Industry's capital spending moment and its cash flow from depreciation total assets represented by and retained profits. This been given added weight this year by the well-publicised forced companies to turn to the credit market. At first they financed themselves mainly through bank loans, then through longer bond issues, and finally, over the past two years, with an increasing number of shares to redress the debt-equity ratios.

This type of argument has total assets represented by equity would inch up from 60 per cent to 62.5 per cent.

Spotlight

Whatever the merits of this supply and demand argument over prices—and it is hard to find any historical justification for it—the mutual fund figures have pulled it into the spotlight at the moment and it is thus having an impact on investment attitudes.

This may well be a passing phase. Mr. Howard Stein, who manages the Dreyfus Fund, thinks that the market is very sensitive to news at the moment. An international monetary settlement might give the market quite a jolt, an adverse development in the progress of "phase two" could plunge it into deeper gloom. The chartists can come up with just one argument of underlying encouragement, and that is that this is happening at the moment.

Goldman Sachs, the investment bank, has completed a study of institutional cash flow into the market that puts the troubles of the mutual fund industry very much into perspective. It points out that in the first half of 1971 it was 60 per cent.

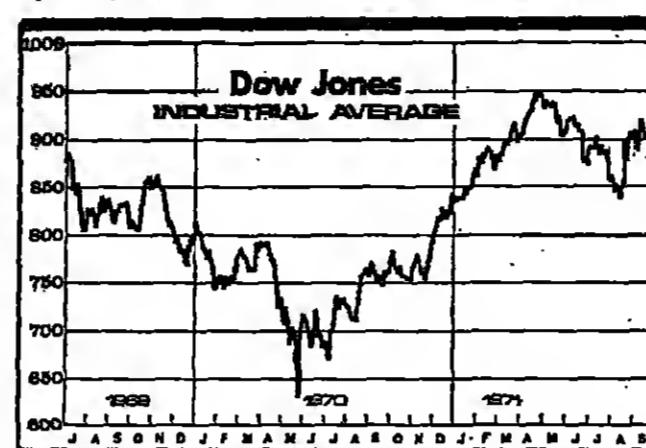
It is from these figures that the Jeremiahs argue that a bad period for stocks has arrived. In in-

the last 12 months, individual sales \$11,000m. in new money in stocks. In the

level of new issues, they market. Moreover, their low ground of general pessimism—say, will continue; the funds' liquidity position should not be and there is pessimism and un-

growth is tapering off and they extrapolated to the rest of the certainty to spare in Wall

find themselves uncomfortably institutions. At the beginning Street at the moment



The Dow Jones Average fell 13.14 further yesterday to \$25.86, a new 1971 low.

about 20 per cent of the output sellers of stocks, while institutions, the insurance and pension funds, not only by virtue of their growth (which has been impressive) but because of the increasing proportion of their net cash inflow that has been channelled into the equity market. In 1962, these funds invested 20 per cent of their income in stocks. In the first half of 1971 it was 60 per cent.

In 1962, the figures were \$6,000m. of individual sales and \$2,000m. of new issues, together absorbed by \$8,000m. of institutional spending. A preliminary estimate for 1971 boosts these

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COMPANY NEWS + COMMENT

Nova (Jersey) to top £1m. and pay more

BARRING unforeseen circumstances, pre-tax profit of the Nova (Jersey) Knit group are expected to rise from £184,000 to not less than £1m. for the year to March 31, 1972, and on this basis the directors forecast lifting the dividend total from 35 per cent to at least 42½ per cent.

Meanwhile, they report a rise in the first half pre-tax balance, after minority interests, from £30,000 to £486,000 and are increasing the interim payment from 12½ per cent to 15 per cent. A director of the company intends to waive the interim on £50,235 share amounting to £28,508.

Increased capacity from the South Wales factory has enabled the group to use its own production for replacing outside purchases by the merchandising operation, directors state. Results of the knitting operation in the U.S. in which Nova now has an 80 per cent. interest have been consolidated for the first time.

Demand for products continues to increase both here and abroad and is "particularly strong" from the U.S. which is supplied from this country as well as from America. In order to meet the increased demand the directors wish to expand further the capacity of the group and have therefore authorised an extension of 35,000 sq ft to the existing factory of South Wales.

In order to obtain adequate long term finance they propose in the near future to make an issue of approximately £1.8m. of convertible unsecured loan stock by way of rights to existing shareholders. Of this, £250,000 will be required for the extension to the South Wales factory and the balance will be used to provide additional plant and equipment and the necessary additional working capital. Full details will be announced shortly.

The directors propose to institute an executive share incentive scheme based on the issue of Ordinary shares in partly paid form to selected senior executives, including executive directors other than Mr. Michael Burz and the chairman, Mr. Strasser. The number of shares which may be issued will be limited to 140,000, which is a little less than 5 per cent. of the present issued Ordinary, and the number to be allotted to any individual will not exceed 30,000.

The scheme has been submitted to the Inland Revenue and will not be implemented unless confirmation satisfactory to the directors is received as to its tax consequences.

Six months	Year	
1971	1970	
Turnover	£200,000	£100,000
Profit	£50,000	£32,000
Minorities	—	—
Profit before tax	£65,000	£32,000
Taxation	—	—
Available	£65,000	£32,000
Dividend	£33,750	£17,500

• comment

There is the feeling in some quarters that demand for double jersey knit is levelling out but the latest half-time figures from Nova Knit do not provide much evidence for this assumption. With the new factory in South Wales coming on stream and the U.S. subsidiary playing a more important role, full-year profits have been pushed up this time by 61 per cent. Such is the volume of demand, particularly in the U.S., that Nova has already found it necessary to increase the capacity at South Wales. These extensions will be completed by Christmas and fully operational by 1972-1973. So while it may be fair to say that demand for the lower quality fabric is less buoyant than it has been of late, the upper end of the market—where Nova concentrates—is still growing apace. This being the case a prospective p/e of 12 at 250p is hardly ambitious even allowing for the pending rights issue.

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Tricoville meets forecasts

Against a forecast of a turnover of £120,000, Tricoville reports figures of £126,550 and £126,229 for the year to July 18, 1971. They compare with £108,444 and £95,550 respectively for the previous year.

As indicated in the March 1971 prospectus, the dividend is 14 per cent. A total of 24 per cent in the full year has been foreshadowed.

Net taxed profit came out at £72,798 (£50,270).

The company is engaged in women's fashion clothing.

• comment

Tricoville seems to have overcome the market's initial suspicion of any rag trade company as its shares are now 36 per cent above last March's placing price.

Having met the prospectus forecast the 1970-71 results are the jump in margins of a couple of points to just under 10 per cent, and with 70 per cent of total sales imported, the ending of the Import Deposit Scheme has been a particular success in packaging and parceling goods.

On a turnover up from £89,000 to £102,000, first half profit advanced from £10,000 to £12,000.

And chairman, Mr. T. Kenny reports that the order intake for the packaging machinery companies continues to improve.

To reduce disparity, the interim dividend is being progressively increased from 0.375p to 0.60p. Thus far, margins are expected to be maintained in the current year and all sides are doing better—notably the recently established sports and swimwear division. It is also hoped to increase sales penetration in London and the North. So given the protection involved in pre-selling most garments, the shares seem to have borne the possible risks adequately covered at 33p with a p/e of 10½ per cent.

Burgess second half setback

GROUP PROFIT before tax, of Burgess Products, Commercial (Holdings), acoustical and electrical engineers and manufacturers, contracted from £90,315 to £72,390 for the year to July 31, 1971, after a first-half increase from £45,000 to £84,000.

The dividend is maintained at 18 per cent with a final of 12½ per cent. Such is the volume of demand, particularly in the U.S., that Nova has already found it necessary to increase the capacity at South Wales. These extensions will be completed by Christmas and fully operational by 1972-1973.

So while it may be fair to say that demand for the lower quality fabric is less buoyant than it has been of late, the upper end of the market—where Nova concentrates—is still growing apace. This being the case a prospective p/e of 12 at 250p is hardly ambitious even allowing for the pending rights issue.

Statement Page 32

Following the 13 per cent rise in first half pre-tax profits Burgess

Products' full-year setback comes as an unpleasant surprise and the shares fall 10p to 85p on the news. Though comparison is complicated by the inclusion of the two overseas subsidiaries, it appears that the U.K. was the main problem area. In particular, the silencer and filter interests have hit the Ford strike and the continued weakness of the tractor market.

However, the power tool and micro-switch divisions have done better though the latter has been hampered by the downturn in capital goods demand. The expectation of continued progress here, and by the overseas companies, should be enough to support a p/e of 8½ especially if the company's measures succeed in slowing down inflation and boosting growth.

• comment

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On a turnover up from £89,000 to £102,000, first half profit advanced from £10,000 to £12,000.

And chairman, Mr. T. Kenny reports that the order intake for the packaging machinery companies continues to improve.

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Tobenoil profit expansion

CURRENT YEAR profit in excess of the £805,549 for the year to March 31, 1971, is indicated by the directors of Tobenoil, manufacturers of specialised machinery for packaging and parceling goods.

On a turnover up from £89,000 to £102,000, first half profit advanced from £10,000 to £12,000.

And chairman, Mr. T. Kenny reports that the order intake for the packaging machinery companies continues to improve.

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• comment

Tobenoil has continued the positive growth trend of the last ten years, apart from a slight setback in 1966-67 with a first half gain of 29 per cent on a 2 point improvement in margins. This reflects the group's concentration on costs control combined with its policy of constantly modernising the product range. Demand for packaging machinery, Tobenoil's speciality, is currently quite good and given that the second-half is usually the more profitable there seems no reason why this group should not produce similar profits of around 10 per cent.

The interim dividend is unchanged at 30 per cent—it is being waived by the chairman on his personal holding. For all the previous year to March 31, 1971, when profits amounted to £40,079, the dividend total was 63 per cent.

The accounts for 1971 incorporate for the first time the trading results of two overseas subsidiaries and the comparative figures for 1970 have been adjusted accordingly.

• comment

Following the 13 per cent rise in first half pre-tax profits Burgess

£98,000 for the previous nine months—an annual rate of increase of 24 per cent.

After tax of £519,000 (£498,000) the net profit was up from £491,000 to £513,000, or a 24 per cent rise on an annual basis.

Gross accounts receivable at September 30 last, amounted to £641,82m. (£50,99m.), up 26 per cent. After deducting provision for unearned income £5,26m. (£5,12m.), net accounts receivable were up 25 per cent from £44,87m. to £55,92m.

Since becoming a member of the National Westminster Bank Group the annual balance date for the company has been changed from December 31 to September 30.

Unochrome paying 1% extra

A FINAL dividend of 7½ per cent. by Unochrome International makes 12 per cent for the year to June 30, 1971, an increase of 1 per cent.

Trading profit rose from £978,150 to £1,124,142, and interest charges were reduced from £338,664 to £286,294. But after specific debits of £118,254 (credit £190,062), the profit balance fell from £841,846 to £718,584.

Mr. R. J. Rydar, chairman of the group, which is engaged in



Sir Basil Smallpeice (left), chairman of Associated Container Transportation (Australia), and Mr. Jim Payne, managing director, announcing, at a Press conference in London yesterday, the consortium's plans for a round-world container service from next autumn, in conjunction with Australian National Line. (Report: Page 8.)

DIVIDENDS ANNOUNCED

	Current	Date of spending	Total
	payment	for	last
	%	year	year
Burgess Products	124	18	18
Cont. Union Trust	1.025	Dec. 1	1.025
Ever Ready Trust	1.75p	Dec. 7	1.75p
Hepworth	10	Dec. 15	18
Kraut Tin	10	Dec. 1	25
Le Valmet Trust	54	—	54
Lindsey and Kesteven	124	Jan. 6	124
Nova (Jersey)	int.	Dec. 23	30
Reed Pickering	5	Jan. 10	5
Rosehaugh Rubber	7½	Dec. 6	7½
Singapore Para Rbr.	int.	Dec. 7	15
Singapore Para Rubber	5	April 6	20
Smith and Pearson	5	—	11
South African Brews	1.2cts	Dec. 17	2 cts.
Steel Brothers	7½	Dec. 31	7½
Telfer	5	—	5
Tobenoil	1.375p	Jan. 29	1.375p
Unochrome	7	—	11

* Creditors.

• Equivalent after allowing for scrip issue. (a) Amount per share. (b) On capital increased by rights and/or acquisition issues. (c) To reduce disparity. (d) As forecast in March 1971 prospectus. (e) For 15 months.

sion in Markete are progressing well.

The Hills Engineering Company has entered into an arrangement with Miniere et Metallurgique de Rodange of Luxembourg and the directors hope this venture will help to obtain a greater share in the European market for Rolling Mill equipment.

At October 7, 1971, Mr. H. M. Griffiths and family were interested in 813,217 Ordinary 5p shares.

Meeting Sheffield, November 23, noon.

Edgar Pickering advance

FIRST-HALF pre-tax profits of Edgar Pickering (Blackburn) group have advanced from £183,397 to £214,950, and present indications are for further gains in the second half with satisfactory results, says chairman, Mr. E. Pickering.

The interim dividend is unchanged at 30 per cent—it is being waived by the chairman on his personal holding. For all the previous year to March 31, 1971, when profits amounted to £40,079, the dividend total was 63 per cent.

After tax of £55,920 (£22,000) the final dividend was up from £11,397 to £128,970.

The group makes and supplies tufting machinery and finishing equipment for the carpet industry.

Statement Page 32

Steel Bros. expects no less profit

STRESSING that all group companies are in growth industries, the chairman of Ductile Steels, Mr. R. Sidaway, says they are all ready to meet the expected resurgence of demand and he views the future with confidence.

In common with the majority of competitors the group hot-re-rolling mills are suffering from an easing in demand, he explains, but thanks to recent Government measures he feels "it cannot be long before demand increases."

A business is as good as its management*

- part of IDV's philosophy

NORDIC FINE GROUP FORM
By Our Own Correspondent
(Fifteenth-Century Proverb)

Five Scandinavian countries have joined together to form a new international enterprise. The members are Sweden, Norway, Denmark, Finland and Iceland. The chairman is Mr. Bertil Fredriksson, of Stockholm. The new company, Pegaso, will be the joint marketing arm of the five countries. It will be based in Stockholm, and will be responsible for the production of beer, wine, spirits and tobacco products for the consumer.

DOLLAR BOND INDICATIONS

DATA FROM THE DOLLAR BOND INDICATIONS REPORT FOR 1971. The report shows that the dollar bond market has been recovering from its low point in 1970. The report also indicates that the dollar bond market will continue to grow in the future.

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30th Septe
LONDON

1 York Gate, Regents Park, London NW1 4PU Tel: 01-935 4446
Copies of the Annual Report and Accounts can be obtained from the Company Secretary
The Annual General Meeting will be held at The Churchill, London on November 25th, 1971 at 12 noon.

APERTIF LILLET CHAMPAGNE HEIDSIECK DRY MONOPOLE TABLE WINES CARAFINO CHATEAU LOUDENNE DOGURA JUSTINA LA
TOUR PAVILLON LA VISTA LE PIAT DE BEAULAIRES PORTS GILBEY'S TRIPLE CROWN CROFT PARTICULAR DELAFORCE HIS
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GILBEY'S GIN VODKA SMIRNOFF WHISKIES J & B RARE SPEY ROYAL CATTOS SCOTTISH HIGHLAND QUEEN ANNE OLD GRAND
DAD BOURBON BRANDY HENNESSY BRAS ARME VSOP XO AND EXTRA LIQUEURS BOLS MINERAL WATER PERRIER

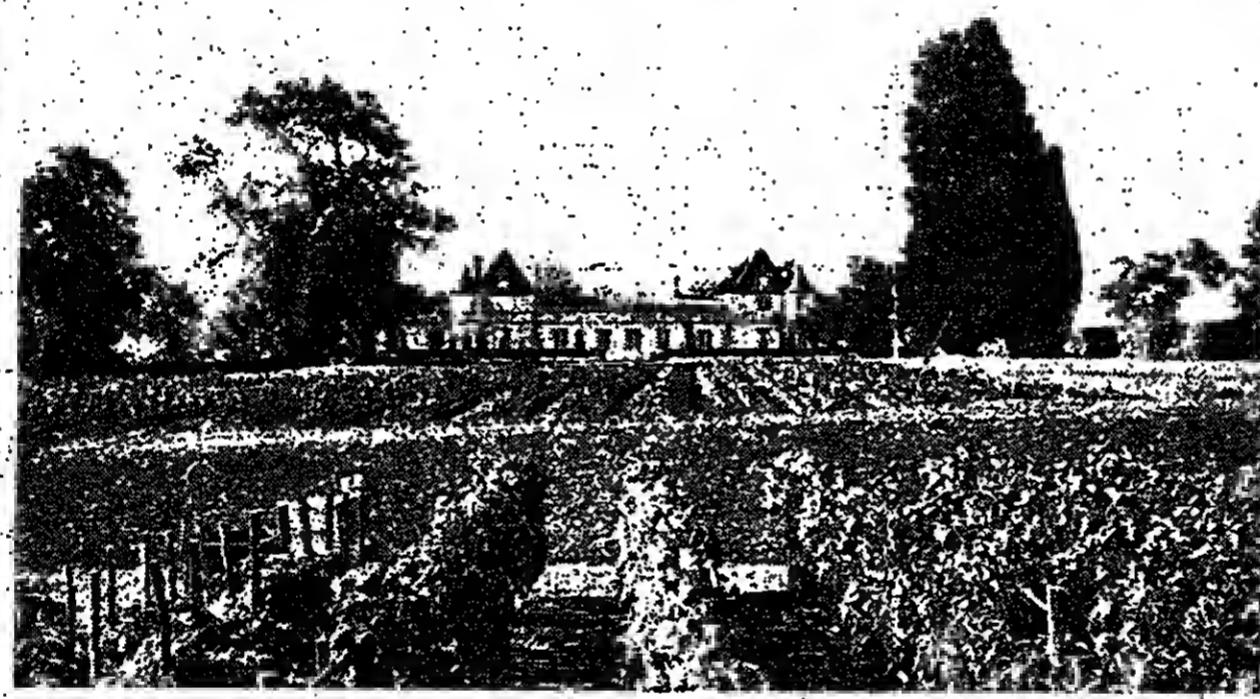


IDV's UK DISTILLERIES. Scotch Whisky, Gin and Vodka are distilled in this country. The Group has recently opened an extensive Scotch Whisky manufacturing and blending complex at Blythswood, near Glasgow and operates three malt whisky distilleries in Scotland, producing over 1 million gallons a year.

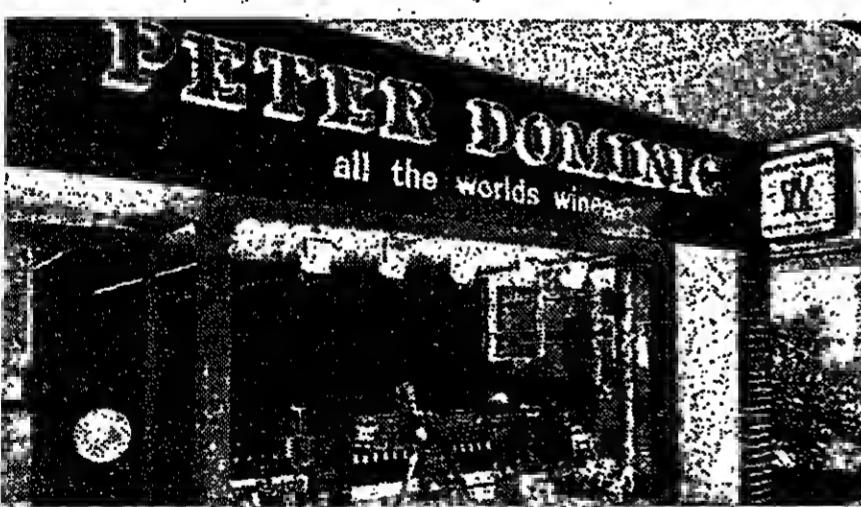
GRAPE PICKERS IN THE DOURO PORTUGAL. Gathering grapes for the well-known range of Croft and Delaforce ports.



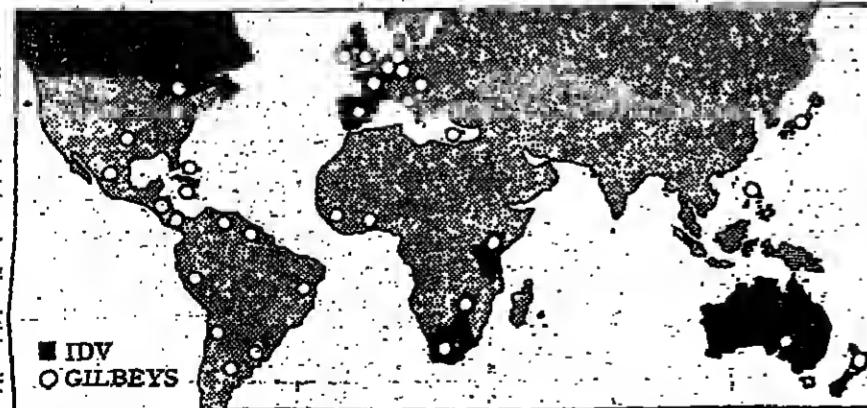
IDV BRANDS EXPORTED TO WORLD MARKETS. IDV Export Ltd. was formed this year. Its five operating companies are engaged in the export development of J & B 'Rare' Scotch Whisky, Gilbey's Gin, Smirnoff Vodka, Spey Royal Scotch Whisky and Catto's Scotch Whisky, as well as several other brands.



CHATEAU LOUDENNE, BORDEAUX. IDV's operations on the Continent of Europe are located in France, Spain and Portugal, where their companies are actively attacking world markets, to reinforce sales of their various international brands of wines, including ports, sherries and clarets. In Germany the Group now owns a chain of retail shops in the well-populated Ruhr area.



PETER DOMINIC SHOP. Peter Dominic, the national retail arm of IDV's Home Trade Company, has 325 shops and last year's turnover totalled more than £22,000,000. The chain trades mainly as Peter Dominic, with other branches operating as Fosters, Hunter & Oliver and Camerons in Scotland.



IDV'S WORLDWIDE ACTIVITIES. The Group's subsidiary and associated companies, together with the distilleries operating on behalf of Gilbey's Gin, are very widespread.



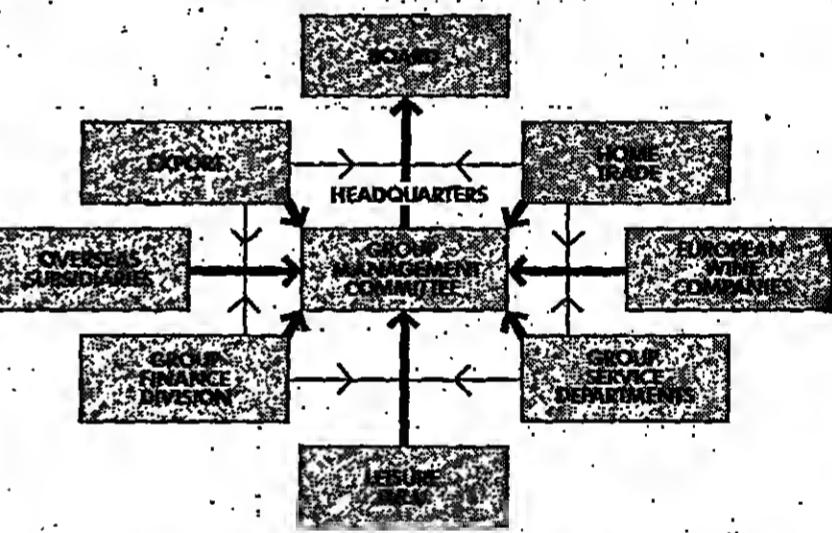
NEW DEPOT AT NORWICH. Plans are set for Gilbey Vintners' management and marketing to move to Harlow, where production is being centralised and a central distribution depot established. To complete the regional distribution, a network of 12 strategically placed regional depots are under construction, to replace the present 53 distribution points.

TRAINING IN PROGRESS. The Group believes strongly in training at each and every staff level. All UK staff, and many trade customers, are trained at the new product school in London.

"Profits (before tax and gross minority interests) were a satisfactory £7,636,000, as against £7,564,000 last year. Although profits showed only a small improvement, sales were at an all-time record of £118,284,000, an increase of 11% on last year."

Since the Group was formed, we have been re-organising all sectors—people, business disciplines and bricks and mortar. We are now well equipped to meet the challenges of this decade. Benefits at home, springing from the steps we have started to take, for the total re-organisation of our Home Trade, are beginning to be felt and the improvement can now be seen to be steadily progressive, aided by the recent increase in wine consumption within the home market. Rising costs and wage increases have marginally slowed down. As matters stand, 1972 profits are expected to be somewhat better than last year. 1973 should start to show a more positive move forward, followed by still better years ahead."

Cecil Berens, Chairman



IDV'S MANAGEMENT STRUCTURE. This outline chart shows the Group's updated structure. It depicts the key operating areas and shows their positions within the Group.

"Every company develops its own management style. Our own management philosophy is now strongly founded upon setting clear objectives and measuring their attainment at stated intervals. We believe in delegating responsibility to the fullest degree. We make sure each man has a clear understanding of the next man's job, which encourages teamwork and counters departmental empire building. We believe we have first-class technicians in all the right places, in the various skills of husbanding our vineyards, running our still-houses, bottling, packaging, marketing and financing our products."

In the ultimate, businesses are people, and businesses are thus, more often than not, as good as their managements. Thus we try at all times to encourage all companies within IDV to find (and keep) the best in their respective fields."

Jasper Grinling, Managing Director

INTERNATIONAL DISTILLERS AND VINTNERS LIMITED

1 York Gate, Regents Park, London NW1 4PU Tel: 01-935 4446

Copies of the Annual Report and Accounts can be obtained from the Company Secretary
The Annual General Meeting will be held at The Churchill, London on November 25th, 1971 at 12 noon.

MINING NEWS

Poseidon keeps its powder dry

BY KENNETH MARSTON

THE LATEST quarterly report from Poseidon can best be described as a progress report in the sense that it records only the further steps taken towards the exploitation of the Mount Wimarrwa nickel deposit in Western Aust *alz* under the new partnership of America's Union Oil Company and two Japanese companies who have made what is believed to be a similar find to the south.

It contains no new outstanding drill results, ore reserves or details of financing and production plans and if Poseidon is reaching the point where such "seasonal" news is ringing, it may be that the fruits will be saved for the meeting which should be due next month. One of these could be the official disclosure that the company has repaid its \$1.5m. (£4.6m.) loan from Anglo American Corporation.

No water problem

The latest report is still import. It tells, for example, that in this arid area sufficient water has been indicated to supply both the mining and the mining plant, thus reducing the problems and expense of piping supplies from far distant sources. Then, too, metallurgical test work has shown that a minimum recovery of 85 per cent. can be obtained at a concentrate grade of 11.8 per cent. nickel from ore below the surface level.

National, some of the recent vague rumours, Poseidon states that recent drilling has confirmed the previous estimates of indicated ore reserves and tonnage. It has also found modest, but worthwhile, copper values ranging up to 0.35 per cent. in the nickel ore at the Mandara Well section of the project. And the overall picture is continuing to grow while nickel marketing discussions continue.

Pending the exploitation of its nickel resources, Poseidon is drawing income from the Young Burras copper mine in South Australia. Only 60 per cent. of the ore mined is being treated by the chemical section of the plant, the rest being stockpiled for future heating section is available. Poseidon makes solid progress, but in the absence of sensation the shares fell 40p to 680p yesterday.

SILVER VALLEY COAL DEAL

Agreement in principle has now been reached between Silver Valley Minerals and the Hanwright Iron-ore group on a joint venture to develop the former's Mawson coalfield and loading facility in New South Wales.

A bolding company, to be 60 per cent. owned by Hanwright and 40 per cent. by Silver Valley, will have the right to mine all underground coal either owned by or applied for on behalf of Silver Valley which will retain the rights on the Nimbys freehold area.

Silver Valley will be paid 5 cents (2.3p) per ton royalty on all coal and gravel mined and

Fall in Inco's earnings

HARD on the heels of the week-end news that it is cutting nickel production by 10 per cent. per cent. following the 7 per cent. reduction announced in August, Canada's International Nickel reports that September quarter earnings have dropped to \$23.7m. (£8.49m.) compared with \$38.2m. in the same period of last year. The total for the past nine months is thus down to \$289.4m. (£104.5m.) equal to \$1.91 per share, compared with \$160.7m. or \$2.16 per share, a year ago. A final quarterly dividend of 25 cents makes a total for 1971 of \$1.30 compared with last year's \$1.40. It is pointed out that earnings have been helped by non-recurring tax refunds amounting to \$1.7m. and recently announced by the Canadian government's corporate income tax. Otherwise the company has continued to feel the effects of the fall in nickel sales coupled with lower copper prices and higher production costs.

But the chairman, Mr. Henry S. Winkler, says that "in recent weeks, orders for rolling mill products, and to a lesser degree for primary nickel, have increased sharply". There are indications that the level of the company's sales may have touched bottom in the third quarter. Prior to the latest third quarter results, Inco were 2 down at £123 in London yesterday.

F. DAGGA FONTEIN

Normal production is expected to resume by November 8 at the Anglo-American Coronation group's East Dagga Fontein gold mine following a shaft accident on October 22 when a skip left the guides. Provided there are no further setbacks, the mine expects to meet its grade and tonnage targets by the end of the year.

MINING BRIEFS

MOUNT NEVILLIAN—Iron ore mining at Port Headland, New South Wales, has halted again. The Newman group has gone on strike and the Port Headland workers have been stood down.

ANGLO-AMERICAN CORPORATION—The following are the names of Anglo-American Collieries Ltd. 428, Amstel 120/529, Blok 49/132, Corporation 196/530, Magazine 24/38, New Lance 90/25, SA 201/259, Porthill 10/11, Spring Vale 201/259, Verwoerd 107/105, Vryheid 201/252, ent 21/52, Zuidfont Natal 23/38, Wanhu 240/250, coke 22/250. Gross graded 100 metric tons. (September 265 tons).

net), for a six month accounting period.

The combined Britannia Commodity Plus fund is now worth over £60,000.

UNIT TRUSTS

BRITANNIA COMMODITY PLUS—The merger of Castle Commodity Plus Units into Britannia Basic Commodities Fund to form Britannia Commodity Plus Units became effective on September 21 and the first distribution payments to unitholders since the merger are being made on November 1, 1971.

For former Britannia Basic Commodity unitholders, the distribution is 90.35p gross per 100 units (60.57p net) for a four month accounting period and for former Castle Commodity Plus unitholders, the distribution is 95.31p gross per 100 units (63.90p net).

MAZSON GROUP LIMITED

Forecast substantially exceeded

Selected points from the Statement by the Chairman.

Mr. R. E. Myson.

* I am pleased to report that the consolidated profits of the Group are £897,830 and have exceeded the forecast made in the Prospectus for the secondary issue in December 1970 by £227,930.

* Although the Offer for Sale increased the issued share capital of the Company substantially, earnings per share have risen from 8.4p in June 1970 to 15p per share. The net assets of the Company have increased from £325,014 to £2,111,664 over the same period, giving a net asset value per share of 58.6p against 22.8p.

* In spite of the unexciting state of the construction industry during the past year, the demand for our hatching products has been continually improving. Our expansion programme has proceeded as scheduled and we have been able to take advantage of the benefit of higher volume production. This has reflected in our increased profitability. The corporate strategy of our Company is so planned to take the maximum advantage of the growth potential in the industry of environmental control of our homes and work places.

* Results of the first quarter indicate that the Group will achieve profits well in excess of £1,000,000 for the current year.

THE YEAR AT A GLANCE

	Offer for sale forecast	£1,000,000
Sales	£6,446,208	30.6.71
Profit before tax	£897,830	£1,000,000
Dividend per share	6.5p	6.0p
Earnings per share	15.0p	10.0p
		4.75p

£97.5m. claim for teachers proposed

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

A £97.5m. pay claim next year for more than 300,000 schoolteachers in England and Wales was proposed yesterday by the 33,000-strong Assistant Masters' Association.

The proposal, for increases averaging 15 per cent., caps the claim at 10.7 per cent. and Silver Teachers by about 8.5m. However, the differences between the claims involve more than total sums.

The 13.7 per cent. average claim recommended by the NUT, the largest teachers' union, would consist of a flat-rate of 14.5 or 13.7 per cent. under the AMA scheme, compared with the 23.7 per cent. which the NUT's flat-rate recommendation would give them.

The NUT's main differential scales proposed by the AMA are £1,200-£2,400 (including long-service increment); £1,370-£2,540; £1,670-£2,670; £2,120-£3,120; and £2,540-£3,500. To the first three, extra pay for graduates with good academic degrees would add the maximums to £2,580, £2,720, and £2,870 respectively.

The two sets of pay proposals are to be discussed soon at special conferences of the respective unions. However, the battling unions will be forced to form the basis of the settlement negotiations this year, against the fierce opposition of the NUT.

Yesterday's proposal by the committee meets later this month.

Turnhouse improvements 'will mean more safety'

THE new runway and terminal buildings planned for Edinburgh's Turnhouse Airport would provide greater air safety, more modern aircraft and improved facilities for East Scotland, it was claimed by the British Airports Authority at a public inquiry into the proposals in Edinburgh yesterday.

Mr. John McCluskey, QC, also said that the special conditions that the proposed 6,600-foot runway would mean different flight plans for aircraft, avoiding crosswinds and other flight hazards marring the present airport.

Outlining the benefits of the 25.5m. plan, expected to be completed by 1975, Mr. McCluskey said: "Aircraft are out of use too often because of poor visibility, often lack of more sophisticated instrument landing systems."

Combined problems led to diversions and disruptions of services, inconveniencing thousands of people during the year.

"The present facilities at the airport are not worthy to serve the Scottish capital. Operators have to continue to use old-fashioned aircraft."

Sites throughout the country have been considered by the company and although it is believed that the DTI has suggested several alternative locations more likely to assist in its regional development strategy, Christiania is attempting to convince the Department that its final choice is most suitable.

London talks on Norwegian £8m. mill plan

By Michael Cassell

REPRESENTATIVES of Norwegian steel manufacturer Christiania Spesverk are pressing the Department of Trade and Industry for clearance to proceed with plans to build an £8m. steel mill at Chesterfield, Derbyshire.

It is understood that talks aimed at securing an industrial development certificate for the project, essential before planning permission can be sought, are about to take place in London.

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LONG-RANGE FORECAST

Mild November expected

NOVEMBER will probably be mild—especially in the first half, according to yesterday's long-range weather forecast.

Rainfall is expected to be generally near average, but it will be below average in South-east England, and above average in West and North Scotland.

Otherwise unsettled weather is likely in northern districts but in southern and central areas, it will probably be mainly dry with some night and morning fog.

In most areas it is likely to be much warmer than usual in the first half of November.

INTERIM STATEMENT

STEEL BROTHERS HOLDINGS LIMITED

GROUP INTERIM FINANCIAL STATEMENT

DIVIDENDS—The directors at their Board Meeting held on 1st November, 1971 declared:

(a) An interim dividend for the year ending 31st December, 1971 at the rate of 7½% on the issued Ordinary Shares of the Company. This dividend will be paid on 31st December, 1971, less income tax, to shareholders on the Register at the close of business on Monday, 29th November, 1971. This compares with the same amount paid as an interim dividend for 1970.

(b) Dividends on Preference Capital and Interest on Unsecured Loan Stock will be paid to 31st December, 1971, less income tax, to stockholders on the Register at the close of business on Monday, 29th November, 1971.

RESULTS—The directors at their Board Meeting held on 1st November, 1971 declared:

(a) An interim dividend for the year ending 31st March, 1972 at the rate of 6% per annum for the six months ended 31st March, 1972.

(b) Dividends on Preference Capital and Interest on Unsecured Loan Stock will be paid to 31st March, 1972, less income tax, to shareholders on the Register at the close of business on Monday, 29th November, 1971.

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AFRICAN BREWERIES LIMITED
STATEMENT FOR THE HALF YEAR ENDED 31ST MARCH 1970
Half-Year Half-Year
£1,550,000 £1,550,000
52,000 58,000
62,000 43,000
£6,154,000 £4,580,000
139,112,750 138,112,750
44 cents 33 cents

Financial Times Survey

FORK LIFT TRUCK HIRE

Business is now well established

By PETER CARTWRIGHT, Midlands Correspondent

South Africa during 1970 was slightly below the previous year. It looks like ending in one of the cleanest periods the fork lift truck industry has had since the mid-1960s. In South Africa conditions of the foreign exchange rate of around 10 per cent. affected by the revaluation of the pound in April to 28.50, there was a sharp drop in imports of equipment. The industry might be regarded as being forgiven for exhibiting a certain diversity of opinion over the present period.

It is, after all, an investment in the future of the industry subject to much the same economic cycle as the machine tool industry.

The first two quarters' figures on the rate of output give no more than a faint hint of present conditions. At the end of June production was up only marginally at 12,256 units compared with 12,566 in the corresponding half of 1970.

Since then there has been a substantial amount of destocking to take account of the lower flow of orders and production. By the end of the year it is expected to show a relatively sharp drop. The three to five months' backlog of orders is now down to about 10,000 units.

There are several factors which may appear to be operating at sales levels of only 50 per cent. of what they were this time last year.

One factor is the general decline in the market for plant and machinery.

Another is the effect of the recession.

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FORK LIFT TRUCK HIRE II

Making profits proving a tough proposition

By KENNETH GOODING

Like much of the plant hire year of business and made a pre-industry, fork lift truck hire is tax profit of £1,540. In the as follows: 1960, pre-tax profits fairly new to the U.K. but it has following years the profits pro-already attracted a few specia-lists. One feature of 1970 was £55,037; 1982, £41,954; 1963, £116,596; 1965, £116,898; 1966, £112,254; 1967, £135,787; 1968, £137,574; 1969, £12,511; 1970, £189,590; 1966, £12,511; 1967, £159,606; 1968, £237,337; 1970, £164,539; 1968, £215,015; 1969, £238,454.

It is certainly interesting to look at the ten-year profits record on those companies. The first to offer its shares to the public was Harvey Plant Holdings, the concern headed by Mr. Jack Harvey who built it up concern. L. Lipton, was a small local hirer to the pioneer in fork lift truck hire, country's biggest hirer of fork starting in the business just after the second world war lift trucks.

In 1960, Harvey, then a private concern, was in its second present chairman Mr. Laurence Lipton's father. Its record reads as follows: 1960, pre-tax profits of £29,770; 1961, £45,122; 1962, £61,754; 1963, £116,596; 1965, £116,898; 1966, £112,254; 1967, £135,787; 1968, £137,574; 1969, £12,511; 1970, £189,590; 1966, £12,511; 1967, £159,606; 1968, £237,337; 1970, £164,539; 1968, £215,015; 1969, £238,454.

The same exercise on one of the other fork lift truck hire companies which went public have a strong feeling that 1971 is one of those years. Stockbrokers Speirs and Jeffrey, for example, point to the Government figures for the first quarter of the year which seemed to show demand levelling off. Orders in hand for fork lift trucks were down some 18 per cent. They believe this results from a drop in activity on the warehousing and transport sectors, a point recently endorsed by results from the Transport Development Group and Ralph Hilton Transport Services.

This must be putting pressure on the hire companies, especially on Lipton which is also a supplier of fork lift trucks, amounting to £216,039. BCE made a large investment in plant which was subsequently under-utilised and led to a substantial loss. In addition, adding to the general gloom Vanguard's commitment to dis-

tribute a new design of fork lift truck resulted in 31 trucks being delivered which proved less than reliable. Then, Southern Mechanical Handling found some of its equipment was unsuitable for general hire use. These were the problems as outlined by Vanguard's new chairman, Mr. L. J. Evans' when recommending the offer from Harvey Plant.

Once again this shows it is possible to come up against those years when conditions make the earning of extra profits a really tough proposition.

Strong feeling

And a number of observers have a strong feeling that 1971 is one of those years. Stockbrokers Speirs and Jeffrey, for example, point to the Government figures for the first quarter of the year which seemed to show demand levelling off. Orders in hand for fork lift trucks were down some 18 per cent. They believe this results from a drop in activity on the warehousing and transport sectors, a point recently endorsed by results from the Transport Development Group and Ralph Hilton Transport Services.

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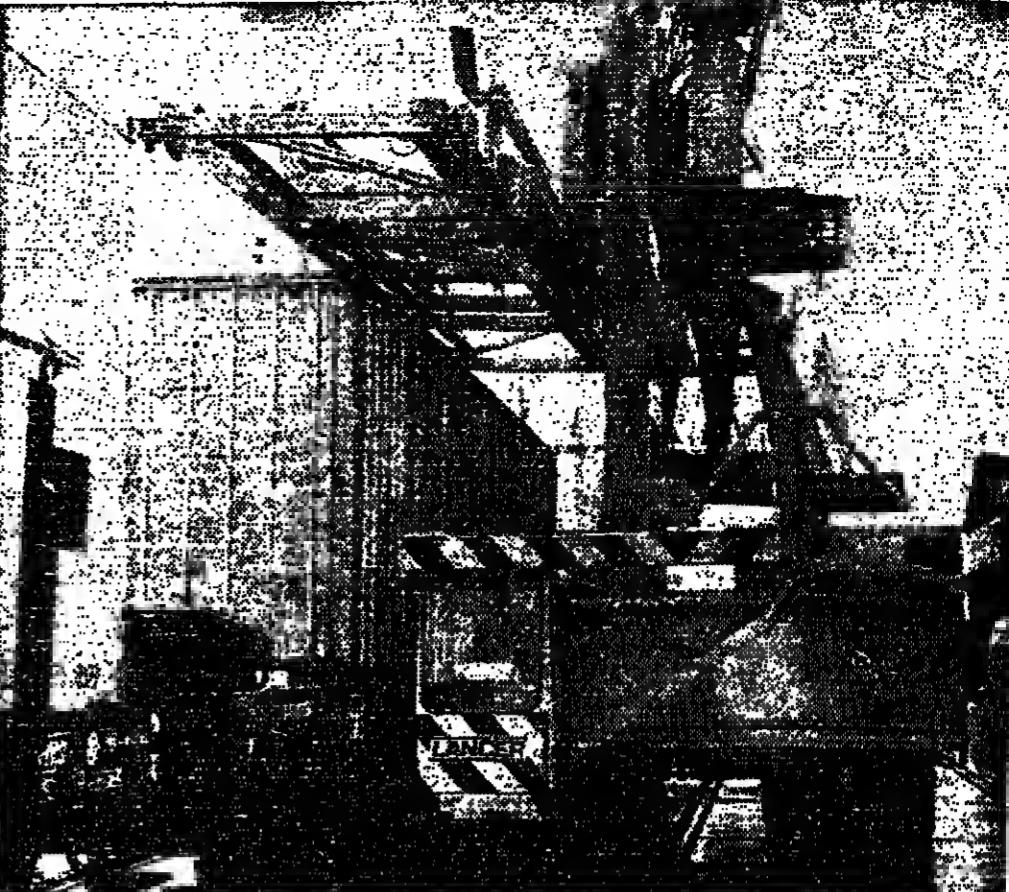
tribute a new design of fork lift truck resulted in 31 trucks being delivered which proved less than reliable. Then, Southern Mechanical Handling found some of its equipment was unsuitable for general hire use. These were the problems as outlined by Vanguard's new chairman, Mr. L. J. Evans' when recommending the offer from Harvey Plant.

He said the Board, while trying to put things right, had to borrow large funds and it was clear that further big sums would be needed in the near future. "In addition the liquidity problems have placed considerable strains on the existing management and your Board are of the opinion that management support from within the industry is urgently required."

Some reservations

There are some observers who have a few reservations about Harvey Plant's decision to bail out the Vanguard shareholders—even at the price paid. Certainly, the Harvey management is taking on fresh problems at a time when all indications are that demand for fork lift trucks is levelling off, at least while competition is becoming more and more intense.

Chairman Mr. Jack Harvey can, however, point to his team's excellent past record. He Harvey Plant: "We have a high regard for the management."



No longer confined to conventional fork lift trucks, plant hire has recently been extended to cover specialised trucks, such as this one from Lancer Bo which is capable of handling 30 ton containers.

annual statement: "The Board is determined to maintain its long term, cannot command qualified, in their estimate of same returns as earth moving position in this growth sector. We are not committed to any supplier and are able to offer our customers the best and most suitable makes of trucks for their own particular applications, supported by first-class service and maintenance in the field."

Return on capital

They backed these judgments by producing statistics based on figures up to the end of 1970—which showed Lipton as making a 30.3 per cent. return on gross capital employed and Harvey Plant making a 24 per cent. return. Profit margins were shown as 15 per cent in Lipton's case and 9.9 per cent capital employed while in the case of Harvey Plant, profit margins were 9.7 per cent. Dealing with Lipton, the cent. for PTR and 11.4 brokers added: "Fork lift truck Eddison, both comment renting, which is essentially performances."

Yale is a registered trademark of Eaton Corp.

Advanced types of equipment

By TONY FRANCE

While there has been no really average industrial truck in the startling technical development, past would have a maximum in fork lift trucks recently, capacity of about 4,000 lbs tbsls advanced types of equipment are 6,000 lbs range, achieved by improved truck mast and fork design, and the use of low alloy manufacturers to meet more high tensile steel for the exacting demands from industry.

For ease of control, reduced operator fatigue, and to provide much smoother truck movement, a number of manufacturers have tried installing some form of hydraulic drive, with varying degrees of success, and in general on trucks with internal combustion engines as prime movers. The hydraulic drive provides the long-sought two pedal control, and for fork lift trucks fitted with hydraulic motors, usually in two or four wheels, the motor itself can provide an efficient braking system.

This type of drive can also provide stepless speed control, high torque at low speeds, and instant smooth transition from forward to reverse, with minimal transmission shocks. Trucks fitted with this type of drive are particularly suited to handling fragile shock sensitive loads, and for work in confined areas.

Some manufacturers achieve somewhat similar results with trucks fitted with torque converter transmissions, and it has been claimed that these are equal to the true hydraulic motor drive, while costing less and providing a more reliable piece of equipment.

Straddle carriers

Industrial demand has produced a requirement for trucks capable of handling loads in the 50 tons range, and trucks capable of handling loads of 100,000 lbs have been developed for the steel industry and in particular for the container transport trade, where such trucks can handle fully loaded containers for dockside and shipboard loading in situations where straddle carriers or side lift trucks are not available or cannot operate.

Freight container transport contractors also have the problem of storing and shifting empty containers, and may consider it uneconomic to use their 50-ton capacity trucks for this light duty. Freight handlers usually have a range of fork lift trucks available and a recent development enables them to use a much smaller capacity truck to handle empty ISO containers. An attachment can be fitted to any fork lift truck of suitable capacity (5 tons) enabling it to shift containers from 20 to 40 feet long. Of box girder construction, the unit is available in two basic forms—a single fixed beam model for one-size container operators, and a telescopic version with hydraulically extending lifting arms. The latter may be in two sizes, one for 20 and 30 feet containers and the other extending to 40 feet to cover the full range. The fixed beam type is available in the three standard lengths.

Another development is the steadily increasing capacity of fork lift trucks. Where an

operator can fit a larger battery, improving the battery life.

Continued on next page



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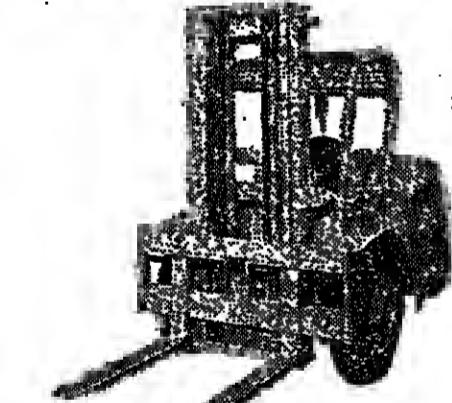
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PLAYER'S HORIZON PROJECT

FINANCIAL TIMES SURVEY

A superb industrial building

By H. A. N. BROCKMAN: Architecture Correspondent

The Nottingham factory for John Player and Sons, erected in 27 months and a credit to all concerned, is a superb piece of industrial architecture. It possesses a classic simplicity and proportion seldom arrived at in the industrial buildings of today. The reason for this is the disarmingly simple statement of the plan, the essential spatial and climatic requirements of the interior, and the firmness and clarity with which all these factors are expressed on the elevations.

satisfy immediate specific gas. The factory is wholly air-conditioned, the major proportion of the air-conditioning load being unknown requirements, consisting of heat from manufacturing machines, which is worked out to incorporate basic disciplines for the whole factory. This unit, square on plan, was repeated to complete the final factory complex which is designed in three storeys. Columns are spaced at a distance of 30 metres in both directions, with floor-to-ceiling heights of 6.5 metres minimum. The principal accommodation is on the ground floor, with a

A comprehensive brief was worked out between the architects, Arup Associates, and the client. In addition to the requirements common to all new factory buildings, such as good working environment, flexibility and adaptability in coping with future developments in manufacture, there were the important problems associated with high noise levels, very heavy floor loadings, special air conditions, accessibility of services, and minimum maintenance. In the latter case particular care had to be taken to use surface materials which could eliminate mould growth and resist contamination from bacteria.

DESIGN AND CONSTRUCTION

Architects and Engineers	Arup Associates
Managing Contractor	Bovis Fee Construction
Electrical and Mechanical Services Sub-contractors	Darke and Scull

arranged above and below a deep "services void," primarily for the use of machine servicing to the main production floor above. A second services void is provided at roof level containing the building services, which include air handling units and ductwork, sprinkler and lighting services. Thus, the main entrance floor, the ground storey, contains the power house, primary and despatch departments and a capital value should be regained ground-floor-level park for 400 within 8 to 10 years.

sprinkler and lighting services, a common waste-heat recovery system, the main entrance floor, boiler. It is estimated that, the ground storey, contains the taking into account the terminal power house, primary and value for the equipment, the despatch departments and a capital value should be regained ground-floor-level park for 400 cars within the building. The first storey is wholly taken up by the services void with the production floor above it in the second storey. Over all is the deep roof void over 6 metres in height containing the building services.

All services and energy within the building are powered by a single fuel. This total energy concept also includes, as a prime function, the recovery of waste-heat wherever possible as a means of improving the operating economy of the overall system, providing energy at the lowest possible cost.

With the structural columns of the whole building complex spaced at 30 metres in each direction, the factory units are therefore square on plan, divided vertically into four horizontal zones comprising ground floor, services, production floor and roof. Each of the columns is designed as a cluster of four stems, with space for service ducts running through the centre. The value of this unusual design means that a structural beam can rest on any one of the stems and that where the columns occur on the exterior of the building the disengaged

sent to some 8 scores.

Detailed planning is determined by production flow and machine lay-out requirements which, the designers found, amply demonstrated the worth of the modular approach. There are two categories in the amenity areas, each given great importance for the two-shift working of this factory. There is first of all the relaxation, lavatory and washing accommodation serving the production floors, and secondly the central areas including shops, restaurant and kitchen, offices, visitors' reception and conference room, medical centre, central locker and wash and shower rooms. Space for games, club-room and bars has also been calculated for all-day use.

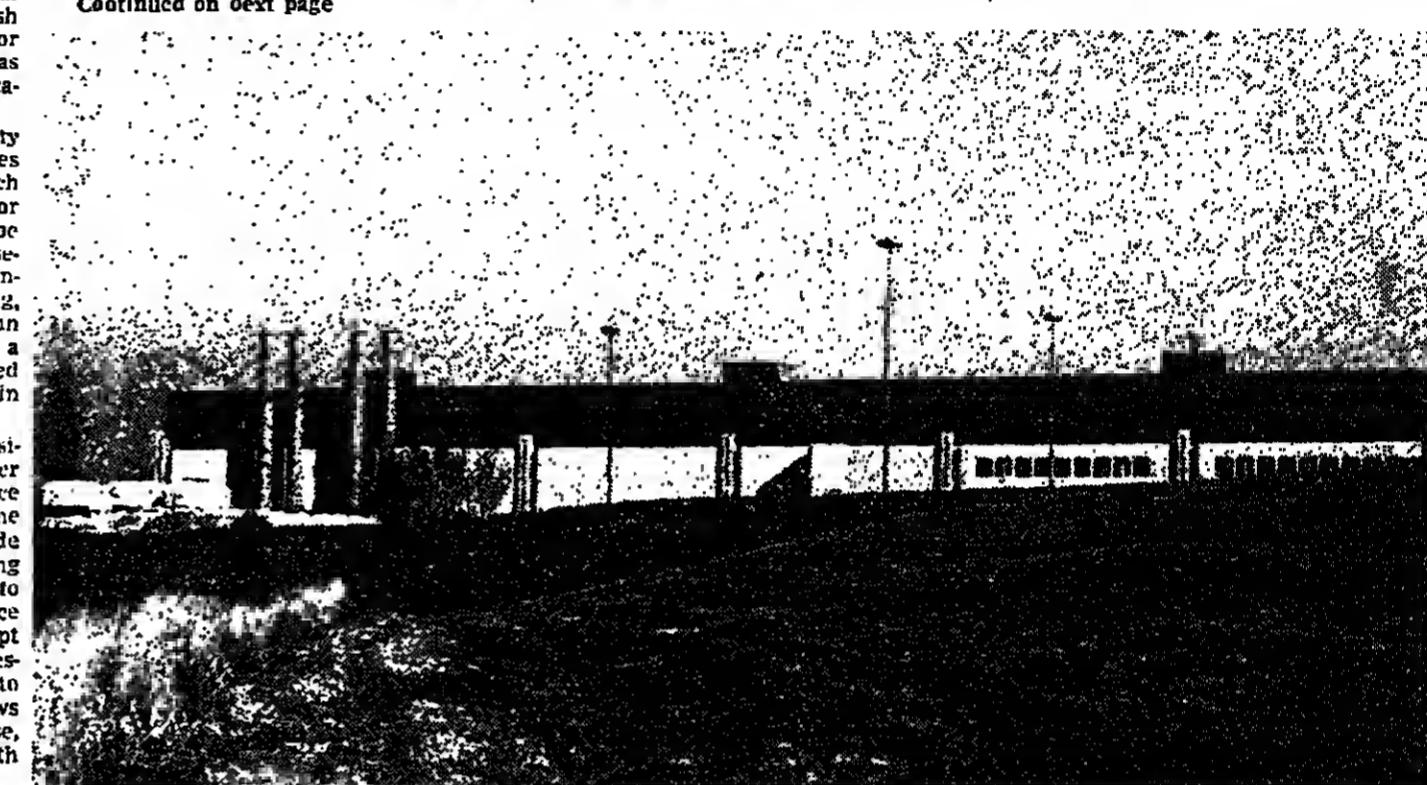
The site needed by 1972, will ultimate 1,250 in 1980. This provision is limited for the moment to 1,000, representing the total requirement for two shifts. Apart from the half-hour change-over intervals therefore, only 500 spaces will be in use. The present plan allows for 400 under the building and 600 outside to the west.

Landscaping threw up considerable problems. Because of the polluted nature of the ground and the sparseness and poor quality of top soil, the planting of forest trees was not a practicable proposition. The choice became limited to

Continued on next page

This high-contrast, black-and-white photograph depicts a building's exterior. The facade is characterized by a series of vertical elements, possibly columns or panels, creating a rhythmic pattern. A prominent feature is a central vertical opening or entrance flanked by two vertical columns. The image is heavily grainy and lacks fine detail due to its high contrast.

Above, an external centre view between two 30-metre-wide structural units, showing the panel-facing of two units, the clustered column structural division rising within the glazed area to support the deep service void in the crowning roof structure. Below, the west elevation from the Beeston canal bank. To the left the stacks of the power house, to the right the windows of the office and amenity section. Working downwards, the colours are bronze through off-white to grassgreen.



We have come a long way since John Player set up business in Nottingham and Player's Weights were sold by weight and people started saying 'Please' when asking for Player's Medium Navy Cut....

Now we have built a new £8 million factory in Nottingham to help us go further.
We've called it 'Horizon'.

We need Horizon to enable us to adopt the latest technical developments in machinery design, work flow and despatch. We also need it to provide a better working environment for those people at Player's presently working in the factories at Radford which we are replacing, the oldest of which we have occupied for nearly 100 years.

We now have our new building, thanks to Arup Associates who designed it, Bovis who managed the contract, the many sub-contractors, and our own employees from every level who helped plan its inception and design and for whom the real task still lies ahead.

Now that it is ours - handed over by Bovis on time - we can get on with the job of turning it into the most advanced factory of its kind in the world



John Player and Sons



Horizon



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HORIZON PROJECT II

Despite diversification a £15m. investment in new plant

By ROGER MATTHEWS

It is possible to frighten some source should have risen impressively. At the same time their Corporation would do everything in its power to ensure diversification efforts have not, with some exceptions, been noted for their success. Carreras, the smallest of the British tobacco companies, is the only one which has stuck solely to tobacco. In the last five years its profits have risen by around 70 per cent, and although it can be argued that there are special factors at work here, it is undeniable that these figures do underline the profitability of tobacco. It is against this general background that the decision by Imps.' subsidiary John Player and Sons, to spend about £15m. on building and equipping a new factory at Nottingham must be seen.

This repeats fairly closely the pattern following the 1962 health report, when sales initially dropped by about 15 per cent but, within eight months were back to only 2 per cent below their previous level. This year the report has been followed by a more determined anti-smoking campaign with cigarette packets now carrying health warnings and advertisements for cigarettes drawing attention to these warnings. The cigarette companies' marketing men seem singularly untroubled and are confident that in a fairly short time the warning notices will become as unobtrusive as the makers' name on an individual cigarette.

Similarly the anti-smoking advertising campaign with its relatively puny budget is generally recognised as doing little more than scratching the surface and perhaps helping those people who gave up smoking in January to maintain their resolve. It seems that the British public will have to be persuaded by some more forceful means that smoking is harmful.

Increase unlikely

However the anti-smoking lobby together with the limitations on cigarette advertising and the general public awareness of the dangers of smoking, does suggest that the sales of tobacco products are unlikely to increase substantially during this decade and may even have reached saturation point. It is this belief which is in part responsible for substantial diversification efforts by the major tobacco companies. Imperial Tobacco, for example, has spent around £100m. in the past four years mainly on establishing itself as a major force in the food industry. British American Tobacco has spent more than that on perfume and cosmetics interests plus the Wiggins Teape paper company.

It is therefore ironic that while the tobacco companies have been trying to break away from their reliance on the one product, their profits from that

of Britain's cigarette smokers have risen impressively. At the same time their Corporation would do everything in its power to ensure that a suitable site was found in the Nottingham area. A site was found just 10 minutes drive from the existing factories.

Players then faced its greatest problem: the lack of experience in building new plant. Necessarily the company was well equipped to formulate plans for the manufacturing side of Horizon; it was the planning and building of it where they felt rather vulnerable. The first and crucial step was to find a firm of architects in which it could have complete confidence and with whom a close working relationship could be established. Aided by Professor Ling from the architecture department of Nottingham University and the Royal Institute of British Architects, the choice eventually fell on Arup Associates. Once they had completed a feasibility study Bovis was brought in as the managing contractor to work in conjunction with the architects and to be responsible for putting out all the sub-contracting work to competitive tender.

Real key

The new plant was first mooted about seven years ago and the decision to build was prompted by the growing difficulties encountered at Player's three existing Nottingham factories. Technological improvements were limited by the design of these plants and those that have been introduced always had to be done in triplicate. With the likely advent of synthetic or reconstituted tobacco these problems would increase. Given the profitability of the tobacco industry the decision to build anew was not unduly hampered by financial considerations.

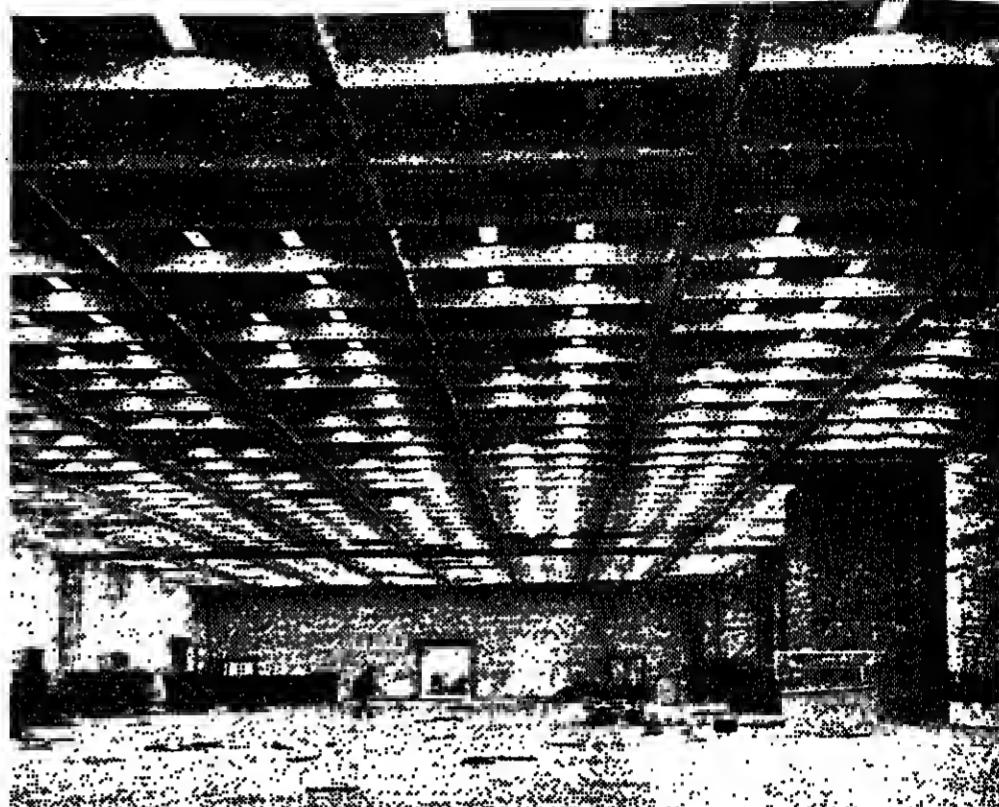
But the real key to the decision was the co-operation of the workers and Players has gone to great lengths to achieve this. In order to be commercially feasible the new plant, code-named Horizon, had to operate a double-day shift. For the staff it meant a radical change in working practices, a proposition that they greeted, in the words of the management, "with guarded hostility." But they have agreed and were given the chance of voting for the type of shift system that they most favoured. At the outset the unions were assured that there would be no redundancies although the present production workforce at Nottingham of about 3,000 full-time and 1,000 part-time will be slimmed at Horizon to about 1,500 per shift with a further eventual reduction anticipated to not fewer than 1,000 per shift. This is being achieved by natural wastage, a flexible retirement policy which allows workers to opt to go at 60 instead of 65, and the chance of still earlier retirement, although this last option is being used sparingly because of the possible strains on the company's pension fund. An unspecified number of workers have already left under these proposals.

The company also had to decide where to build. Development areas had undoubtedly financial attractions, but that meant training a substantially new labour force. Perhaps the hint of a move was enough anyway to translate the experiments at the ICI Nobel Division in Scot-

land into full-scale production.

Originally, the building of

Horizon was expected to cost about £6m. The final bill will be across the building."



The vast production floor. The coffered ceiling is beautifully designed and for wholly rural reasons is given a slight lift towards the centre, visually satisfying in its Greek content of the imperceptible curve on the base of the Parthenon.

Worked well

This arrangement seems to have worked well, as the date set for the handover of the factory to Players was achieved on November 1, the target date. At

the start of the project Players brought together a number of key members of staff to form "tobacco." There are a mass of imponderables still; will synthetic or reconstituted tobacco be safer medically? What will be the attitude of the Customs and Excise? And if we decisions most of the team was join the EEC will duty be under 40. Similar groups have been applied on the finished product been set up on a consultative basis to advise on particular aspects of the factory such as bond? And finally, and probably most vitally, will anybody with presentations, films, visits to the new factory, and a very needed to most, if not all, these real say in some of the peripheral matters take the plunge. But if aspects of Horizon the man and woman on the shop floor at Players has been given a to meet the demand.

Coming on stream

Actual production at Horizon

is not scheduled to begin until late February or early March, and the new plant will not be fully on stream until September 1973. When fully committed to full scale production the factory, which has a capacity of synthetic tobacco being produced in areas of 10 acres, concerned with legal and medical issues, which could be resolved than the 150m. cigarettes a day before too long, then the new factory had obviously to be three Nottingham factories, prepared to adapt its production methods. Imperial Development, the joint company set up by ICI (two-thirds) and Imps. to launch synthetic tobacco is completed its expansion programme in March next year.

Originally, the building of

Horizon was to cost about £8m. At the time the budget for the project was drawn up an allowance was made for an extra sum to be set aside on top of the £6m. to allow for rising costs. This, together with various fees such as the architects, the total energy plant and an extra cost-inflation of £300,000 gives the near £8m. total. A further £1m. is being spent on equipment for the factory. Although the Players' management claims to have been very cost-conscious throughout and has in fact only incurred expenditure of an extra £300,000 there is no doubt that the company has not stinted cash when it felt that only the best was sufficient. Although, of course, there have been compromises between what was wanted and what was possible it seems unlikely that there were any major compromises on cost grounds alone.

So far the project appears to have gone with remarkable smoothness. Asked about the worst problems so far encountered a senior executive seemed temporarily stumped for an answer until he remembered that plans to plant trees around the new factory had been abandoned because of the methane gas given off by the rubbish tip on which Horizon has been built. And so proud is the company of its new factory that the name of John Player may well not be emblazoned across the outside. "After all," said the same executive, "St Paul's

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Especially tall when maximum time for laying is only four months. Add to this the on-site task of sandwiching building paper between the Taurus sub-floor and maple boards, and treating the underside of the boards with a chemical compound to repel tobacco-hadle and you really have got a problem.

This problem has been ironed out by Hewetsons; they're well up to schedule and the John Player building will have the right floors for them—when it needs them.

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A superb building—(Cont'd.)

Continued from previous page
shrub, grasses and earth formation. The external car parking area is slightly below the level of the canal embankment and by this means, together with

building up of the earth embankment itself, the cars are screened from view points in the new office building for Boots the Chemists, not far away. The pleasant country to the south offers the best in the view from the John Player building and the aim is to bring the edge of this close in to the site by a broad treatment now in process of maturing.

One valuable asset is to be found in the cutting containing the canal. Over the years much growth has matured on its banks and it is now possible to find a

grass bank still within the factory site from which no hint can be gleaned that this is the centre of an industrial estate. Elevation treatment

The all-important elevational treatment is highly successful and fully justifies the aim of the architects, who wrote at the outset of the project: "The functional elements of the building, combined with the problems of external cladding should be exploited and developed into a satisfactory elevation which reveals the nature of the animal it clothes."

The main external wall cladding consists of close-jointed vertically ribbed panels, the bold texture being obtained by random chipping of the bronze tinted fibre glass panels

provide a brilliant green grass carpeted foreground, rising to mask the ground storey ranges of car parks and other openings and allowing the main structure to speak for itself above this green base. The green of the grass banks is sharply contrasted with the off-white colour of the concrete panels and stair towers. The columns stand sentinel between them as dark grey clusters and the bronze ribbon of glass, lit from the vast factory floors behind, runs below the denser bronze of the deep roof which covers the entire building. I have not seen every example of industrial architecture of the last ten years, but with that reservation I can say that I certainly have seen none more wholly integrated than this.

Bovis are proud to be the Managing Contractors

The Management Contract applied here by Bovis for the first time in Britain has enabled John Player and Sons to take possession of the Horizon Factory only 31 months from initial planning, including 24 months for actual construction. The Management Contract combines all the

£15m

HORIZON PROJECT III

A convenient energy system which saves money

ANDY McELROY

industry as a whole were thermal and electrical-needed presented with one single to operate a plant from a single philosopher's stone, its fuel source. Put simply, the would be a device for giving main advantages of such a convenient, reliable system is that the output is always within the control of the user, who also derives the benefits of discounts on large quantities of a single type of fuel.

There is a popular misconception, fostered to some extent by journalists, that total energy is a new concept, but this is far from the truth. As an idea it goes back to the 1930s, and possibly even before then. Profitable applications of it go back to the early 1950s, so that there is plenty of practical experience to demonstrate its advantages.

What can an industrialist do to keep his fuel costs within reasonable limits? Under

normal circumstances - all advantages.

Equal footing

Principally, these applications have been overseas, where a

fortunate power from cheap, reliable and suitable fuel

source is comparatively has been available. Until

recently, Britain depended on imports for all its fuel except

coal, which is unsuitable for

commercial generation of power small, commercially available

incomes great economies of prime movers in its raw state.

Recently, however, this availability has been lost by the cost of natural gas from the

large North Sea has put British

industries. So much so that a number of companies use their

generating stations, but this Europe and North America in

only economic when the respect.

and is large and fairly Player's new installation is a

classic example of the potential

or certain types of production units, however, there is a

alternative that scores on the

of both economy and 1,450 b.h.p., as the prime

service, and is displayed movers. These units are merely

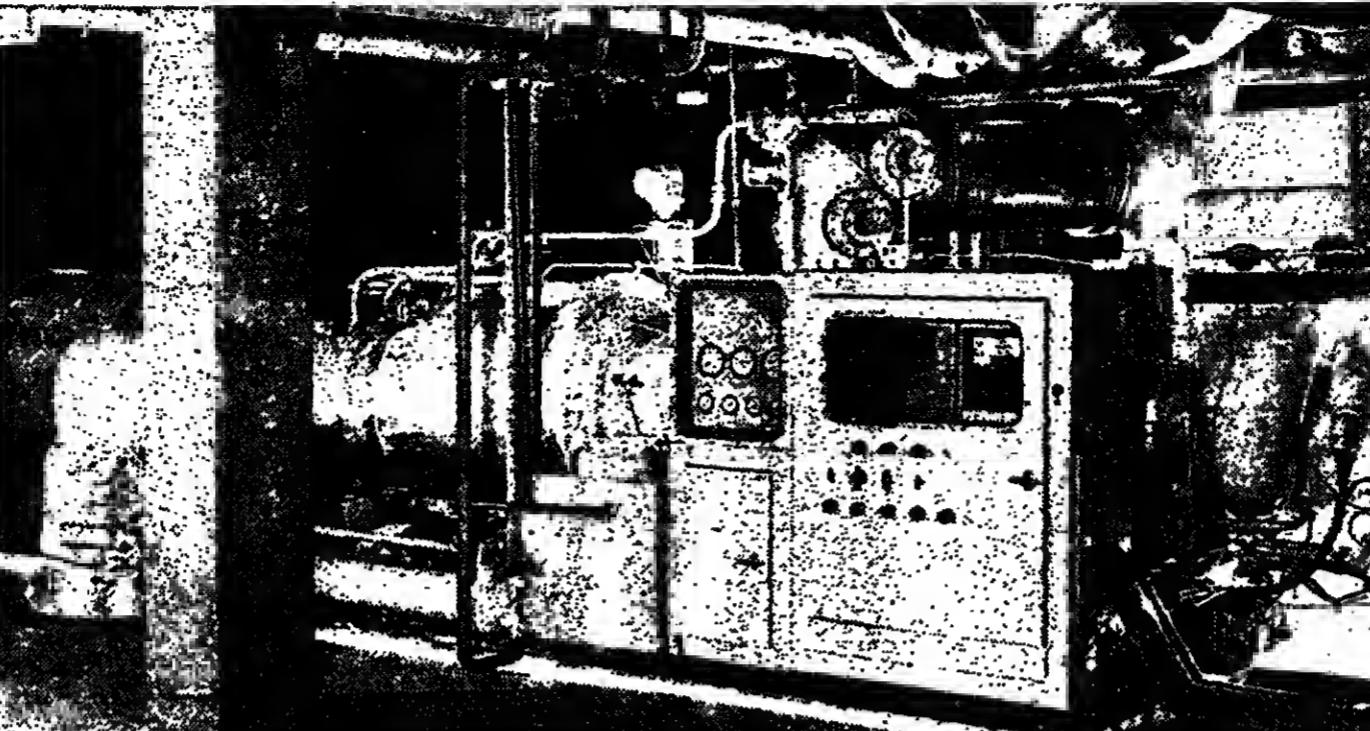
best in the John Player updated versions of Ruston's

well-established and proven

units, noted for their extreme

the derivation of the reliability in similar applica-

tions. These units are well with the East Midlands Gas



One of the eight Ruston TA 1500, 11-MW gas turbine generating sets which provide all the electrical and thermal power for the new factory.

known for their ability to Board for an interruptible gas design and high efficiency, that machines are connected in operate for between 25,000 and supply. This means that for there is virtually no variation series-parallel in both the steam 30,000 hours between major specified periods the Board has in the temperature of the gases and chilled water circuits, giving inspections, and maintenance the right to cut off supplies exhausted from the boilers unusual flexibility in operation costs are very small compared with reciprocating engines of parties. At times of peak working or not.

Ruston has domestic demand the Board can Overall, the heat exchange and installed over 60 similar units, divert the supply, and thus after-burner system is designed of

running on either distillate fuels saves the otherwise enormous to operate without any super-

or gas, and so has unrivalled cost of supplying distribution vision. Changeover to distillate

Player was aware of all the

in frequent peaks. As a consequence of this saving, the Board instantaneous, and if the taken steps to protect itself against any untoward circum-

stances, which saving allows the turbine gases, an automatic

company to cover the costs of valve diverts a proportion of

supplying an alternative fuel these gases directly to atmosphere.

Generators' part

Ruston's turbines are designed to be able to run efficiently on either gas or a distillate fuel, and the installation is designed so that the change-over is automatic and causes no disruption to production. But gas can be considered as the standard fuel. It has the advantage over others (apart from cost) that it gives a very clean and non-corrosive exhaust gas. This is doubly important in a total energy application, since the whole idea is that the waste gases exhausted from the turbines should be used to generate steam in a boiler. Clean waste gases simplify the problems of boiler maintenance, as well as reducing the pollution problem to negligible levels.

Exhaust gases from each pair of turbines are ducted into a single exhaust heat boiler designed to give maximum heat transfer between the gases and the water. Each of these four boilers, designed by Spanner Boilers and using their patented swirliflo tubes, produces 17,600 lbs of steam at 180 p.s.i.g. when the turbines are working at maximum power. But the total steam requirement for the factory, for process heating and for air conditioning, is 120,000 lbs of steam per hour, leaving a total deficiency of 49,400 lbs of steam per hour to be made up by other means.

Different ways

This could have been done in many different ways, but in the interests of economy and a compact installation, Spanner installed after-burners in the exhaust pipe of each turbine. Fuel, either natural gas or distillate is injected at these points and ignited to bring the exhaust steam at a pressure of 15 psi temperature up to a level that gives the necessary steam output. Quite apart from this function, the after-burners and power supply. The refrigeration system was the maximum steam demand designed and supplied by Trane, even when the turbines are running below maximum capacity, and it incorporates a steam turbine made by Greenwood and Batley as the compressor drive. One very unusual feature of this installation is that the power generation.

Even in the provision of storage for the reserve fuel, the company has taken care to see that it is more than adequate.

Immediate supplies come from two internal day tanks with a capacity of 5,000 gallons of fuel each. These are fed from a bulk supply tank holding 200,000 gallons and installed on the factory site.

Such a precaution ensures that the factory will continue to operate at full output even if the gas supply should be cut off at some unforeseen circumstance such as a major failure in the distribution system, unlikely though this may be.

Looking at the whole system objectively, it reflects in all its aspects attention to detail to suit the needs of the user and give him a power source that can provide economy with flexibility and compactness with reliability.

One of the ironies of the installation is that, as Ruston cheerfully admits, gas turbines have a very low thermal shaft efficiency compared with other power sources.

High efficiency

But, having said this, when the fuel is cheap and the system is designed to recover the energy normally wasted in engines, the whole complex shows a very high efficiency. Overall, in fact,

the Player installation can be expected, on past experience, to yield an overall thermal efficiency of between 55 and 90 per cent depending on load factor and the pattern of demand.

When one considers that the shaft thermal efficiency of a gas turbine is only in the region of 10 to 15 per cent, the achievement falls into perspective. Detailed specifications to achieve this figure include, of course, heavy insulation of all potential heat sinks, such as the mineral wool blankets used on the turbine exhaust ducts and the boilers.

Power at lower prices can mean a great deal to the profit margins of many industries. For Ruston Gas Turbines and the other equipment suppliers the Horizon factory is, in many ways, just another contract. For Player it is a step into operating economics. For industry as a whole it could be a valuable power source. One very unusual feature of this installation is that the power generation.

*John Player & Sons Ltd
Lenton, Nottinghamshire
Total Energy System*

In their new factory at Lenton, Players have chosen Ruston Gas Turbine total energy to supply all the power and heat requirements.

Eight Ruston TA 1500 gas turbines each drive a 1 megawatt alternator to supply all the electrical power required and the exhaust gas from each pair of turbines is fed into an exhaust heat boiler to provide 30,000 lb of steam per hour for heating, production and for the absorption water chillers—part of the air conditioning system. It is the first time such gas-turbine-absorption chilling plant has been used in the UK.

The gas turbines will use North Sea Gas as the primary fuel but in the event of an interruption of supply they change over to distillate fuel. This is fully automatic without the need to shed load and with no noticeable change in frequency and is a feature of the Ruston Gas Turbine.

John Player decided on Ruston after studying other successful gas turbine total energy systems installed by the company.

Ruston International—a range of industrial gas turbines 1000–5000 bhp

RUSTON GAS TURBINES LIMITED

PO Box 1, Lincoln



Atlas Popular Packs 21 million up there

Atlas have just produced their 21st millionth Popular Pack. Which means a celebration for us—and proves once again that Atlas Pop Packs outshine the opposition.

Getting better and brighter all the time.

Atlas don't rest on their laurels. We already have the most comprehensive and versatile range, but that doesn't stop us improving it still further.

All the new Pop Packs are finished in elegant white enamel. And they're brighter, too! All standard Atlas fluorescent tubes now have higher output—which means more light without higher running costs.

Six-footer top seller.

Quick tip: our six-foot unit is topping the charts for popularity. It gives 30% more light than the five-foot size, but costs very little more.

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Congratulate John Player & Sons and are proud to have been associated with them on their magnificent new

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Nine acres and twelve thousand five hundred square feet...

that my flooring needs

THE FLOORING EXPERT
WHO ARE NEVER FAR AWAY

applied her
operation in the vital pre-contract stage
to possess the fullest possible competition on every
month's project of construction.
Managing Contractor, working for a fee
full contractual responsibility for the
contract yet every part of the work is put out

combined

Contractor the John Player Horizon Project

His activity is thus wholly directed to the tightest possible planning and management of the project in complete identity of interest with the client and his professional team. The substantial savings in time and cost that result from this have been well demonstrated at Horizon.

Bovis Fee Construction Limited

Bovis House, Northolt Road,
Harrow, Middx. HA2 0EE
Tel: 01-422 3488



WALL STREET + OVERSEAS MARKETS

Index drops to new 1971 low of 825

BY OUR WALL STREET CORRESPONDENT

THE RECENT DECLINE gathered momentum on Wall Street to-day and the Dow Jones Industrial Average dropped to a new low for 1971.

The Industrial Average opened 2.41 off at 336.59 and steadily gave ground to the close, reaching 325.86, for a fall of 13.14 on the day and 4.71 below its previous closing low of 320.57 recorded on January 4. The NYSE All Common Index lost 77 cents to \$51.30, while declines outpaced gains by 1,157 to 292.

Volume, however, further decreased 750,000 shares to 10,966.

Much of the downturn was attributed to a prediction by economist Eliot Janeway that the Dow would magnitude its sinking condition until it beat about the 500 level. Most market analysts contacted, however, do not agree with the widely followed economist.

Mr. Paul W. McCracken, Presidential adviser, said the nation was closer to a firm basis for a reasonably stable price level, end Mr. Charles Walker, Treasury Under Secretary, said additional areas to be exempt from the Wage-Price Freeze in Phase Two would be made known this week.

Dr. Arthur Burns, Federal Reserve Board chairman, said he, and the Presidential Panel on Interest and Dividends that he heads, will oppose most interest rate increases.

A late report by the Commerce Department that consumer reports rising purchasing expectations for new cars and household durable goods in October apparently had little impact.

IBM fell \$3 to \$29.21, General Electric lost \$1 to \$31, and Levitz Furniture were off \$3 to \$30.

In Motors, Ford dropped \$1 to \$66, General Motors at \$72.81 and Chrysler \$21, each lost \$1. American Motors were unchanged at \$7.51, holstein rose \$1.80 on an earlier projection that it would be profitable in the fourth quarter and for the year as a whole.

Steel retreaded as industry officials reportedly doubt that an order upsurge will take place in January. Steel output rose 0.2 per cent last week from a week earlier. U.S. Steel were off \$1 at \$26; as were Republic at \$20. Armeo declined \$1 to \$16.

Control Data lost \$1 to \$39 after it postponed its previously announced plans for a republic offering of equity securities later this year, attributed to depressed market conditions.

Memorex gave way \$1 to \$28—It expects to report a loss for the third quarter and "definitely" for the full year followed by a modest profit in 1972.

OTHER MARKETS

Canada lower

Canadian Stock Markets resumed their downward trend in light trading yesterday morning. Industrials lost 0.53 on an index, Western Oils 0.71, Golds 0.81, Basic Metals 0.55, Utilities 0.38 and Papers 0.14. Only Banks, up 0.35, moved against the general trend. GERMANY—Markets turned easier on lack of interest, partly reflecting the official holiday in parts of Germany.

Bayer, off DM1.5, led leading Chemicals lower, while AEG decreased DM2.30 in Electricals.

Banks, Motors and Stores showed heavier losses.

In generally well maintained Bonds, Public Loans gained about 1 point.

AMSTERDAM—Most Internationals weakened. KLM, Fis.4.5, fell on its results.

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Plant

STOCK EXCHANGE REPORT

Pronounced dullness with buyers holding off again**Share index 6 points lower at 403.8—Bid features****ACCOUNT DEALING DATES**

Option
First Declaration Day
Last Account Days
Dealing Day
Oct 18 Oct 28 Oct 28 Nov 9
Nov 11 Nov 12 Nov 23
Nov 13 Nov 25 Nov 26 Dec 7

New firms' dealings may take place 1-2 days after business days earlier.

Investment interest in stock markets yesterday was centred mainly on "bid" stocks, both real and rumoured activity and enhanced by bid approaches to A. E. Maltzars, the most active James Arrowsmith (Edinburgh), Eddie Kansing and the Arrowsmith Trust.

Elsewhere, interest was still and leading issues gave steady though the on modest selling and with extremely selective. The generally cautious tone of week's comment, matched in PFT's latest survey of business union, helped to inhibit buyers.

A steady tendency appeared to be developing in the early part of the day, with most of Wall Street's further dealing.

After yesterday's trade started it was quickly reflected in the weakness in London, which closed with quotations at day's lowest. The Financial Times Industrial Ordinary share price 4 points down at noon. The market's main indices were 1-1.5 per cent down, further profit-taking lowered by falls ranging to 50p each brought the Government Securities Index back 0.32 to 10.30. The ratio of falls-to-rise FT-listed equities was 7.4, in the same as last Friday's, with markings of 12,745 other marked little change on the previous Monday.

It ease further

Further profit-taking in a thin market made for renewed dullness in British Funds yesterday, though selling was modest. Icons and looms gave ground to a broad front and closed with extending to 1, while unlisted stocks ended with falls of interest, but J. W. Camerer responded to Press comment with a rise of 4p at 164p.

Lummer advanced 10p to 85p in response to Tarmac's higher

with Styls, 4p. Newbold and Alexander losing 20p to 310p.

Already a good market at around 132p on Press comment, Associated British Maltzars advanced further to close at 140p, up 2p, the day's closing up 1.5 per cent from Clarendon Investments' statement mentioned the likelihood of an offer of approximately 135p per share.

Breweries drifted lower on small selling and lack of buying following Press comment. Mail Orders were dull, with movements generally small as in Empire Stores, 2p easier at 288p.

Shoes provided some firm spots with Stylos, 4p. Newbold and Alexander losing 20p to 310p.

Insurance usually lost further on small selling. Sun Alliance were 10p down at 486p and Guardian Royal Exchange 8p lower at 240p.

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Stores tended to lose ground under the lead of Marks and Spencer, 2p, and G. & S. Gains 1.5p, which came back 1p to 106p and 7p respectively. Army and Navy eased 3p to 217p, but gains of that amount were seen in Hall and Earl, 18p, and Bremer, 138p. Mortbey went dull all 227p, down 10p. Robert Shandoff had not yet come back to close only 1p better on balance at 89p.

In easier Foods, Allied Supplies, 27p up, and Tast and Lyle, 16p, shed 3p and 3p respectively. Bowyers fell 4p to 150p.

Feature of an overall firm

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F.T.—ACTUARIES SHARE INDICES

These indices are the joint compilation of The Financial Times, The Institute of Actuaries and the Faculty of Actuaries in Edinburgh

EQUITY GROUPS GROUPS & SUB-SECTIONS

Figures in parentheses after sectional names show number of stocks.

	Monday, Nov. 1, 1971				Friday Oct. 28				Thurs. Oct. 27				Wed. Oct. 26				Tues. Oct. 25				Year ago (approx.)				Highs and Lows Index						
	Index No.	Day's Change	Wk. %	Wk. %	Index No.	Index	Index No.	Index	Index No.	Index	Index No.	Index	Index No.	Index	Index No.	Index	Index No.	Index	Index No.	Index	Index No.	Index	Index No.	Index	Index No.	Index	Index No.	Index			
CAPITAL GOODS GROUP (184)	156.84	-0.7	5.01	16.43	5.82	167.92	158.60	168.38	156.02	125.65	162.00	153.05	131.50	99.82	151.88	151.88	151.88	151.88	151.88	151.88	151.88	151.88	151.88	151.88	151.88	151.88	151.88	151.88	151.88		
Aircraft and Components (3)	151.71	-0.8	5.05	12.43	4.74	130.72	131.17	139.43	122.55	105.01	138.43	130.45	125.15	115.50	104.50	127.10	124.40	124.40	124.40	124.40	124.40	124.40	124.40	124.40	124.40	124.40	124.40	124.40	124.40	124.40	124.40
Building Materials (29)	165.26	-0.6	4.78	20.92	3.31	165.27	168.30	167.87	165.85	103.13	167.33	92.30	167.95	95.01	165.26	165.26	165.26	165.26	165.26	165.26	165.26	165.26	165.26	165.26	165.26	165.26	165.26	165.26	165.26	165.26	
Contracting and Construction (20)	167.84	-1.3	5.22	19.17	9.30	271.54	272.65	269.40	267.62	190.40	248.08	228.25	215.25	214.25	214.25	214.25	214.25	214.25	214.25	214.25	214.25	214.25	214.25	214.25	214.25	214.25	214.25	214.25			
Electrics. (ex Elecra, Rad. & TV) (13)	257.71	-0.4	5.29	18.90	3.10	265.67	271.48	279.23	254.88	200.68	255.23	174.62	102.56	101.85	101.85	101.85	101.85	101.85	101.85	101.85	101.85	101.85	101.85	101.85	101.85	101.85	101.85	101.85			
Engineering (79)	159.39	-0.7	6.91	14.47	4.67	159.88	159.94	162.09	158.66	121.61	149.28	120.25	100.85	100.85	100.85	100.85	100.85	100.85	100.85	100.85	100.85	100.85	100.85	100.85	100.85	100.85	100.85				
Machine Tools (15)	162.58	-0.5	12.72	12.95	6.39	83.02	83.37	62.87	61.81	62.87	83.02	83.37	83.37	83.37	83.37	83.37	83.37	83.37	83.37	83.37	83.37	83.37	83.37	83.37	83.37	83.37	83.37				
Miscellaneous (25)	159.25	-1.5	7.64	16.09	4.90	134.20	134.69	135.45	161.31	116.64	136.20	94.19	44.27	65.01	65.01	65.01	65.01	65.01	65.01	65.01	65.01	65.01	65.01	65.01	65.01	65.01	65.01	65.01			
CONSUMER GOODS (DURABLE) GROUP (57)	175.62	-1.0	4.35	23.11	2.86	178.34	178.67	178.67	175.85	136.27	186.09	173.73	197.87	79.15	178.34	178.34	178.34	178.34	178.34	178.34	178.34	178.34	178.34	178.34	178.34	178.34	178.34	178.34	178.34		
Electronics, Radio and TV (14)	180.89	-1.0	4.09	24.45	2.43	182.70	186.35	183.01	179.75	150.34	184.12	162.41	156.05	118.76	182.70	182.70	182.70	182.70	182.70	182.70	182.70	182.70	182.70	182.70	182.70	182.70	182.70	182.70	182.70		
Household Goods (15)	180.70	-0.4	6.74	17.45	3.04	205.50	206.15	203.88	202.88	131.00	207.25	116.62	107.25	107.25	107.25	107.25	107.25	107.25	107.25	107.25	107.25	107.25	107.25	107.25	107.25	107.25	107.25				
Motors and Distributors (28)	183.20	-1.2	4.17	23.96	3.47	184.74	188.20	185.85	183.27	91.70	185.82	75.11	170.59	75.22	183.20	183.20	183.20	183.20	183.20	183.20	183.20	183.20	183.20	183.20	183.20	183.20	183.20	183.20	183.20		
CONSUMER GOODS (NON-DURABLE) GROUP (174)	159.80	-1.2	5.64	17.72	3.62	161.84	169.55	163.89	160.74	122.85	172.37	118.17	172.37	83.71	159.80	159.80	159.80	159.80	159.80	159.80	159.80	159.80	159.80	159.80	159.80	159.80	159.80	159.80	159.80	159.80	
Breweries (21)	182.13	-0.5	5.52	22.15	3.55	186.04	188.49	182.70	186.35	183.01	179.75	150.34	141.82	118.76	182.13	182.13	182.13	182.13	182.13	182.13	182.13	182.13	182.13	182.13	182.13	182.13	182.13	182.13	182.13		
Wines and Spirits (7)	185.97	-1.5	6.38	15.68	4.61	161.40	160.30	163.83	158.53	158.70	160.30	158.53	158.70	158.70	158.70	158.70	158.70	158.70	158.70	158.70	158.70	158.70	158.70	158.70	158.70	158.70	158.70				
Entertainment and Catering (15)	224.86	-2.2	5.77	17.62	5.94	229.96	226.85	223.59	221.34	177.19	224.55	177.69	224.55	224.55	224.55	224.55	224.55	224.55	224.55	224.55	224.55	224.55	224.55	224.55	224.55	224.55	224.55				
Food Manufacturing (34)	184.32	-1.2	5.73	17.48	4.07	148.06	142.42	141.94	141.94	104.68	148.06	142.42	141.94	141.94	141.94	141.94	141.94	141.94	141.94	141.94	141.94	141.94	141.94	141.94	141.94	141.94					
Food Retailing (17)	155.00	-1.1	7.25	19.04	3.32	166.66	165.00	164.00	166.66	166.66	166.66	166.66	166.66	166.66	166.66	166.66	166.66	166.66	166.66	166.66	166.66	166.66	166.66	166.66	166.66	166.66					
Newspapers and Publishing (15)	155.90	-0.1	5.64	17.74	4.07	154.00	154.78	152.35	161.98	111.62	156.23	156.23	156.23	156.23	156.23	156.23	156.23	156.23	156.23	156.23	156.23	156.23	156.23	156.23	156.23	156.23					
Packaging and Paper (16)	132.02	-1.0	6.89	14.52	4.64	113.10	112.96	115.91	119.68	107.63	12																				

F.T. SHARE INFORMATION SERVICE

ENGINEERING AND METAL-Gen. Cont.

HOTELS AND CATERERS-Continued

BRITISH FUNDS

	Stock	Closing Price	+ or - Rate	High	Low
High				\$1.00	
Low				\$0.90	
"Sports" (Lives up to Five Years)	420 Atlantic Paper	265	+10	276	256
100-42 Conv. Gp. 1972	420 B.M. Montreal	752	+10	762	732
90-42 Conv. Gp. 62-72	420 B.M. Nova Scot.	214	+10	224	204
131-42 Exchequer Gp. 1972	420 B.M. Valley	211	-10	192	192
131-42 Exchequer Gp. 1972	420 B.P. & Gen.	51	+10	51	45
21-42 Exchequer Gp. 1972	420 B.P. & Gen.	572	+10	582	552
21-42 Exchequer Gp. 1972	420 B.P. & Gen.	582	+10	592	562
21-42 Exchequer Gp. 1972	420 B.P. & Gen.	585	+10	595	575
21-42 Exchequer Gp. 1972	420 B.P. & Gen.	585	+10	595	575
21-42 Transport Gp. 1972	420 B.P. & Gen.	592	+10	602	582
21-42 Transport Gp. 1972	420 B.P. & Gen.	595	+10	605	585
21-42 Transport Gp. 1972	420 B.P. & Gen.	602	+10	612	592
21-42 Transport Gp. 1972	420 B.P. & Gen.	605	+10	615	595
21-42 Transport Gp. 1972	420 B.P. & Gen.	612	+10	622	602
21-42 Transport Gp. 1972	420 B.P. & Gen.	615	+10	625	605
21-42 Transport Gp. 1972	420 B.P. & Gen.	622	+10	632	612
21-42 Transport Gp. 1972	420 B.P. & Gen.	625	+10	635	615
21-42 Transport Gp. 1972	420 B.P. & Gen.	632	+10	642	622
21-42 Transport Gp. 1972	420 B.P. & Gen.	635	+10	645	625
21-42 Transport Gp. 1972	420 B.P. & Gen.	642	+10	652	632
21-42 Transport Gp. 1972	420 B.P. & Gen.	645	+10	655	635
21-42 Transport Gp. 1972	420 B.P. & Gen.	652	+10	662	642
21-42 Transport Gp. 1972	420 B.P. & Gen.	655	+10	665	645
21-42 Transport Gp. 1972	420 B.P. & Gen.	662	+10	672	652
21-42 Transport Gp. 1972	420 B.P. & Gen.	665	+10	675	655
21-42 Transport Gp. 1972	420 B.P. & Gen.	672	+10	682	662
21-42 Transport Gp. 1972	420 B.P. & Gen.	675	+10	685	665
21-42 Transport Gp. 1972	420 B.P. & Gen.	682	+10	692	672
21-42 Transport Gp. 1972	420 B.P. & Gen.	685	+10	695	675
21-42 Transport Gp. 1972	420 B.P. & Gen.	692	+10	702	682
21-42 Transport Gp. 1972	420 B.P. & Gen.	695	+10	705	685
21-42 Transport Gp. 1972	420 B.P. & Gen.	702	+10	712	692
21-42 Transport Gp. 1972	420 B.P. & Gen.	705	+10	715	695
21-42 Transport Gp. 1972	420 B.P. & Gen.	712	+10	722	702
21-42 Transport Gp. 1972	420 B.P. & Gen.	715	+10	725	705
21-42 Transport Gp. 1972	420 B.P. & Gen.	722	+10	732	712
21-42 Transport Gp. 1972	420 B.P. & Gen.	725	+10	735	715
21-42 Transport Gp. 1972	420 B.P. & Gen.	732	+10	742	722
21-42 Transport Gp. 1972	420 B.P. & Gen.	735	+10	745	725
21-42 Transport Gp. 1972	420 B.P. & Gen.	742	+10	752	732
21-42 Transport Gp. 1972	420 B.P. & Gen.	745	+10	755	735
21-42 Transport Gp. 1972	420 B.P. & Gen.	752	+10	762	742
21-42 Transport Gp. 1972	420 B.P. & Gen.	755	+10	765	745
21-42 Transport Gp. 1972	420 B.P. & Gen.	762	+10	772	752
21-42 Transport Gp. 1972	420 B.P. & Gen.	765	+10	775	755
21-42 Transport Gp. 1972	420 B.P. & Gen.	772	+10	782	762
21-42 Transport Gp. 1972	420 B.P. & Gen.	775	+10	785	765
21-42 Transport Gp. 1972	420 B.P. & Gen.	782	+10	792	772
21-42 Transport Gp. 1972	420 B.P. & Gen.	785	+10	795	775
21-42 Transport Gp. 1972	420 B.P. & Gen.	792	+10	802	782
21-42 Transport Gp. 1972	420 B.P. & Gen.	795	+10	805	785
21-42 Transport Gp. 1972	420 B.P. & Gen.	802	+10	812	792
21-42 Transport Gp. 1972	420 B.P. & Gen.	805	+10	815	805
21-42 Transport Gp. 1972	420 B.P. & Gen.	812	+10	822	802
21-42 Transport Gp. 1972	420 B.P. & Gen.	815	+10	825	805
21-42 Transport Gp. 1972	420 B.P. & Gen.	822	+10	832	812
21-42 Transport Gp. 1972	420 B.P. & Gen.	825	+10	835	815
21-42 Transport Gp. 1972	420 B.P. & Gen.	832	+10	842	822
21-42 Transport Gp. 1972	420 B.P. & Gen.	835	+10	845	825
21-42 Transport Gp. 1972	420 B.P. & Gen.	842	+10	852	832
21-42 Transport Gp. 1972	420 B.P. & Gen.	845	+10	855	835
21-42 Transport Gp. 1972	420 B.P. & Gen.	852	+10	862	842
21-42 Transport Gp. 1972	420 B.P. & Gen.	855	+10	865	845
21-42 Transport Gp. 1972	420 B.P. & Gen.	862	+10	872	852
21-42 Transport Gp. 1972	420 B.P. & Gen.	865	+10	875	855
21-42 Transport Gp. 1972	420 B.P. & Gen.	872	+10	882	862
21-42 Transport Gp. 1972	420 B.P. & Gen.	875	+10	885	865
21-42 Transport Gp. 1972	420 B.P. & Gen.	882	+10	892	872
21-42 Transport Gp. 1972	420 B.P. & Gen.	885	+10	895	875
21-42 Transport Gp. 1972	420 B.P. & Gen.	892	+10	902	882
21-42 Transport Gp. 1972	420 B.P. & Gen.	895	+10	905	885
21-42 Transport Gp. 1972	420 B.P. & Gen.	902	+10	912	892
21-42 Transport Gp. 1972	420 B.P. & Gen.	905	+10	915	905
21-42 Transport Gp. 1972	420 B.P. & Gen.	912	+10	922	912
21-42 Transport Gp. 1972	420 B.P. & Gen.	915	+10	925	915
21-42 Transport Gp. 1972	420 B.P. & Gen.	922	+10	932	922
21-42 Transport Gp. 1972	420 B.P. & Gen.	925	+10	935	925
21-42 Transport Gp. 1972	420 B.P. & Gen.	932	+10	942	932
21-42 Transport Gp. 1972	420 B.P. & Gen.	935	+10	945	935
21-42 Transport Gp. 1972	420 B.P. & Gen.	942	+10	952	942
21-42 Transport Gp. 1972	420 B.P. & Gen.	945	+10	955	945
21-42 Transport Gp. 1972	420 B.P. & Gen.	952	+10	962	952
21-42 Transport Gp. 1972	420 B.P. & Gen.	955	+10	965	955
21-42 Transport Gp. 1972	420 B.P. & Gen.	962	+10	972	962
21-42 Transport Gp. 1972	420 B.P. & Gen.	965	+10	975	965
21-42 Transport Gp. 1972	420 B.P. & Gen.	972	+10	982	972
21-42 Transport Gp. 1972	420 B.P. & Gen.	975	+10	985	975
21-42 Transport Gp. 1972	420 B.P. & Gen.	982	+10	992	982
21-42 Transport Gp. 1972	420 B.P. & Gen.	985	+10	995	985
21-42 Transport Gp. 1972	420 B.P. & Gen.	992	+10	1002	992
21-42 Transport Gp. 1972	420 B.P. & Gen.	995	+10	1005	995
21-42 Transport Gp. 1972	420 B.P. & Gen.	1002	+10	1012	1002
21-42 Transport Gp. 1972	420 B.P. & Gen.	1005	+10	1015	1005
21-42 Transport Gp. 1972	420 B.P. & Gen.	1012	+10	1022	1012
21-42 Transport Gp. 1972	420 B.P. & Gen.	1015	+10	1025	1015
21-42 Transport Gp. 1972	420 B.P. & Gen.	1022	+10	1032	1022
21-42 Transport Gp. 1972	420 B.P. & Gen.	1025	+10	1035	1025
21-42 Transport Gp. 1972	420 B.P. & Gen.	1032	+10	1042	1032
21-42 Transport Gp. 1972	420 B.P. & Gen.	1035	+10	1045	1035
21-42 Transport Gp. 1972	420 B.P. & Gen.	1042	+10	1052	1042
21-42 Transport Gp. 1972	420 B.P. & Gen.	1045	+10	1055	1045
21-42 Transport Gp. 1972	420 B.P. & Gen.	1052	+10	1062	1052
21-42 Transport Gp. 1972	420 B.P. & Gen.	1055	+10	1065	1055
21-42 Transport Gp. 1972	420 B.P. & Gen.	1062	+10	1072	

IT'S LOADS EASIER WITH A Jones
Capacity up to 45 tons
Booms up to 230 ft
Jones Cranes Ltd Letchworth Herts.

Lombard

World's economic calm is deceptive

BY C. GORDON TETHER

NO ONE can deny that the world's economic system has initially withstood the shock it suffered at the hands of President Nixon's "America must come first" measures remarkably well. But it would be most unfortunate if this came to be interpreted to mean that the need to eliminate the big question marks that now hang over the international economic situation has lost its urgency—that no harm will come from allowing the present drift to continue for as long as is necessary to permit work on the creation of satisfactory new payments machinery to be completed.

For the discovery that things are going better than might have been feared tends to mask the fact that they are deteriorating in many directions all the same—and at a pace so fast that, unless an interim patching operation is arranged fairly soon, the process may be next to impossible to reverse.

"There has been a further worsening of the functioning and relative efficiency of the exchange markets for spot and forward transactions in recent weeks," said the Morgan Guaranty Trust in a recent review of world financial markets. This, it said, had been particularly marked in the case of the London market.

Escalating

Pointing out that, even so, experience to date did not fully measure the dislocation America's August 15 measures had caused since it must have reflected to a large extent business arranged prior to that date, it went on to say that the longer restrictionism and uncertainty were allowed to go on escalating, the more devastating would be the impact on international trade and investment.

Like most other banking institutions whose deep involvement in international financial traffic enables them to keep a finger on the world's economic pulse, Morgan Guaranty obviously feels that no time is to be lost in getting order out of the present chaos if we are to make sure that the events of August 15 do not in the end lead to a world disaster. And this was also the theme of the address which Mr. Pierre-Paul Schweitzer, managing director of the International Monetary Fund, gave to the Economic and Social Council of the United Nations last week.

Disorderliness

Arguing that there was no time for a pause, he ringed round the particularly grievous consequences the continuance for any length of time of the present disorderliness in international economic affairs calculated to baffle for the Third World. The currency upheaval bad contributed to a decline in world commodity prices.

Above all, it posed a serious threat to their efforts to diversify their exports, a key element in the drive to raise living standards to more adequate levels. For in the case of manufactured items which figure so large in this business, they are necessarily working with extremely slender profit margins and any unexpected change in prices, exchange rates or trade barriers can consequently put paid to such activity altogether.

There is, of course, a real danger that the worst will be allowed to come to the worst all the same. This is if the Nixon Administration continues to insist that it can afford to take a fairly light-handed view of the distress its policies are generating elsewhere seeing that U.S. involvement in world trade represents such a diminutive part of the country's total activity. So it is fortunate that there are signs that thinking opinion outside American official circles is beginning to make the point that the country's immunity from a world recession could turn out to be much less marked.

"Immunity"

Says the prominent New York investment house of Harris Upham in a comment in its monthly letter on the ominous note struck by the recent downturn in world commodity prices: "The U.S. does not live in a vacuum and the mid-west farmer is actually the unwilling and unwitting victim of world events." It concludes that "if the soft-money boys in Washington don't soon realize that the baronies in Europe are right" the economic world will continue to disintegrate—and that fatal fall-out will be.

One can only hope that this message and similar warnings have recently emanated from the American business community pierce the mental barrier the Nixon Administration appears to have erected round itself before it is too late.

THE LEX COLUMN

Growth and cost elimination for Decca

The tone of the Decca chair-1969-70's peak profits were drop in the overseas contribu-achieved despite the heavy drain, so that Decca should not papermaking at home, here it represents a radical change of and that, as a result, sales reached in the five-month-olding, which "each division is need the exceptional contribution from records to manage the group has turned in lower profits overall despite good results in packaging and building products.

This sort of pattern should continue into the second six months with a massive IPC recovery the driving force behind a profits rise from £18.9m. to £27m. and £28m. pre-tax for the year. Both this and indicated earnings of between 16p and 17p a share may be slightly behind hopes raised by the first quarter figures. But the general realisa-

tion that there are more ladders than snakes on Reed's board is still helping the shares, up another 3p to 28sp yesterday for a prospective p/e of just under 15.

See also Page 20

Reed

Cum £300,000 from Twyfords, Reed's second quarter profits of £6.7m. pre-tax against £5.3m. there, in the apparently booming U.K. experience, and above all in the virtual elimination of development costs for the company's civil air navigation system. It is worth recalling that the whole cost of the September newspaper stoppage—£50,000 or more—has been charged against revenue. The significance of the third problem areas were forest pro-

jects. See also Page 28

Giltspur/Maltsters

Giltspur's approach to Associated British Maltsters—with a mooted bid of around 135p per share—may be no more than an

attempt to dilute the image of fact that nearly all 1969-70's sales drop in the overseas contribu-achieved despite the heavy drain, so that Decca should not papermaking at home, here it represents a radical change of and that, as a result, sales reached in the five-month-olding, which "each division is need the exceptional contribution from records to manage the group has turned in lower profits overall despite good results in packaging and building products.

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tion that there are more ladders than snakes on Reed's board is still helping the shares, up another 3p to 28sp yesterday for a prospective p/e of just under 15.

See also Page 29

Hepworth

Hepworth's 1970-71 profits are £44,000 higher at £2.52m. pre-tax: the feature is the way growth was spread evenly through the year despite the development to come over the

next two or three years, and is able to ignore the possible short-term impact of a mild autumn.

See also Page 28

British Printing

With a first half depressed by further publishing losses, the postal strike and the generally depressed conditions in printing and papermaking, BPC's 1971 earnings prospects were irrelevant to an equity market capitalisation of £18.8m. with the shares at 304p, up from 1971-72 "low" of 13p. What did matter was sheer ability to survive, and that seems implicit in a reduction in group overdrafts, excluding ILSC, from £3.8m. to £2m. since the year-end with ILSC's borrowings £2.3m. lower at £4.7m. That, at least, should help BPC better its half-time net attributable loss of £377,000 in the full year's results, and the prospect remains that BPC will see an adequate return on its 27.7m. annual turnover in 1972 when the effect on earnings, given the combination of high gearing and tax losses, should be dramatic.

See also Page 29

At least two murders a day now in Ulster

BY JOHN GRAHAM

TWO more policemen were shot dead in Belfast today. They were machine-gunned about mid-day in the Catholic area of Andersonstown, and they were both dead on arrival at the hospital.

November had thus begun where October left off. At least 31 people were violently killed in October, and in the last 10 days the death rate has risen to about two a day. These figures do not include members of the IRA who have been shot by the Army but whose bodies have not been found. The Army thinks it may have hit as many as 80 IRA men in the last month.

Now does it include many people who have simply disappeared. The Army knows that some of the people in Belfast who have been providing it with information about the IRA have vanished, and the supposition is that they have been executed. The figures do include two men: both of them Protestants, who have clearly been executed; they were both discovered in the last week bound, gagged, and shot through the head.

To-day's murder of the two policemen is just another episode in the IRA's battle against the authorities. The latest tactic, greatly in evidence for two weeks now, is direct assault on members of the Royal Ulster Constabulary. More than ten of them have recently been killed.

The IRA is not, however, neglecting the other tactics which are now so grimly familiar. To-day, the ground floor of the being successful, and are not foreseeable future.

AA office in Belfast was destroyed by a bomb, and several people were slightly injured. The bomb was placed shortly before 10 a.m. and the people in the office were given four minutes to get out. The AA office, which is right in the middle of Belfast, is one of the city's tallest buildings and those people working in the higher storeys had to remain in the building, many of them going to an even higher storey, while waiting for the bomb to explode.

Three people were also injured when a bomb destroyed a shop in Armagh. At the border in County Fermanagh, there was an exchange of shooting between the British Army and people from the Republican side. No casualties were reported.

In Belfast, a 17-year-old civilian was shot through the chest at a disturbance near a school. No one seems to know exactly what happened. A civilian eyewitness said that only one bullet was fired; an army officer said that there was a burst of fire and this was returned by the Army. He conceded that it might have been an Army bullet which hit the boy.

Dismal tale

While the dismal tale of bombs and shooting is retold day by day, the political focus is now on Westminster. There is an increasing anxiety here that the policies adopted by Westminster and Stormont are not being successful, and are not foreseeable future.

BELFAST, Nov. 1

Caledonian profit over £1m.

By MICHAEL CASSELL

PARIS, Nov. 1

BRITISH CALEDONIAN AIRWAYS, the UK's independent flag airline, has earned a net profit before tax of more than £1m. in the financial year to September 30.

This was revealed here to-day by Mr. Adam Thomson, chairman of British Caledonian, at the inauguration of the airline's services between Gatwick Airport, London, and Le Bourget Airport, in Paris.

British Caledonian has been given the Paris route to Le Bourget as part of U.K. Government plans to encourage the development of a second British flag airline on major international air routes.

The company will operate four return services daily between Gatwick and Le Bourget, and expects to carry about 120,000 passengers in its first year of operations, or about 12 per cent of the total market.

Mr. Thomson, commenting on the progress made by the airline since it was created by the amalgamation of Caledonian Airways and British United Airways, said the profit in the past year had been earned on a revenue of around £45m. The airline's capital is £2.8m.

British Caledonian, which has applied for rights to fly the North Atlantic route, expects to take a decision soon on new aircraft equipment. It is currently studying all the types of aircraft that are available, including such "wide-bodied" aeroplanes such as the U.S. Lockheed TriStar and the Boeing 747 jumbo jet. Even the Concorde supersonic airliner was being investigated.

But it was emphasised in Whitehall that it was not an emergency meeting called because of fears that an IRA bombing campaign might have started in London. Neither does there appear to be any prospect of Westminster imposing a direct rule on Northern Ireland in the future.

On the airline's future plans, Mr. Thomson said it was still British Caledonian's intention to go public but no decision had yet been taken as to when this would be done. In the past financial year the airline's revenues had been divided roughly 50-50 between its scheduled and charter services.

Car output up sharply in Sept.

BY MICHAEL CASSELL

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CAR PRODUCTION in September was nearly 60 per cent higher than in the same month last year, which was severely hit by industrial disputes.

Figures from the Department of Trade and Industry show that 24,828 vehicles were produced for home customers over 9,000 higher than in August and 8,677 better than in September 1970. Exports accounted for 16,457 commercial vehicles, a rise of 4,100 on August's figure and 5,200 higher than the same time last year.

The latest figures mean that in the first nine months of this year the average rate of car production was 32,500 a week, some 7 per cent above the same period of 1970. Production for the home market was 8 per cent more than for overseas customers and was up by 5 per cent.

For commercial vehicles, the average rate of production in the first three-quarters of the year was 8,700 a week, 5 per cent higher than in the corresponding period of 1970. Home market output was 7 per cent better, while production for export improved by 9 per cent.

According to HIRE PURCHASE INFORMATION, credit and hire-purchase sales of new private cars in October—apart from personal loans by banks and other forms of credit not recorded by HPI—totalled 27,231 contracts. This was 3,000 contracts below the September total but was still some 6,000 contracts higher than in October last year—an improvement over the year of about 30 per cent.

Recorded deals by HPI in used cars last month, at 88,000, were about 16,000 fewer than in September—a drop of 10 per cent.

The company expects to take a decision within the next few months on which type of aircraft would be best suited for all its varied routes.

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Setback for anti-Six

The bottom candidate will then be eliminated and the vital question will be which way his votes divide. Pro-Marketeteers are hopeful that more votes from the centre would go to Mr. Jenkins than to Mr. Frost, the likely runner-up in the first ballot.

Much could depend on the tactics of Mr. Jenkins and his supporters in the crucial days up to the declaration of the vote. If they antagonise the more moderate anti-Marketeteers by hedging their bets on the consequential legislation, it could lose Mr. Jenkins the vital support he needs to gain more than half the votes cast.

Lord Slinwell, the former Labour Cabinet Minister, took a very aggressive line against the Speaker and the 64 members of the pro-Marketeteers in a BBC radio interview yesterday. He argued that the rebels should be "cleared out" of the Labour Party. "They should resign and form a party of their own," he declared.

If an MP voted with the Government on a vital constitutional issue after the PLP, the annual conference and the TUC had all come to a decision against the Government, it was a very serious revolt that was not easily resolved, Lord Slinwell argued.

The continuing conflict inside the Labour Party and the Government's problems in getting its Common Market legislation through Parliament seem certain to dominate the new session which opens to-day with the presentation of the Queen's Speech.

By far the most important measure will be the complete Bill of over 100 clauses bringing Britain into line with Common Market legislation. This will be introduced in the New Year and will entail weeks of debate with the Government.

He said that the development in the Labour Party might be along the lines of the German Social Democrats, who opposed the original foundation of the Coal and Steel Community, but later gave their full support to European unity.

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